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NEWS SUMMARY

GENERAL

Nott faces battle on Falklands cost
The £500m cost of the Falklands operation, in the current financial year, may be met by the existing defence budget and will not involve an addition to it, as argued by Defence Secretary John Nott.
Signs of renewed conflict between Mr Nott and Treasury Ministers emerged as the Cabinet had its usual July preliminary discussion about public spending plans. Back Page: Argentine military rift Page 4

Ulster arrests
At least 16 people have been held in a three-day operation by police and troops in Republican areas of west Belfast against Provisional IRA bombers.
Two South African generals were among 13 people killed in a collision between two aircraft near Pretoria.

BUSINESS

Equities add 2.6; pound steady
EQUITIES were boosted by company results, though trading remained thin. The FT 30-Share Index added 2.6 at 5564. Page 27

GILTS rose about 1/2 on interest rate hopes in the UK and U.S. The Government Securities Index advanced 0.18 to 71.04. Page 27

STERLING fell 30 points to £1.7205. It was lower at DM 4.295 (DM 4.3), Y440.5 (Y441.5) and SwFr 3.6525 (SwFr 3.6775) but rose to FF 11.945 from FF 11.93. The Bank of England index slipped to 91.0 (91.3). Page 28

DOLLAR was little changed in thin trading. Rising to DM 2.4955 (DM 2.494) and FF 6.9425 (FF 6.9225), falling to SwFr 2.3225 (SwFr 2.3275) and holding steady at Y256.1. Its trade-weighted index was down from 121.5 to 121.3. Page 28

IN TOKYO the Nikkei Dow market average rose 42.77 to 7,197.77, stimulated by firmness in thin trading.

BR considers ballot of workforce on network's future

By PHILIP BASSETT, LABOUR CORRESPONDENT

BRITISH RAIL is considering an initiative to resolve both the train drivers' strike and its long-running difficulties in implementing railway productivity. Its initiative—reminiscent of the BL survival plan launched by Sir Michael Edwards, BL chairman—would involve a ballot of the entire railway workforce, going over the heads of union leaders.

It would depend on BR being able to offer its employees the prospect of a long-term future for the railways, based on a firm Government commitment on new funds for investment. These might cover BR's proposals for further electrification of the railways.

Negotiations on this between BR and the Government are delicately poised, but there is some hope that such an investment package may be forthcoming, despite some Cabinet and Treasury opposition.

The proposals being studied stem from the fact that after the railway shutdown, from next Wednesday which seems increasingly likely—BR would re-open in a different form, although parts of the network would remain closed.

BR is considering putting directly to its workforce the idea that the only chance of rebuilding the railways is by turning to BR's plan for a modern system, with new investment in return.

Part of that modern system would involve far-reaching changes in working practice, encompassing not only flexible rostering—at the heart of the current dispute and other changes BR is seeking, such as single-manning of trains—but also other alterations.

The alternative would be described starkly as a continuously declining railway system.

This scheme would be put to BR's workforce in a ballot, ask-
ing them whether they supported this approach. If so, they would be asked whether they would back their leaders in negotiating its introduction.

Clearly, such a question would be expected to elicit a heavy vote in favour. This in turn would probably be of decisive importance, if negotiations with the railway unions ran into difficulty over such issues as improving productivity.

BR has had discussions with the independent Electoral Reform Society on the setting up of a ballot which would take two to three weeks to arrange.

While the ballot would not centrally concern the issue of flexible rostering, a vote in favour would go a long way towards settling the whole issue.

In the present strike by the Associated Society of Locomotive Engineers and Firemen, train drivers yesterday seemed to be still ignoring BR's call for a return to work, despite the warning that they would be sacked and the system shut down if they did not return.

By 4 pm yesterday, 711 drivers had booked on for duty. Of these, 417 were ASLEF members—the first time in the strike that the total has passed 400—and 294 members of the National Union of Railwaymen. The projected total of drivers to midnight was 835.

While this allowed BR to run 1,187 trains by 4 pm, with a projected total by midnight of 1,871, the response from drivers

Sizewell B safety report fails to satisfy inspectors

By David Fishlock, Science Editor

THE GOVERNMENT'S nuclear inspectorate has uncovered a number of shortcomings in the design of the Central Electricity Generating Board's proposed nuclear station at Sizewell B in Suffolk, planned for service in 1989-90.

In a critical report on the design for Britain's first big pressurised water reactor for power generation, the Nuclear Installations Inspectorate says, however, that it believes "a satisfactory design is achievable and can be developed to meet the safety objectives."

Only when the NII is satisfied on this count, and that there is little chance of the design having to be changed later for safety reasons, will it grant a licence for Sizewell B, it says.

The critique, based on the CEB's pre-construction safety report on Sizewell B as the project stood on March 31, is intended primarily for interested parties at the Sizewell public inquiry, which starts in six months.

The five most important issues it raises are:

- 1—Hazards presented by fire, aircraft crash and earthquakes.
- 2—Fuel cladding ballooning. In certain circumstances, the fuel pins might expand, cutting off the flow of cooling water between them.
- 3—Integrity of steam generator tubes. Multiple faults could result in radioactive leakage within the plant.
- 4—The reactor safety system, which is questioned mainly because it is micro-processor-based, unlike systems for previous reactors.
- 5—Overall safety analysis assessment for the station, which will require more time and information.

The issues raised do not include the reactor pressure vessel or its containment, the safety of which has previously aroused considerable public interest.

Mr Ron Anthony, chief nuclear inspector, said it was "not our business to proffer any suggestions to the plant operators."

The inspectors proposed to publish assessments updating their criticisms of the five

Default called on Ambrosiano Luxembourg

BY ALAN FRIEDMAN

MIDLAND BANK and National Westminster Bank as agents for two major syndicated loans to Banco Ambrosiano Holdings of Luxembourg, have called a default on \$115m (£87m) worth of debt.

Midland Bank and last night it had called a default on Monday on a five-year \$40m loan it had led as syndicate agent. The loan involves 17 banks including the Bank of Tokyo, International Westminster Bank and Lloyds Bank International. It was completed on July 8 1980 and led by Midland Bank (France).

National Westminster Bank said it had called to call "an event of default" on a \$75m five-year loan it led as agent in 1981. The default was called just after midnight on Wednesday. The NatWest loan to Banco Ambrosiano Holdings involved a syndicate of 28 banks led by International Westminster Bank.

National Westminster Bank in London said last night it had acted in the wake of the Midland syndicate's default call because of cross-default provisions in the loans. "Midland was the trigger. As soon as they called a default we had to move as well," said NatWest.

NatWest indicated it expected cross-default provisions in loans made to Banco Ambrosiano Holdings in Luxembourg would "involve a number of other banks." In all, about 250 banks were involved in supplying the Luxembourg bank with medium-term credit.

The Italian rescuing consortium of six banks—Lifeboat consortium which has been formed under the aegis of the

Bank of Italy—is not willing to be involved in the Luxembourg bank case.

It is believed that a significant portion of the loans raised by Banco Ambrosiano Holdings of Luxembourg was re-lent to Vatican-backed companies operating in Panama under the umbrella of the Instituto per le Opere di Religione (IOR), the bank of the Holy See.

Some of the other loans made by syndicates of banks to the Luxembourg bank are thought to include a five-year \$25m loan made in 1980 and led by Landesbank Stuttgart (agent) and a five-year SwFr 50m (£13.6m) loan made in 1979 by a syndicate led by Banca del Gottardo—the Swiss bank which is 45 per cent owned by the Ambrosiano group.

Other loans to Banco Ambrosiano Holdings of Luxembourg are thought to include a \$10m six-year credit arranged in 1979 and involving the Bank fuer Gemeinwirtschaft and others, two 1981 loans for \$10m and \$40m involving Banca Nazionale del Lavoro, a five-year \$10m loan made in 1979 and involving Banque Bruxelles Lambert and a \$50m six-year loan made in 1978 with Banca del Gottardo as agent.

It is not known whether these loans will be called into default in Luxembourg, Ambrosiano Holdings has been placed by the courts under gestion controlée, which freezes all its activities, assets and liabilities for three months.

A report is expected from Luxembourg government expected under the aegis of the

Fierce battle for Basra as Iran claims successes

By JAMES DORSEY, IN KUWAIT AND REGINALD DALE IN WASHINGTON

IRANIAN and Iraqi forces were fighting fiercely around the southern Iraqi city of Basra yesterday. In what U.S. military officials said could be the largest single battle since World War II, U.S. Administration officials said that the battle, in a 20-mile stretch of Iraqi territory, had been joined by about 100,000 men from either side.

Tehran Radio claimed yesterday that its troops had advanced to within five miles of Basra, which is Iraq's second largest city with a population estimated at more than 1m. Residents of the city, contacted from Kuwait, said the centre had been evacuated, many people moving to the southern and western suburbs.

Five or six shells a minute were reported to be landing on the town. Basra is Iraq's only major port and has the country's largest concentration of industry, much of which is based on the nearby oilfields.

Tehran radio claimed that Iranian troops were encircling the part of the city which lies on the east bank of the disputed Shatt al-Arab waterway. An Iranian communiqué said that two "feeble" attempts by Iraq to launch counter-attacks had



Reagan seeks hosts for PLO

President Ronald Reagan has sent letters to Arab leaders urging them to accept the 6,000 Palestine Liberation Organisation guerrillas now trapped in West Beirut. Hopes for avoiding a bloody Israeli attack on the city depend largely on the response to this appeal.

The inspectors proposed to publish assessments updating their criticisms of the five Nuclear installations reviewed, Page 7

£ In New York

	July 14	Previous
Spot	\$1.7240-7230	\$1.7255-7260
1 month	0.27-0.32	pm 0.28-0.32
3 months	1.10-1.15	pm 1.10-1.15
12 months	4.20-4.50	pm 4.10-4.35

Air crash: 13 die

Two South African generals were among 13 people killed in a collision between two aircraft near Pretoria.

Police chief slain

A Naples police chief, Antonio Amadoro, 57, leading a city's fight against organised crime, was shot dead in an ambush outside his city centre home.

Indian vote

Zail Singh, nominated by Indian Premier Indira Gandhi, was elected as the country's President by an electoral college with an overwhelming majority.

Polish talks

The Polish Communist Party's chief policy-making body started talks on how to bridge the gap between the authorities and disaffected young people.

Saudi gift

The Saudi Arabian Government sent Mrs Freda Pearce of Hereford a cheque for £50,000 in answer to her appeal for funds to build a hospice for cancer sufferers.

Quicksand peril

Four Army cadets, all 17, were rescued after they wandered into quicksand off the shore of the river Ait, of Formby, Merseyside.

Channel record

Richard Charnesworth, 18, from Dover, cut 43 minutes off the cross-channel record when he swam from France to England in eight hours 52 minutes.

Dinah Shore

A report from a news agency in early editions of yesterday's Financial Times on a case at an Uxbridge magistrates court stated that Miss Dinah Shore, the actress and singer, was fined £100 for an offence at a Heathrow Airport duty-free shop. We have since been informed that Miss Shore was not involved in the case, and we apologise for the error.

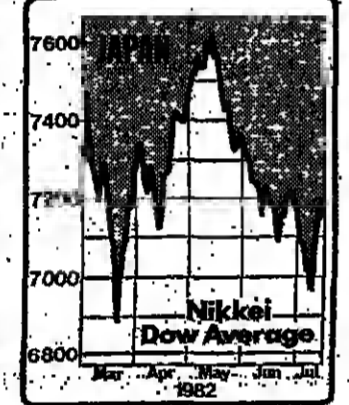
Briefly

Bolivia's military high command said general elections to restore democracy would be held soon.

Magistrate and two court officials were axed to death in Papua, after elections.

Bomb blast in Ajaccio, Corsica wrecked a Swedish tourist coach.

Four died when their car collided with a lorry near Aberdeen.



on Wall St and the yen's recovery against the dollar. Page 26

WALL STREET was off 0.19 at \$88.20 before the close. Page 25

GOLD rose \$0.5 to \$350 in London. In New York the Comex July close was \$344.1. Page 25

BRITISH SHIPBUILDERS plans to cut 1,500 jobs, in an attempt to stem its firm-a-month losses. Back Page

BRITAIN'S 24,000 dockers will block all Cunard ships if the Atlantic Conveyor, sunk in the Falklands conflict, is replaced by a foreign-built ship. Page 8

UK STEEL production in June, 280,500 tonnes a week, was sharply lower, reflecting decline in demand and rising imports. Page 7

U.S. industrial output was 0.7 per cent down last month. The Federal Reserve Board said it had fallen more sharply in April and May than earlier believed. Page 4

EUROPEAN Court of Justice ordered Britain to lift a ban on poultry imports from other EEC countries, saying they were in breach of free trade rules. Page 21

THAILAND decided to allow 0.7 per cent of natural gas from the Gulf of Thailand but has not accepted any specific development proposals.

COMPANIES

THORN EMI saw profit before tax for the year ended March 31 up from \$94.3m to \$105.4m, with the music division significantly higher. Page 18; Lex, Back Page

DISTILLERS whisky and gin producer saw second-half pre-tax profit up by \$9.3m to \$112.5m, but the figure for the full year to March 31 was just behind at \$178.5m. Page 18; Lex, Back Page

Mail on Sunday hits Associated profits

By CARLA PAPOPORT

PRE-PUBLICATION COSTS for The Mail on Sunday, the Sunday stakeholder to the Daily Mail, slashed interim profits at Associated Newspapers, the UK publishing group, which is the parent. Pre-tax profits for the six months to the end of March were halved to £5.4m from £10.8m a year earlier.

In its interim statement yesterday, Associated reported turnover up to £127.5m for the six months, compared with £116.4m a year before. Trading profits had sunk to £1.9m from £7.2m, while income from associated companies held fairly steady at £1.6m. Investment income was up from £1.6m to £2.2m in the corresponding periods.

In 1979 Associated Newspapers recorded peak profits of £39.2m on sales of £514m for a 21-month period. In the year to September 1980 the company had pre-tax profits of £22m on sales of £235m. Last year circulation wars and high newspaper costs helped to depress profits to £18.2m on sales of £229m.

The big profit fall reported yesterday did not unduly surprise the City. The company had previously estimated that the Sunday paper would cost £12m, including £3m in production costs. The interim dividend of 4.5p net was maintained. The shares yesterday eased 3p to close at 175p. Reports, Page 18 Lex, Back Page

CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

RISERS		FALLS	
Treasury 12½ 1988 (£30 pd)	5303 + 1	Miscconcrete	178 + 63
Escheq; 13½ '92 E103½	287 + 1	Thorn EMI	400 + 10
AGB Research	287 + 14	Trident TV	73 + 5
Beecham	296 + 7	Utd. Gas Inds.	140 + 40
Britwhairte	125 + 7	Shell Transport	392 + 8
Bulmer (H. P.)	478 + 18	Anglo Amer. Gold	£514 + 11
Distillers	187 + 13	Gold Fields SA	£281 + 11
Dowty	244 + 9		
Enruberm	442 + 23		
Finch (G. M.)	150 + 13	Bowater	193 - 7
Groycos. Esst.	120 + 4	Christie-Tyler	22 - 2
Hendys	95 + 9	Eagle Star	358 - 8
Hollis Bros. & ESA	14 + 5	Hambro Life	273 - 5
Howden Grp	183 + 5	Heath (C. E.)	357 - 6
London Midld. Inds.	88 - 9	MidWest Bank	432 - 8
		Pilkington Bros.	193 - 9
		Sedgewick Group	167 - 7
		Streitley	161 - 5
		Utd. Engineering	267 - 8

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		Labour	3
		TV and Radio	3
		Use Treasts	3
		Unions	10
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		TV and Radio	3
		Use Treasts	3
		Unions	10
		Others	29
		World Trade \$	27
		World Value \$	27

Plan to extend enterprise zones

BY EIJINOR GOODMAN, POLITICAL CORRESPONDENT

THE GOVERNMENT is considering a big extension in the enterprise zone programme, the scheme set up in 1980 to see whether companies could be encouraged into new areas if red tape were kept to a minimum.

An announcement in principle on the expansion, possibly giving the number of new zones but not their location, may well be made before the recess.

Eleven enterprise zones are now in operation. The Government has been waiting to see how they worked out before deciding on an extension of the programme.

Recently, however, Sir Geoffrey Howe, the Chancellor of the Exchequer, who conceived the idea of enterprise zones while in opposition, said the Government was reviewing progress so far. He gave a strong hint that the programme might be extended.

Sir Geoffrey launched the zones as an experiment in his 1980 budget to see if rapid business development could be generated in small designated areas in which planning and other restrictions were kept to a minimum.

As an inducement, the Government offered any company within a zone 10 years of freedom from rates. It also abolished development land tax and gave 100 per cent allowances on new buildings.

If the Government does decide to create more zones, the likelihood is that the inducements offered would be broadly as before.

Editorial comment, Page 16

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EUROPEAN NEWS

After seven months of martial law, Christopher Bobinski reports on signs of change in the Jaruzelski régime

Apathetic Poland turns away from radical solutions

POLAND'S seven-month-old martial law regime is clearly approaching an end in its present form. It is fast losing the necessary credibility which made such a potent weapon in regaining the initiative for the Polish Communist establishment, and almost everyone wants to see it replaced by something else.

Increasingly, the leadership, under General Wojciech Jaruzelski, sees that martial law is no lasting substitute for more orthodox East European politics. It should give way to measures which retain control over the Polish population, but present some perspective of economic improvement and more scope for free expression and organisation.

For its part, the Communist Party apparatus has grown restive at the army's role in its traditional political domain. It would like to return to a "normal" system on Czechoslovak or Romanian lines, in which the police and the party throttle political free-thinking quite as effectively as any number of military patrols ambulating along Poland's streets.

To judge by the number of rumours being floated about the lifting or easing of martial law on July 22, the country's post-war National Day, the people themselves are champing for an end to the current phase in Poland. "People repeat what they want to hear," comments one long-time observer, "and this time they are looking to the Government to come up with some ideas on how to get out of this." Maybe General Jaruzelski will give them that when he addresses the Parliament session due for July 22-23. The underground activists of

Party seeks to win back young

THE CENTRAL committee of the Polish Communist Party met yesterday to discuss the growing rift between the authorities and the country's young people, one of Poland's most pressing problems, writes Christopher Bobinski in Warsaw. Members of the committee, the party's policy-making body, produced evidence before the meeting which indicates the Government is facing an uphill struggle.

Some third of school pupils polled in one area, for example, said they thought the party would never again "regain the trust of the population." In another area, the suspended Solidarity union also know the mood is turning against radical solutions and that it is the middle ground which now has to be secured. Solidarity's national leadership still at large has ordered its supporters to lie low, at least until July 22. They say they do not want to preside over the chances of liberalisation or of the Pope's visit next month. Soundings in factories have shown that rank-and-file workers are not ready to confront the Government openly. Last year's feeling that the people were prepared to take on the system and its Soviet patrons has ebbed away and left Mr Zbigniew Romaszewski, the main proponent of the general strike, in shallow water. The recent arrests of his wife and others involved in Radio Soli-

an overwhelming majority believed martial law had been brought in to halt the move towards democracy last year. Trybuna Ludu, the Communist party newspaper, yesterday published a commentary rejecting the Solidarity union's latest offer of talks. The union's leadership — in hiding from the authorities — recently ordered a moratorium on protest demonstrations until the end of the month and called for an agreement with the Government.

The newspaper said: "There is no, and can be no, agreement with the enemies of socialism, with the anti-socialist underground, and with those who still have not set aside the strike weapon, who distribute hostile publications and encourage young people to demonstrate." In his speech to the central committee, General Wojciech Jaruzelski, the military and party leader, gave little hint that the authorities are planning any large-scale liberalisation. Nor did he suggest that any imaginative policies were being prepared to counter the alienation of young people who make up a third of the population.

socialist underground, and with those who still have not set aside the strike weapon, who distribute hostile publications and encourage young people to demonstrate. In his speech to the central committee, General Wojciech Jaruzelski, the military and party leader, gave little hint that the authorities are planning any large-scale liberalisation. Nor did he suggest that any imaginative policies were being prepared to counter the alienation of young people who make up a third of the population.

Gen Jaruzelski... no hint of relaxation



bers this," one Party member remarks. Despite the resigned mood, it is not difficult to get a crowd of several thousand out on the streets demonstrating, particularly among the young who are almost uniformly hostile to the system. The Warsaw and Krakow clashes in May and in Wrocław last month proved this. One of the reasons why the authorities are so very unhappy about the prospect of Pope John Paul coming in August is that he could lift a wide segment of the population out of its current apathy. The waiting of a revolutionary mood among the bulk of the population has been registered with satisfaction by the authorities and by General Jaruzelski himself. His attitude to the Polish people seems to

sumably spell an end to sanctions.

But the West would be ill advised to hold its breath too long. Even if Gen Jaruzelski is, as establishment liberals say, aware that Poles cannot be ruled indefinitely by the bayonet, his freedom of manoeuvre is limited by the Soviet Union and conservatives inside his own government, who are suspicious of further experimentation in Poland. Immediate changes are likely to be peripheral — perhaps, freer travel abroad for Poles, partial amnesty and release of a sizeable number of the 2,400 people still interned without trial. A steady trickle of people is now being freed from internment camps.

But such steps might be considered window-dressing, compared with basic issues such as release of all internees, including Mr Lech Walesa, demilitarisation of the Polish mines and most important, restoration of trade unions. Little change is expected here.

The "great debate" which the Government called for in the spring on the issue of reviving trade union activity has, after several months, produced no consensus — not even in ruling circles. The question of whether unions should be organised by industrial sector (the old system) or by geographical region (as Solidarity was) has not even been resolved conclusively. But clearly the authorities are not going to allow another "sorecerer's apprentice" which might escape their control. Even the liberal wing of the establishment is looking for a measure of autonomy for the union, with the Government retaining final control.

The time bomb, which could disrupt the slow timetable of normalisation, is the economy. It is gradually and painfully adapting to the Western credit freeze. Shortage of hard currency has reduced imports from the West by 40 per cent this year. Even should Poland succeed in getting its 1982 debts rescheduled, some fresh credit from the West, its central planners are assuming a long-term decline in the country's hard currency import levels.

Industrial production will be lower this year than in 1981. But output, led by coal extraction from the militarised mines, is now beginning to recover. Production of consumer durable goods is still down substantially, but this is partly due to scarcity of skilled labour. A crucial uncertainty is the 1982 harvest, which officials predict will be an average 20-21m tonnes. Poland has little spare cash to buy more grain imports than the 2m tonnes it has already got on credit from Canada and France, and a poor harvest would aggravate current shortages.

The drastic price increases last February have, according to the various estimates, depressed real incomes by between 25 and 40 per cent this year. The Government is aware of the danger of civil disorder and industrial disruption in the autumn, against a background of low incomes and empty shops.

Civil disorder would favour the Solidarity radicals. It would also put powerful arguments into the hands of the establishment's hardliners, ready to ditch the General. His flirtations with economic reform and his apparent commitment to controlled political change.

Turkey to maintain austerity programme

By Methi Munir in Ankara

TURKEY'S NEW Minister of Finance and Economic Planning will persevere with the austerity programme prescribed by the International Monetary Fund but use new tactics, officials in Ankara said yesterday.

The minister, Mr Adnan Basar Kafaglu, Deputy Prime Minister, replaced Mr Turгут Kayaoglu and Supreme Economic Planner, Mr Ozal resigned on Wednesday, after two-and-a-half years in charge of the economy. The military leaders had lost faith in his policies.

Mr Ozal refused to work with Mr Kafaglu, who also replaced Mr Kayaoglu's Finance Minister — one of Mr Ozal's most faithful supporters — in the Cabinet.

The main problem confronting Mr Kafaglu is economic stagnation caused by the tight monetary policy and the high cost of borrowing — between 70 and 80 per cent interest per annum. These factors have led to near-paralysis in the banking system. Commercial banks have drastically reduced their lending portfolios in order to consolidate their liquidity position. Many companies are close to insolvency. Mr Kafaglu will attempt to reduce the effective lending rate by cutting taxes, such as the transaction tax on loans, officials say. Some industry officials are also expected to be disbursed to the private sector, which is squeezed between depressed domestic demand and high interest rates.

A formula will be found to help all private companies, which include some of the largest holding companies. Legislation will be introduced to discipline banks and their issue of bank certificates. The restriction on money will be relaxed, in order to increase domestic demand.

Both Mr Bulent Unsu, the Prime Minister, and Mr Kafaglu's close associates affirm that there will be no diversion from the course of austerity. But it remains to be seen what effect the new Finance Minister's policies will have on the inflation rate which is running at 30 per cent. Some economists suspect that in his drive to halt inflation banks and companies, Mr Kafaglu might expand the monetary base in a way which might fuel inflation, undermining more than two years of progress towards stability. Mr Kafaglu also believes that Turkey must have a fresh look at its relations with the IMF, in view of the development which has taken place in the Turkish economy since the Turkey-IMF stand-by agreement was signed some two years ago.

Mr Kafaglu started his career in the Ministry of Finance, which has a reputation for being the least conservative among the least outward-looking of ministries. He was adviser to several large private companies in Istanbul, when he was summoned to Ankara after the coup of September, 1980 to advise General Kenan Evren, the head of state, on economic matters. His proximity to the general gave him considerable power, and he gained the reputation for being one of Mr Ozal's fiercest opponents under his direction. The Ministry of Finance is expected to pre-empt other such agencies as the Central Bank, the State Planning Organisation, and the Foreign Capital Department.

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Opposition in Spain to £4.6m soccer transfer

BARCELONA — The multi-million-dollar transfer of Diego Maradona, the Argentine footballer, to Barcelona has run into opposition from the Government over the amount of currency which would have to be exported. The Economy Ministry said yesterday that it had turned down a request from the club to export \$8.2m (£4.6m). It said the club would have to earn over half the money outside Spain, but it would be allowed to take out the rest.

But Nicolas Casaus, vice-president of the club, said yesterday: "There is absolutely no problem, we shall have enough foreign currency. Maybe we will just play some matches abroad, but I assure you the club is going to pay its debts." Barcelona agreed to pay \$7.7m for the services of the 21-year-old player. The club said the money would be paid over six years to two Argentine clubs.

Romanian pledge — Romania has promised to implement a five-year-old agreement aimed at improving the lot of its Hungarian minority. Reuter reports from Vienna. A communiqué, published in Hungarian newspapers after an official visit to Romania by Mr György Lazar, Hungary's Prime Minister, said both countries agreed to continued support for a 1977 agreement to extend links between Hungary and an estimated 2m ethnic Hungarians in the Transylvania region of Romania.

Minister faces fight over Dutch aid reform

By Walter Ellis in Amsterdam

THE DUTCH Development Co-operation Minister, Mr Kees van Dijk, faces a protracted battle over his plans for a reformed National Development Aid Commission (NCO). The commission resigned en bloc on Wednesday, after reflecting Mr van Dijk's demand that he should be able to vet their programme in advance.

Now the Minister is left with the task of putting a new commission together in the teeth not only of the outgoing body but also of the left-wing trade union federation, FNV. The commission was established some years ago to bring Third World causes to the Minister's attention and to coordinate and assist the activities of development aid groups within the Netherlands. Mr van Dijk has felt for a long time that it has exceeded its brief.

Despite the row, the Netherlands continues to be the world's most generous per capita source of development aid. Last year, it topped the international league of aid donors, with official payments representing 1.08 per cent of the country's Gross National Product, compared with 1.03 per cent in 1980.

In cash terms, it gave more than \$1.5bn (£880m). The Paris-based Organisation for Economic Co-operation and Development last month described the Dutch aid performance as the most impressive individual performance by any OECD member.

Second on the 1981 list came Sweden, with 0.83 per cent of its GDP, then Norway, with 0.72 per cent and Denmark with 0.73 per cent. But while the volume of aid has continued unabated — £1 500,800 (£106,380) has just been earmarked for new refugees in Lebanon — relations between the Minister and the NCO have continued to deteriorate.

Mr van Dijk began his campaign last October, declaring that he intended monitoring more closely the aid his department would give Dutch pressure groups active in Third World affairs.

Then, last January, he warned that he was going to look critically at the way in which the NCO distributed its funds and said that if improvements were not made to the Government's satisfaction, there could be no guarantee of state support beyond July.

Now the commission has resigned. Mr Dolf Coppes, the chairman, said that 20 of the 28 organisations represented had voted against the Minister's plan.

Commission soft-pedals idea of EEC 'crisis cartel' for plastics

By Giles Merritt in Brussels

EUROPEAN COMMISSION officials yesterday made it plain that an extensive study, setting out the full extent of the EEC petrochemical industry's difficulties, will be required before the idea of a "crisis cartel" governing output and restructuring can even be considered.

Executives of seven large petrochemicals and plastics plants met Viscount Etienne Davignon, the Community's industry Commissioner, in Brussels on Wednesday for exploratory talks on such a cartel. Viscount Davignon does not appear to have committed himself either way on the desirability of a co-operative framework for the industry that would require Commission approval if it is not to contravene the competition laws of the Community. He has stressed, however, that the case for a crisis cartel should be fully prepared by the producers and presented to Brussels later this year.

According to Commission officials, the need for production disciplines that would regulate output in the five main "building block" categories of plastics is already plain enough. Over-capacity is running at some 35-40 per cent and Commission figures show that both output and consumption in those products — high and low density



Viscount Davignon

polyethylenes, polypropylenes, PVCs and polystyrenes — are falling sharply. Output in 1982 was 16.7m tonnes and last year sank to 11.1m tonnes while consumption dropped to just 10.7m tonnes. But the Commission's "wait-and-see" attitude toward the formation of a 24-company EEC plastics cartel that could coordinate capacity reductions in the industry is also believed to reflect divisions inside the sector about the need for such an arrangement. Britain's Imperial Chemical Industries, the Royal Dutch/Shell group and West Germany's Hoechst were represented at the Brussels meeting with Viscount Davignon and are understood to have rejected the idea of a "crisis cartel." The driving force behind the notion is believed to be a French and Belgian initiative, and follows earlier representations to Brussels made by Belgium's Solvay and Ato Chimie of France.

In addition to preparing a detailed report on the function and organisation of a cartel, the EEC petrochemical majors are also thought to have been told by the Commission to make a firm decision among themselves on the need for the new grouping before returning to Brussels in the autumn for fresh discussions.

Sue Cameron writes: Imperial Chemical Industries has stressed that the discussions with Viscount Davignon were only "exploratory." It found the meeting "helpful" and expects further talks to be held, though "not for some time."

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IMF backs Belgian austerity

By Giles Merritt in Brussels

THE BELGIAN economic austerity plan launched six months ago by the country's new centre-right coalition Government has received a warm welcome from the International Monetary Fund (IMF).

In its preliminary conclusions, an IMF mission yesterday contrasted the current economic outlook in the country with the situation it had found in October 1981. "We are greatly encouraged by what has taken place in the few months since our previous visit," the IMF officials noted. Last year, they "had expressed great concern at the extent and speed of the deterioration in Belgium's economic situation."

"The IMF team described as 'important and courageous' the measures taken by Mr Wilfried Martens' Socialist and Liberal Government to curb public spending and restore order to the State's deficit-ridden finances. They also approved of the Belgian Government's current attempts to impose a partial freeze on wages and prices, and underlined the necessity for such policies to be continued."

"Continued moderation of wage cost is a prerequisite" to renewed expansion of output and employment, the IMF officials said. "This is incompatible with an early return to the system of wage indexation that prevailed until 1982, the dangers of which have been amply demonstrated."

The IMF position on the Martens coalition's austerity programme matches the similarly encouraging view expressed not long ago by the Paris-based Organisation for Economic Co-operation and Development.

In international terms, such demonstrations of confidence are for Belgium a useful encouragement of further speculative pressures being placed on the Belgian franc.

In domestic terms, they are a valuable endorsement of policies that are particularly controversial in the francophone region of Wallonia.

But foreign orders have dipped and there have been few signs of a recovery in domestic demand. The building sector began to look more lively — but the fall in interest rates which helped bring this modest improvement has stopped, and even begun to reverse.

Add to that, new problems in the steel sector, President Ronald Reagan's intensified trade sanctions against the Soviet Union and the invasion of Iraq which German companies have heavy interests — and it becomes clear that the risks have markedly increased, even over the past few weeks, when the OECD report was being drawn up.

The "minus growth" pessimists are not bound to be right. West Germany's relatively low inflation rate (5.8 per cent at an annual rate in June) and this year's reasonable wage settlements (around 4 per cent) indicate that the country's export success will continue, even with only weak growth in world trade.

But even the government's real 3 per cent growth projection next year seems pretty ambitious at present — let alone the OECD's 3.25 per cent. If growth is less than forecast, then in 1983 the Bonn Government will face less tax revenue, more expenditure on unemployment, more bickering at its budget — and finally a higher net borrowing requirement than the DM 28.4bn currently forecast. It is a familiar picture.

Portugal abolishes military watchdog

By Diana Smith in Lisbon

SEVEN YEARS of military supervision of Portuguese politics has ended with a sweeping parliamentary vote to abolish the 18-man Council of the Revolution.

Only the Communist Party and its close sympathisers opposed the vote to drop the Council from Article 113 of the 1976 constitution, which lists Portugal's sovereign bodies. Since the review of the constitution began in committee last year, the Communists have done all they could to disrupt the labour and political scene, apparently trying to stave off the demise of a body for whose creation they were largely responsible in the agitated, revolutionary days of 1975.

The way is now clearer for the liberalisation of the economy ardently desired by the Government and the business community. Until times since 1980 the Council has vetoed draft legislation, approved by Parliament, to reopen banking and insurance to private capital. The members of the Council argued that the move would counter-venne the constitution.

The Council of the Revolution was created on March 11 1975 after the failure of a right-wing coup attempt. Three days later it nationalised the banks and 53 per cent of fixed capital in industry and commerce controlled by the banks, which were holding companies. The officers who dominated the Council then were close associates of the Communists. When the revolution cooled later that year, they were replaced by more moderate left-wingers.

Since then, the Council of the Revolution, with its ministerial status, large staff and sweeping powers of veto, has come to be blamed by many Portuguese for everything that has held the country back from European-style development. It has been accused of being a parallel Government.

It will be succeeded by a civilian Council of the Republic, a constitutional tribunal and a supreme defence council. Its demise some months from now, when the revised constitution becomes law, may not be the magic cure the Portuguese are seeking for their economy. But the fact that, after immediate delays in tackling the constitutional review, a civilian Parliament has finally voted out of existence a strong psychological filip for a country harbouring serious doubts about the capacity of its squabbling politicians.

Mozambique to send 60 for military training

By Our Lisbon Correspondent

SIXTY military instructors from Mozambique are to receive training in Portugal under a protocol signed by the governments of the two countries which includes arms supplies to the former Portuguese colony. Until now, the Soviet Union has been the main influence on the Mozambican armed forces. Indeed, shortly after the Portugal-Mozambique military protocol was signed a senior Soviet general visited Maputo to express Moscow's concern.

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Mr Alvaro Cunhal, the secretary-general of the pro-

Moscow Portuguese Communist Party, has described the Government's renewed links with Mozambique as a "Trojan horse of neo-colonialism."

The Mozambique Press called this remark "insulting." It is a label that it would not have hung on a Communist party leader's statement as recently as a year ago, before two very successful tours, first by President Antonio Ramalho Eanes, and then by Prime Minister Francisco Balsemão, which began a new, constructive era of relations.

DOUBTS CAST ON OECD GROWTH PROJECTION OF 3.25% NEXT YEAR

Forecasters split on W. German economic recovery

By Jonathan Carr in Bonn

"ALL clear-headed experts deny that we can achieve 3 per cent real (economic) growth in 1983," a West German opposition spokesman said yesterday, in an attack on what he felt to be the Government's over-optimistic economic projections.

According to that definition, the Organisation for Economic Co-operation and Development (OECD) would seem to be a muddled and inept body. In its report on West Germany, released today, it says it expects 3.25 per cent real growth (after inflation) in 1983, after 1 per cent this year.

It also sees the country's current account surplus roughly doubling in 1983 to \$4.75bn (£2.8bn) thanks to a record visible trade surplus and the increase in consumer prices dropping to a rate of 3 per cent.

To round off this glowing picture, the OECD sees a marked boost in fixed asset investment and private consumption. The only blot is that despite the economic upturn, unemployment will rise 100—above all, because more people will be coming on to the labour market.

That said, the OECD also draws attention to the risks involved — as though faintly worried by the boldness of its own projections. Indeed, rarely has there been so great a division of expert opinion on the timing and extent of a German economic upswing. That even applies to this year — let alone to 1983.

The Bonn Government is still sticking to its projection of around 1 per cent real growth in 1982, while four leading economic institutes expect about 0.5 per cent, and one institute (in Kiel) forecasts "minus growth" (i.e. a contraction of GNP after allowing for price increases).

Last year, the government soothsayers did quite well, forecasting real GNP "growth" of between zero and minus 1 per cent. The actual result was minus 0.3 per cent. But this year there is going to have to be a powerful economic boost in the second half if the growth projection of Bonn (and the OECD) is to be fulfilled. But it is hard to see where this boost will come from.

True, foreign sales remain strong (helping bring a visible trade surplus of DM 19.6bn (£4.2bn) in the first five months compared with one of DM 4.6bn in the same period of 1981.)

But foreign orders have dipped and there have been few signs of a recovery in domestic demand. The building sector began to look more lively — but the fall in interest rates which helped bring this modest improvement has stopped, and even begun to reverse.

Add to that, new problems in the steel sector, President Ronald Reagan's intensified trade sanctions against the Soviet Union and the invasion of Iraq which German companies have heavy interests — and it becomes clear that the risks have markedly increased, even over the past few weeks, when the OECD report was being drawn up.

The "minus growth" pessimists are not bound to be right. West Germany's relatively low inflation rate (5.8 per cent at an annual rate in June) and this year's reasonable wage settlements (around 4 per cent) indicate that the country's export success will continue, even with only weak growth in world trade.

But even the government's real 3 per cent growth projection next year seems pretty ambitious at present — let alone the OECD's 3.25 per cent. If growth is less than forecast, then in 1983 the Bonn Government will face less tax revenue, more expenditure on unemployment, more bickering at its budget — and finally a higher net borrowing requirement than the DM 28.4bn currently forecast. It is a familiar picture.

WEST GERMAN ECONOMIC DEVELOPMENT		
	1982	1983
(% increase or decrease in real terms)		
GNP growth	1.25	3.25
Gross fixed invest.	-0.75	2.75
Private consumption	-0.75	1.75
Exports of goods and services	8.5	7.75
Imports of goods and services	2.25	6
Consumer prices	4.5	3
Unemployment rate (% of total labour force)	4.5	7
Current account balance (\$bn)	2.25	4.75

Source: OECD report on West Germany, July 17

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OVERSEAS NEWS

Palestinian question strains French link with Jerusalem

BY DAVID HOUSEGO IN PARIS

PRESIDENT Francois Mitterrand came to power with the credentials of a friend of Israel and the hope that Socialist France could play a role of impartial intermediary in the Arab-Israeli conflict. But the bombardment of Beirut has agonisingly strained the ties of friendship, and Mitterrand can no longer claim to have an influential voice in Jerusalem.

This shift was underlined yesterday when Mr. Farouk Khaddami, political director of the PLO, saw President Mitterrand as part of the Arab.

It is the first time that a PLO leader has been received at the Elysee. The day before, Mr. Yasser Arafat, the PLO leader, sent a personal message to Mitterrand emphasising the "great importance" he attached to the "personal point of view" of the French President.

The period of grace with Israel came to an end abruptly. "This time you have gone too far... we completely reject your declaration," said Mr. Khalil Navon, the Israeli head of state this week.

M Navon was Mitterrand's host when the French President —breaking with France's recent, pro-Arab past and the

virtual boycott of Israel by foreign heads of state—paid an official visit there in March. Then Mitterrand annoyed the Israelis by voicing support in the Knesset for a Palestinian state.

M Navon's remarks referred to an unfortunate news conference last week when Mitterrand let himself be drawn by a Palestinian questioner into a comparison between the conflict in the Lebanon and the German massacre of French civilians at Oradour in 1944.

Mitterrand, who personally supervises French Middle East policy, has believed since early in the Lebanese conflict that the attempted destruction of the PLO would only produce an embittered guerrilla war in the Middle East. French diplomacy has thus concentrated on seeking an outcome to the conflict which would bring lasting peace through mutual recognition.

The first step in this was winning from the PLO leadership a declaration to the effect that they were willing to pass from a "military to a political phase" of the struggle. The second has been preparing a joint UN resolution with Egypt in the hope that this would win U.S. acquiescence.

PLO takes initiatives to gain recognition

BY JAMES BUCHAN IN BEIRUT

SUGGESTIONS that the Palestine Liberation Organisation (PLO) might be ready to recognise the state of Israel appear to be only one of several ideas being considered in exchange for leaving Beirut.

The PLO, which represents the 6,000 or so fighters trapped by Israeli forces in the city, would expect recognition by the U.S. in return, the organisation's spokesmen speak of "political compensation" for leaving Beirut under conditions which it feels are moving in its favour.

To a great extent the tactics also reflect the new shape of the PLO, squashed into West Beirut where members of the organisation's eight widely different groups must now live and fight side by side.

In these conditions of relative unity, the Fatah organisation, the largest fighting group headed by Mr Yasser Arafat, chairman of the PLO, and the only PLO member group with relations with Saudi Arabia, has a voice which reflects its size and wealth.

Under these circumstances, the influential al-Hassan brothers in Fatah, Ham and Khaled, are said by government officials to be playing a larger role on Mr Arafat's behalf. According to one Lebanese politician, Hami has been seeking a direct meeting with Mr Philip Habib, the U.S. special envoy, on the hills outside the besieged city, while Khaled has been mentioned as joining the special

ISRAEL CONSIDERS COST OF ASSAULT

THE FEAR of economic sanctions by the European Economic Community is one of the factors being weighed by Israel as it considers whether to launch a military assault against the 6,000 Palestinian guerrillas trapped in west Beirut for more than a month, writes David Letman in Tel Aviv.

Heavy U.S. pressure as well as concern about the likely Israeli military casualties and Lebanese civilian casualties are the dominant elements which have persuaded Israel to permit the prolonged, and so far not very fruitful, diplomatic negotiations to end the crisis.

But Israeli policy-makers are also worried about the negative impact of an assault on Beirut upon Israel's relations with the EEC, and with Egypt — the only Arab country to have signed a peace treaty with Israel.

The EEC is Israel's largest trading partner, with 40 per

cent of the country's exports going to the Common Market and some 30 per cent of its imports originating from the Ten. Two-way trade amounts to about \$5bn (£2.5bn) annually.

Jerusalem heaved a sigh of relief at the end of June when the EEC heads made no reference to economic sanctions after their summit in Brussels. But Israeli officials fear that if Israel does invade West Beirut, the Community would impose economic sanctions.

Only two months ago foreign ministry officials were trumpeting the dawn of a new age in relations with Europe, pointing to the unprecedented stream of European foreign ministers who had visited Jerusalem recently. Today they say that Israel's standing in European public opinion is "catastrophic."

The officials look in dismay at the sharp turn about in Europe's attitude.

Even without imposing economic sanctions, Europe has already signalled its extreme displeasure with Israel by suspending the signing of a \$40m aid package.

Individually the European governments have taken concrete steps to register their disapproval. Britain cancelled its invitation to Israel to participate in Aldershot arms fair, France cancelled the scheduled bilateral cultural committee meeting in Paris and Greek stevedores refused to handle Israeli ships.

But whether the threat of EEC sanctions will help to stay Israel's military hand remains doubtful. Mr Ariel Sharon, the defence minister, yesterday warned that "Israel's sword is resting on the neck of the terrorists in west Beirut... we will not put our sword back in its sheath until the last of the terrorists disappears from Beirut."

Egypt urges Arab unity over Palestinians

By Charles Richards in Cairo

PRESIDENT Hosni Mubarak of Egypt has called on Arab states to forget their differences and meet to solve the Palestinian problem. He said he himself would be prepared to go anywhere in the world to attend such a meeting. Egypt has ties with only three Arab countries — Sudan, Oman and Somalia. The rest broke off relations because Egypt made peace with Israel.

After talks with the visiting German Foreign Minister, Herr Genscher, Mr Mubarak, speaking at a press conference, urged the European Community to exert pressure on the U.S. to open a dialogue with the Palestinians.

The withdrawal of Palestinian forces from Beirut under Israeli occupation was not the solution to the problem, he said. The failure of the Arabs to unite and agree on a way to solve the problem would make it worse and in turn increase disunity in the Arab world, said the President.

He attributed the three problems in the area—the crisis in the Lebanon, the renewal of fighting in the Gulf war and the outbreak of hostilities between Somalia and Ethiopia—to a game being played by the super powers.

Some truth in it. But what the PLO is also attempting to do is to exploit Israel's apparent dilemma by widening the scope of the negotiations with the U.S., and through the U.S. with Israel, about the fate of West Beirut and its Palestinians to the larger question of the PLO's future in the world. They are encouraged, by the fact that another player—Syria—is now on the diplomatic stage, even if only in the wings.

There are, of course, PLO members who do not wish to leave Beirut despite Mr Arafat's written pledge, but in the daily and military committees of the PLO, they are under pressure from Fatah's overwhelming authority.

To a much lesser extent, the west Beirut Lebanese left and Moslems also have a voice, though what control they had of the western sector and its politics has been swamped by the Palestinian retreat there. They are mostly anxious for a diplomatic solution which protects them.

However, there remain deep problems of analysis of the implications of the attention focused on events in Iran. Some say these will give unparalleled opportunities to Israel for a quick military solution. Others argue that the U.S. will be more anxious than ever for a diplomatic solution and make major concessions. As usual, everything depends on what Israel can and cannot do.

Australia's businessmen diverted by struggle for Labor leadership

BY COLIN CHAPMAN IN SYDNEY



Bill Hayden... confident of winning leadership challenge

EACH MORNING this week, in the capital cities of the Australian states, Mr Bill Hayden, leader of the opposition, and his leading shadow ministers on the front bench, have met top bankers, industrialists and businessmen in an endeavour to prove to them that the prospect of a Labor Government is something that they should welcome rather than dread.

The emphasis was supposedly on policy explaining the decisions that the Australian Labor Party (ALP) reached at its biennial conference in Canberra last week. These include commitment to a heavily interventionist economy, the establishment of an economic advisory planning council, the promotion of more Australian ownership, and prices and

incomes controls. But the businessmen's attention was inevitably diverted by the leadership clash within the Labor Party resulting from the challenge to Mr Hayden by Mr Bob Hawke, the former president of the Australian Council of Trade Unions.

Mr Hayden and Mr Hawke both proclaimed at these breakfast meetings that they have no differences over policy. Both inside and outside the dining rooms, Mr Hayden refused to discuss the leadership challenge, to be decided at a meeting of all federal Labor MPs at a caucus meeting in Canberra today, except to express confidence that he will win it.

Mr Hawke, on the other hand, discussed it with anybody

who cared to listen. The gist of what he said is that Bill Hayden is a great guy but that if the ALP is to wrest power back from Mr Fraser's ruling Liberal-National Country Party coalition Bob Hawke is the man to achieve it.

With the key vote today it is touch and go. Earlier this week it seemed as if Mr Hayden would romp home as the left wing gave him its support. But on Wednesday the party's influential resources spokesman, Mr Paul Keating, the ALP's key power broker in New South Wales, decided to throw his support and that of the NSW Centre Unity group behind Mr Hawke.

More businessmen warm to Mr Hawke than to Mr Hayden, but neither men, nor stalwarts

like Mr Lionel Bowen, the foreign affairs spokesman, and Mr Paul Keating, the spokesman on resources, are likely to be able to win the hearts and minds of Australia's traditionally conservative corporate and financial sector.

The cornerstone of Labor's economic policy is a social compact, of the kind tried and failed in the Wilson years in Britain, in which policies to reduce unemployment and achieve growth are implemented in exchange for solemn and binding assurances by the trades unions. The essential ingredient of the policy is a gamble: a voluntary prices and incomes policy, on which Mr Hayden, Mr Hawke and Mr Ralph Willis, the opposition spokesman on economics, have been working for two

years. There is a plan to convene a nationwide conference of the major unions within the next few weeks to negotiate their compensation.

The ALP leadership argue that a return of the Fraser government will be disastrous for organised labour because further tough monetarist policies and continued high interest rates can only lead to more unemployment. Labour would adopt a different strategy: an expansion of the economy through tax cuts and more public spending in the hope of cutting unemployment.

Questions put over breakfast by businessmen indicate that the ALP leadership are still some way from selling the policy to the trade unionists and that the policymakers

themselves are still vague about how it would work.

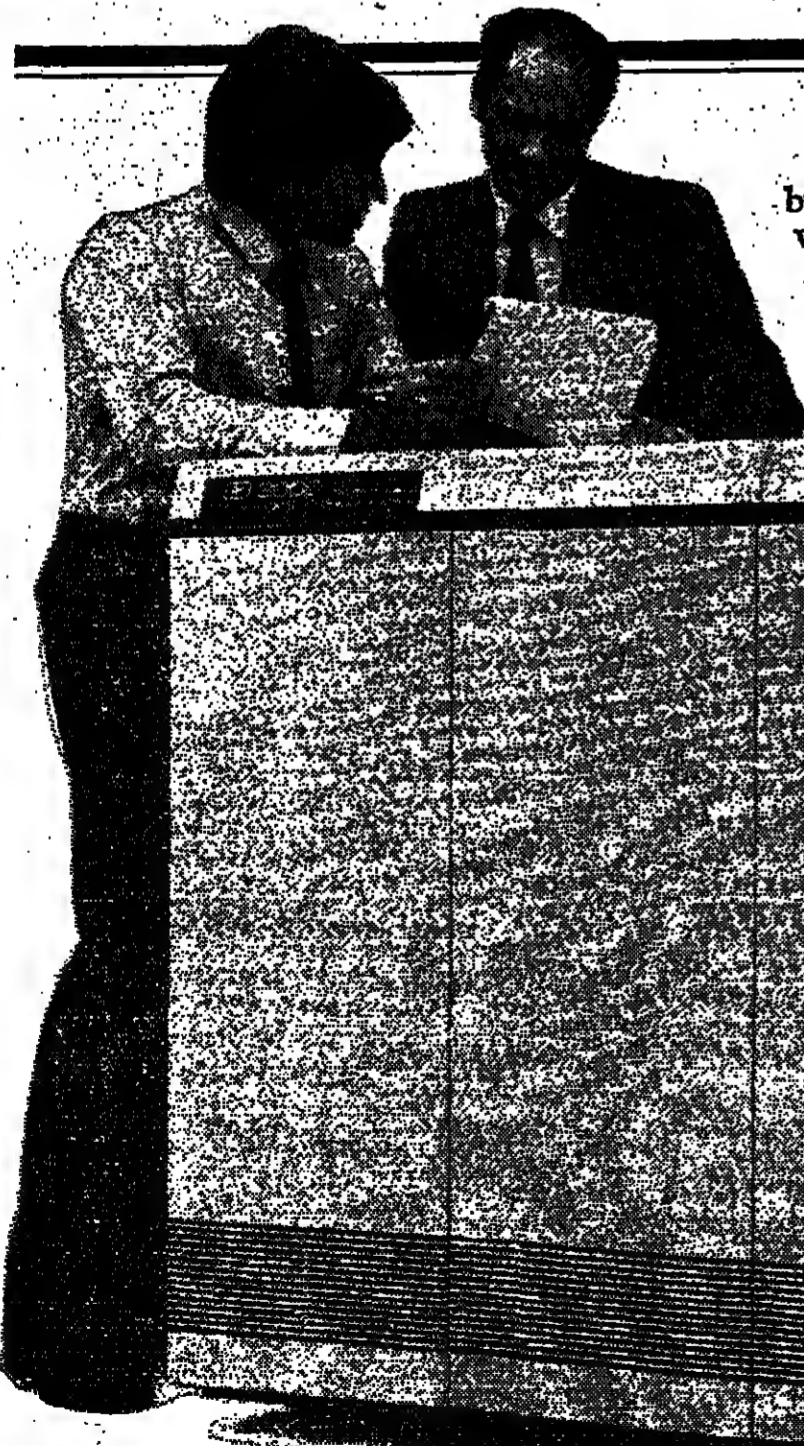
For example, it has yet to be decided how wide would be the powers of the proposed prices, justification tribunal. The Party's business spokesman, Mr John Brown, himself a businessman, argues strongly that retail products should be excluded from scrutiny, which is not acceptable to unionists.

Then there is the issue of protectionism. Mr Hayden would like to see an official industry reconstruction bank to "quicken the pace of industry restructuring" and a steady reduction in tariffs. Others, senior in the leadership, are strong protectionists. There is not, and there will never be, any unity on the subject within the Party.



Bob Hawke... the man to wrest power from the ruling coalition

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AMERICAN NEWS

U.S. recovery hopes dampened by drop in industrial output

BY REGINALD DALE, U.S. EDITOR IN WASHINGTON

FRESH EVIDENCE of the current U.S. recession's tenacity came yesterday with a report from the Federal Reserve Board that industrial production...

Jimmy Burns in Buenos Aires assesses possible effects of a Falklands post mortem Deeper rift threatens Argentine military

THE DECISION by Argentina's military rulers to carry out an inquiry into the Falklands war is potentially of deep significance for the future direction of the country's politics.



Both President Reynaldo Nicolaidis and General Cristino Nicolaides, his army chief, are hoping to guarantee a period of stable military rule until the promised return to full democracy by 1984.

Information. Many conscripts and non-commissioned officers are believed to have been hastily discharged already, but the bitterness has persisted and is filtering out through junior and middle-ranking 'professional' officers.

Nicaragua claims invasion by Honduras

By Anatole Kalcsky

THE NICARAGUAN Government claimed yesterday that Honduras had launched an invasion intended to overthrow Nicaragua's left-wing Sandinista regime.

NY toxic dump area declared habitable

BY OUR NEW YORK STAFF

THE U.S. GOVERNMENT'S Public Health Service has declared that part of the neighbourhood surrounding the Love Canal toxic dump is now habitable.

IMF team to examine plans

BUENOS AIRES—A team of officials from the International Monetary Fund arrived for talks with Argentine authorities on the Government's new financial policies.

Anger mounts over gifts that went astray

BY JIMMY BURNS IN BUENOS AIRES

IN APRIL, seven-year-old Gustavo Vidal wrote a note to a "dear Argentine soldier fighting for our nation," wrapped it round a bar of chocolate, and took it to school.

har of chocolate bought across the counter in a local retailer's store. Gustavo's case is the latest in a series of revelations which have been appearing in the local media, alleging that military personnel misused voluntary contributions.

"I think the time has come for Argentines to face reality head on, something which they have not done so far," Father Corti said.

Argentina's ruling junta sponsored a nationwide appeal, the "Patriotic Fund," soon after Mrs Thatcher sent the tank division towards the Falklands.

month claimed that a total of 656bn pesos (£18m) had been received in cash, although no detailed accounting had been published.

Haiti sacking may halt loan talks

MARC BAZIN, the Haitian finance minister and a notable opponent of corruption at tax avoidance, is among nine members of cabinet who were dismissed by President for Life Jean-Claude Duvalier on Monday.

WORLD TRADE NEWS

EEC proposals put forward for easing of GSP

BY JOHN WYLES IN BRUSSELS

THE EUROPEAN Commission has sent proposals to EEC Governments for a slight liberalisation of the Community's Generalised Scheme of Preferences (GSP) which confers trading advantages to 123 developing countries.

British optimism over China coal plans

By Colina MacDougall

BRITISH businessmen are cautiously optimistic about the prospects of participating in China's coal development plans following the British visit to Britain last month of a delegation from the China South-West Energy Resources United Development Corporation.

Tony Hawkins in Harare reports on a £134m boost for the Wankie power station Zimbabwe throws switch for electricity scheme

THE SIGNING in London this week of a £134m financial package for the supply of boilers and related equipment for stage two of the Wankie thermal power station complex is part of a huge public sector investment programme by the Zimbabwe Government designed to reduce dependence on imported electricity and to cater for anticipated load growth in the 1980s.

There was little investment in new generating capacity in Zimbabwe during the 1960s and 1970s following the commissioning of the Kariba hydroelectric power plant in 1960.

Zimbabwe following the commissioning next year of Wankie One would have been the extension of the south bank hydro plant at Kariba. This would provide a further 300 MW capacity at a cost of \$211m (£83m) and would come on stream in 1987.

have been let for the first phase of Wankie two. The Italian Ansaldo Group has been awarded the 2340m (£30m) turbine contract while the contract for high-pressure work worth \$244m (£10m) has gone to Engineering Development, a British Steel subsidiary.



Robert Mugabe: country can start cutting imports of electricity from Zambia

Thai Government to allow natural gas exports

BY JONATHAN SHARP IN BANGKOK

THE THAI Government has announced after months of hesitation that it will allow the export of some of its supplies of natural gas in the Gulf of Thailand.

The Chinese see the Bangkok arrangements for the plant taking five foreign joint ventures, compensating large export credit, opening of a mine site to a foreign company and curbing purchases of equipment.

Libya reduces volume of OECD imports

BY FRANCIS GHILLES

Libya has also been delaying payments on goods already shipped out of OECD countries and has sought to pursue barter deals.

Table with 2 columns: Period, Average Monthly Value of Libyan Imports from OECD Countries (\$M). Rows include 1981 1st quarter, 2nd quarter, 3rd quarter, 4th quarter, and 1982 January.

At the same time, Italy agreed that ENI, the state energy agency, should acquire 100,000 b/d of extra Libyan crude, at prices reflecting those on the European market.

Some have been paid but the Libyan dinars they hold in Libyan accounts cannot be transferred abroad because they are finding it impossible to obtain authority to convert currencies.



Col Gadhafi

South Africa mines pay push

JOHANNESBURG—The 14,000 underground officials at South African mines are seeking a further pay review with employers after white miners accepted a 12 per cent compromise pay deal earlier this week, according to the Underground Officials' Association secretary Mr. Doc Coertze.

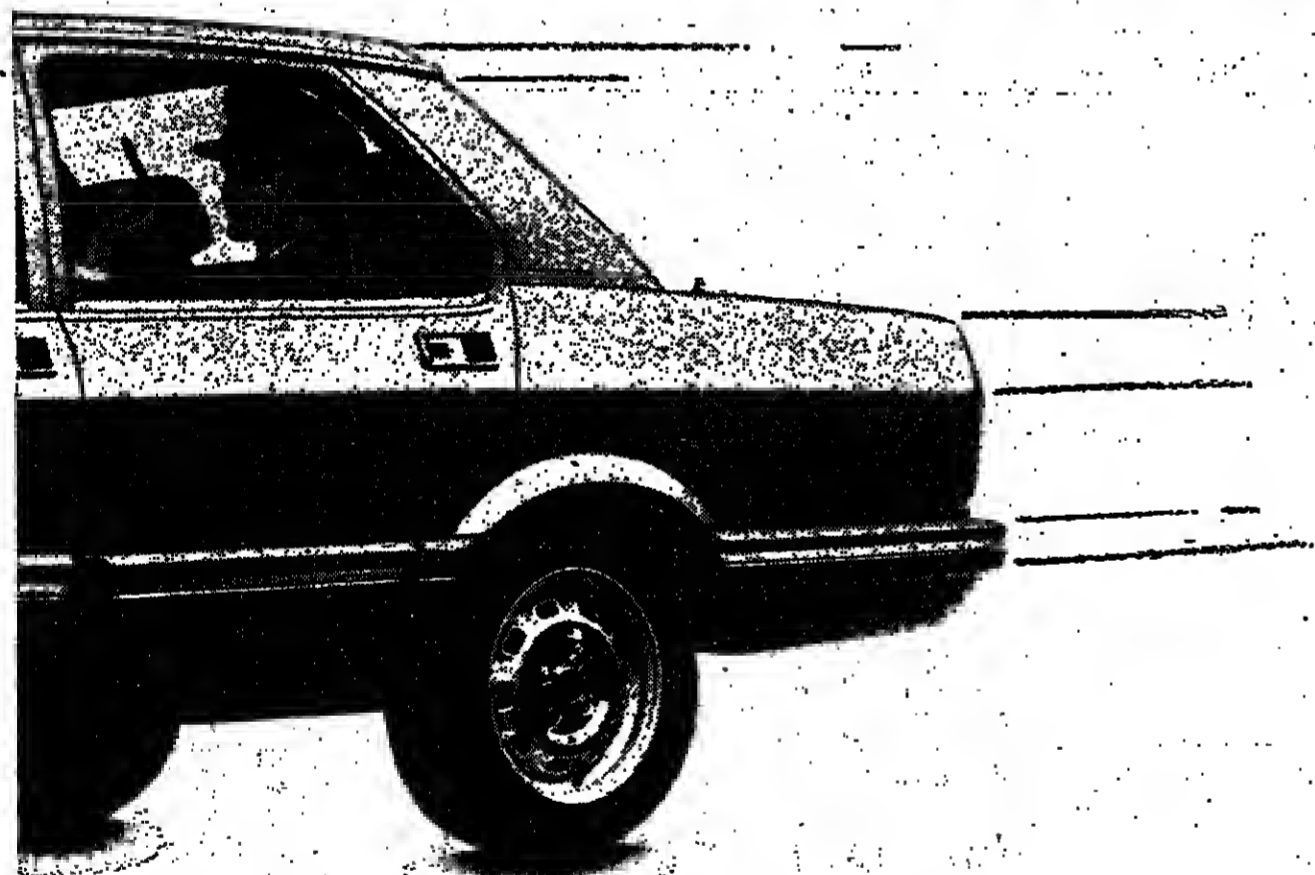
The association, a registered trade union representing white senior non-management supervisory staff, is now seeking a 14 per cent pay rise, though it earlier accepted a 9 per cent increase at the annual review.

Handwritten signature or scribble at the bottom of the page.

Say hello to the new Fiat two-litre.



Introduce your chauffeur to back-seat driving.



We have long been famous for building cars that are enjoyable to drive.

The new two litre Fiat Argenta is no exception.

It offers a combination of smoothness and spriteliness that you won't want to waste on the chauffeur.

One reason is the responsive 113 bhp twin overhead camshaft engine.

Another is the precise five speed gearbox. (A three speed automatic is available as an option.)

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Our cars' handling is another feature you will want to experience first

hand. The Argenta is a joy to put through corners.

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Mind you, the chauffeur need not feel left out. The back seat is an ideal spot to appreciate the opulence of the new Fiat Argenta.

The classic Italian lines, the fine velour upholstery, the thick carpeting that lies underfoot.

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No matter where you sit, you can't fail to wonder at the cost of our new car. It has a retail price of just £6,345.

A figure that includes one year's free motoring membership of the RAC. And a six year anti-corrosion warranty.

In addition, according to no less an authority than Her Majesty's Government, it will return 36.7 mpg at a constant 56 mph.

Argenta is Italian for silver, but clearly this new Fiat is worth its weight in gold.

The new Argenta £6,345.

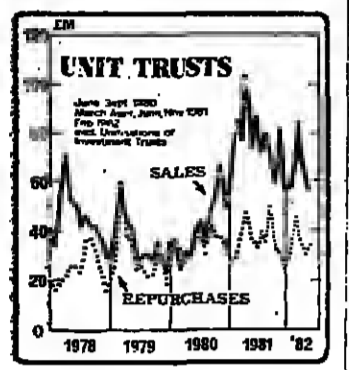
Fiat Auto. The best selling cars in Europe.



PRICES AND SPECIFICATIONS CORRECT AT TIME OF GOING TO PRESS AND INCLUDE FRONT SEAT BELTS, CAR TAX AND VAT, DELIVERY AND NUMBER PLATES EXTRA. PERFORMANCE FIGURES SOURCE FIAT SpA. THE CRYLA-GARD ANTI-CORROSION WARRANTY COVERS ALL MAJOR PARTS, AND IS SUBJECT TO ANNUAL INSPECTION BY THE DEALER, PAID FOR BY THE OWNER. ARGENTA FUEL CONSUMPTION (MANUAL VERSION): URBAN CYCLE 22.1 MPG (12.8 LITRES/100 KM), CONSTANT 56 MPH 36.7 MPG (17 LITRES/100 KM), CONSTANT 75 MPH 28.0 MPG (10.1 LITRES/100 KM). FOR FURTHER DETAILS CONTACT CHRISTOPHER SHELLY, FIAT INFORMATION SERVICE, P.O. BOX 39, WINDSOR, BERKS.

Sharp fall in unit trust investment

UNIT TRUST investment in the first half of this year amounted to £185.4m, according to figures issued yesterday by the Unit Trust Association. This is less than 60 per cent of last year's corresponding investment.



Two reasons are put forward for this. Firstly, more and more trusts are reaching maturity and investors would be realising their investment in the usual course of events.

Secondly, investors are becoming more active in the management of their unit trust portfolios, often taking professional advice. They are selling units to reinvest the proceeds in other unit funds.

Liverpool leisure complex to go ahead A PLANNING application for a £24m, 32 acre shopping and leisure complex at Liverpool's south docks was approved yesterday by the Liverpool City Council.

Daily Mail cleared in contempt case THE Daily Mail and Sir David English's editor were cleared by the House of Lords yesterday of contempt of court in publishing an article on the stability of life during the "monoclonal baby" trial last October.

Conference centre project announced PLANS TO invest more than £20m at Trenton Gardens, a former stately home near Stone in Trent, to develop a conference and tourist centre were announced yesterday.

Ship simulator opens in Wales A SHIP simulator, claimed to be the most advanced in the world, was officially opened in Cardiff yesterday by the Prince of Wales.

Reinsurance market shown up by legal dispute, says judge

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MoD draws up defence package to protect the Falklands

BY BRIDGET BLOOM, DEFENCE CORRESPONDENT

EXACTLY a month after General Menendez surrendered to General Moore in Port Stanley, the British Government signalled a formal end to the war over the Falklands by agreeing to repatriate the remaining 693 Argentine prisoners.

Admiral Sir John Fieldhouse is to take over as First Sea Lord at the end of the year from Admiral Sir Henry Leah, the Ministry of Defence confirmed yesterday.

BRITAIN may lift economic sanctions and remove the total exclusion zone around the Falklands before the end of the month, according to reports circulating in Westminster yesterday.

The new defence arrangements will probably cover the next 6 to 12 months. The key elements will be: Extension of the runway at Port Stanley to 7,000 ft. to take at least one squadron (around 10) of Phantom fighters.

A land garrison of between 1,500 and 2,500 men, including a detachment deployed to South Georgia. There is some disagreement over the precise numbers of operational soldiers needed in addition to the estimated 1,000 engineers and logistic, HQ and support troops considered essential.

Growth of money supply remains within targets

BY ROBIN PAULEY

THE GROWTH of the money supply remains within the Government's targets but the persistently high level of bank lending to the private sector is starting to suggest that, if continued, it could lead to another overshoot.

whereas in May and June it was in deficit as the public sector transactions returned to net expansionary effect. In addition, there was substantial round-tripping in February and March which was not a feature in May and June.

Table with columns: MONEY SUPPLY, Percent increase, June, and Annualised rate. Rows include M1, M2, and PS12.

Sterling M3, the broad measure of money supply, rose by 4.8 per cent, seasonally adjusted, in Banking June, the four weeks to June 16, according to Bank of England figures published yesterday.

The broad measure of private sector liquidity, PS12 (covering sterling M3, building society deposits, national savings and money instruments) rose by 0.6 per cent. The narrow money measure M1 (notes, coins and current account deposits), rose by 2 per cent, seasonally adjusted, and the annualised rate remains very low at 6.3 per cent.

It is increasingly likely but not yet definite that this represents a change in habits away from cash and towards greater use of credit cards and non-cash payments.

These figures are offset to some extent by the £1,020m sterling lending to the private sector. This is substantially below the exceptionally high February, March and April figures, each of which was around £2bn and caused considerable anxiety.

However, in those months the central government borrowing requirement was in surplus

Bae to lead contractors for comet satellite

By Michael Oonoe, Aerospace Correspondent

BRITISH Aerospace's Space and Communications Division has been appointed prime contractor to the European programme to provide a satellite in intercept and study Halley's Comet when it passes Earth in 1986.

Halley's Comet is visible from Earth every 76 years. It is due to make its next appearance in four years, namely next the Earth in a speed 50-times faster than a rifle bullet and 150m kilometres away.

The £34m spacecraft being prepared for this fleeting mission is called Giotto - after the medieval Florentine painter who painted the background of one of his pictures what is now widely regarded as a pictorial representation of Halley's Comet on its appearance in 1301.

Other experiments will examine the effects of the comet's passage. These experiments will be prepared at universities including Heidelberg, Bern, and London, with more than 20 industrial companies from nine countries also taking part.

Internal review by civil aviation chief

BY OUR AEROSPACE CORRESPONDENT

A WIDE-RANGING review of the functions of the Civil Aviation Authority (CAA) has been started by Mr John Dent, the new chairman, at the request of Mr Iain Sproat, Parliamentary Under-Secretary at the Department of Trade with responsibility for civil aviation.

The review will cover such matters as whether airlines are required to undertake too much paperwork, whether the charges for the CAA's services are too high, whether the authority is sensitive enough to the needs of its customers, and whether there is "too much bureaucracy and too many bureaucrats" in civil aviation.

There has recently been strong criticism of the CAA, especially of the way in which its charges were raised. Mr Sproat said that Mr John Dent, the new chairman was a businessman. "I have asked him to look with the fresh and keen eye of a businessman at the operations of the authority."

Sir Keith wants voice in university development BY MICHAEL DIXON, EDUCATION CORRESPONDENT

AN UNPRECEDENTED step to bring the development of universities more in line with Government policy was taken yesterday by Sir Keith Joseph, Education Secretary.

At present, universities receive their public money through the insulating medium of the University Grants Committee and are free from political influence over their academic decisions.

Education idea opposed BY ROBIN PAULEY

ANY SEPARATION of educational services from local authority corporate management is likely to have the same disadvantages for the consumer as occurred in the National Health Service, a paper published today says.

Plastics body in debts fight BY SUE CAMERON

THE British Plastics Federation, the trade association embracing over 350 plastic material and product manufacturers, almost went to the wall last year because of massive debts.

Pharmaceutical exports grow BY Sue Cameron

PHARMACEUTICAL exports of £24.6m in the first quarter of 1982, were up 27 per cent on the estimate for the same period last year.

Wiggins Teape to invest £9m in paper mill

By Robin Reeves

THE Wiggins Teape group yesterday announced plans to invest a further £9m at its Ulster carbonless paper manufacturing mill in Cardiff and to cut capital expenditure on one site by closing its coating factory at nearby Treforest, Pontypridd.

Carbonless paper, which Wiggins Teape markets under the Idem brand name, has been enjoying one of the highest growth rates of any product within the paper industry. But the market has been subject to stiff competition from the Continent and Japan, as well as other UK domestic producers.

Wiggins Teape has already invested more than £26m on new papermaking, coating and finishing equipment at the Cardiff site, which the company claims is potentially one of the most efficient carbonless paper mills in the world.

Included in the £9m investment is installation of a second coating machine and the transfer of finishing equipment from Treforest.

Senior Engineering is closing its Phoenix Tubeman stainless steel and carbon tube making works at Darlington because volume and margins are uneconomic and the group no longer expects a sufficient return.

Parliamentary Under-Secretary at the Department of Trade with responsibility for civil aviation.

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Morecambe Bay gas field outlay reaches £300m

BY NICK GARNETT, NORTHERN CORRESPONDENT

BRITISH GAS has concluded contracts and committed expenditure to a total of £300m so far as part of the estimated £1bn development costs for the Morecambe Bay gas field.

The field is the third biggest gas field in the UK Continental Shelf. It is due to come on stream in 1984 in spite of some initial delays in getting the project under way.

UK-based companies have been awarded virtually all the contracts, the corporation said yesterday. It said it expected this would continue. Further orders and contracts would be placed with British companies provided that they are competitive in terms of technical capability, delivery and price.

The placing of contracts for oil and gas development work has become a sensitive issue during the recession.

The corporation has also this year made two natural gas discoveries in the Irish Sea off Blackpool, south of the Morecambe field. BP has also been drilling in the same area and has a development well close to the Isle of Man.

British Gas said yesterday it would be using Heysham as the drilling and operational base for the Morecambe Bay field.



which contains an estimated 5 trillion (million million) cu ft of gas. It provided commercial negotiations were completed satisfactorily.

This is a blow to Merseyside, which has been pressing its case hard but which is geographically much further away from the field. The corporation intends to continue its exploration drilling from Fleetwood and to locate the construction base at Barrow.

The biggest single orders are for two jack-up drilling rigs—one already launched from the Clydebank yard of UTE, Shipbuilding and the second under

construction at the same yard. These will service three fixed drilling platforms. Contracts for the fabrication of the first two drilling platform jackets have gone to Howard Doris and McDermott in Scotland.

The corporation said further contracts, involving the central process platform, the accommodation platform and the third drilling platform, will be placed soon.

For the onshore terminal, Barrow's borough council granted detailed planning consent last week for the construction of the terminal's mechanical plant. British Gas said it will let contracts for this work later in the year.

Preliminary civil engineering work for the terminal has been carried out by Balfour Beatty and work on the main civil engineering and building contracts have been started by Christiani and Neilsen (London).

The UK arm of the U.S. company McDermott International is completing the major section of the offshore pipeline connecting the field to the shoreline. The onshore pipeline taking the gas from Barrow to the national transmission system at Lupton is being laid by Murphy and is due for completion this year.

David Fishlock reviews the Nuclear Installations Inspectorate's role in Sizewell B Chief nuclear critic puts public safety first

MR RON ANTHONY, the Government's chief nuclear inspector, has no doubts about whose side he is on in the nuclear debate.

He is on the side of the public—those who work in, visit or live near nuclear plants—just as much as factory and mines inspectors.

As he sees it, the main task of the Nuclear Installations Inspectorate is "the objective examination of safety." Opponents of nuclear projects should consider that much of his budget is used for criticism of those projects, he says.

Mr Anthony, 56, an aerodynamicist who turned from aircraft to the design of gas-cooled nuclear reactors before joining the NII, expects that, in the next year or so he will face a severe test of the strength of his claim to be the chief custodian of the public interest in nuclear energy.

This forthright and articulate engineer is bracing himself for a public inquiry into plans to build a pressurised water reactor at Sizewell, Suffolk, an inquiry which could last a year. He expects his professional competence and integrity to be attacked fiercely. He expects public scrutiny of his competence as a custodian of public safety for nuclear engineering and, in recent years, more widely for the Health and Safety Executive.

when, after five years away from nuclear inspection, he was persuaded to apply for the post of chief nuclear inspector.

The more senior post of director of nuclear safety is to be abolished on the departure of Mr John Dunster from the HSE to become director of the National Radiological Protection Board in the next few days, so Mr Anthony will be Britain's chief nuclear inspector and thus a key witness at the Sizewell inquiry.

Yesterday, Mr Anthony published his first public comment on Sizewell B, planned as a £1.15bn, 1,100 Mw nuclear station, and seen by the Central Electricity Generating Board as the first of a series of perhaps five identical nuclear stations.

In a foreword to the NII critique of CEGB plans, he says his inspectorate's concern is not with electricity capacity and how this should be provided, but with public safety, to ensure that the installation's siting, design, construction and operation will meet the health and safety standards which we have set.

Mr Anthony concludes that, on the basis of the CEGB's pre-construction safety report there is "no fundamental reason for regarding safety as an obstacle" to building a PWR in Britain. This means that no difficulty has so far been identified which needs to be regarded as insuperable. Nevertheless, his 88-page

In the inspectorate's view, a satisfactory design is achievable and can be developed to meet the safety objectives and give assurance that there will be a small chance of significant changes to the design needing to be made for safety reasons once construction has started. Only when the inspectorate is satisfied that this is the case will a licence be granted.

report contains enough caveats to keep critics of the project very busy for the next few months. It identifies at least 16 "shortcomings" in the safety case, points on which he still needs to be satisfied. They range from the detailed design and testing of the 435 ton steel reactor pressure vessel and primary coolant circuit, to the general design basis of a new and untried electronic protection system.

The report points out that its aim has been to lay bare the shortcomings in a safety case constructed at an early stage in the project. Safety assessment is the responsibility for the nuclear inspectors during "a continuous process from the design inception, through detailed design,

construction, commissioning, operation and, ultimately, decommissioning."

The report is examining only the design inception stage of this 50-plus year cycle, as it stood on March 31. Sir Walter Marshall, CEGB chairman said yesterday that, when the CEGB had satisfied the chief nuclear inspector on all design points, the risks would have been reduced to a level where damage resulting from an earthquake in East Anglia posed the biggest public risk.

Of the long list of shortcomings, the report identifies five "where the position is not yet satisfactory":

● Hazards arising from fire, aircraft crash and earthquakes. An improved case needs to be made required.

● Fuel clad ballooning. An acceptable strategy for developing a safety case has been presented but the case itself is still awaited.

● Steam generator tube integrity. The inspectorate still has reservations about the CEGB case and the effect of many tube failures under fault conditions.

● Reactor protection system. More justification of a computer-based design, novel to nuclear situations, is required.

● Safety analysis assessment will require "more time and more information."

On fuel ballooning, a phenomenon predicted by the UK Atomic Energy Authority. In an accident, the fuel pins might swell to such an extent that coolant could no longer circulate round them.

The risk, if substantiated, could lead the nuclear inspector to downgrade the reactor, lessening the PWR's 75 per cent cost advantage claimed over the advanced gas-cooled reactor design. "But I'm betting my reputation that we won't have to do that," Sir Walter said yesterday.

Mr Anthony is reasonably sure that all five problem areas can be sorted out, because the inspectors themselves can see ways of resolving them. "But while we think we can see solutions, we think it is not our business to put them forward," he says.

Thus, the nuclear inspectors reach the conclusion that a satisfactory design for a PWR "is achievable and can be developed so as to meet the safety objectives and give assurance that there will be a small chance of significant changes to the design needing to be made for safety reasons once construction has started." But they stress that they will grant Sizewell B a construction licence only when they are satisfied.

Sizewell B, a review by HMI Nuclear Installation Inspectorate of the pre-construction safety report. SO: £5.30.

Steel output fell in June as imports rose

UK STEEL production dropped sharply in June, reflecting the decline in demand and rise in imports which have been developing since early spring.

Average weekly production of 280,800 tonnes in June was 12.5 per cent lower than in May, and 14.7 per cent lower than in June, 1981.

Production dropped most in the Yorkshire and Humberside region, where the average weekly rate of 79,200 tonnes in June was 19 per cent lower than in May and 30 per cent lower than in June, 1981.

A number of works in the Sheffield area, which use electric arc furnaces, extended the May Bank Holiday through the first week of June because of lack of orders.

Production in the northern region, consisting mainly of the British Steel Corporation's Teesside works, was down by 11 per cent to 47,400 tonnes in May, compared to June. Production in Wales was 3 per cent lower in June than in May, but that was due to furnace problems at one BSC works, rather than to a fall in demand for the output of the big strip mills.

The latest import statistics, for April, show a 48 per cent increase from the levels of April 1981, foreign suppliers having taken increasing advantage of the higher prices in the UK market this year.

Imports last year were abnormally depressed by low prices, but the latest figures indicate a substantial 17 per

Total production of usable steel (weekly average thousand tonnes)	
1980	
June	387.9
July	282.3
August	245.4
September	287.2
October	227.4
November	258.2
December	222.9
1981	
January	234.5
February	317.2
March	306.3
April	307.3
May	287.3
June	329.1
July	285.1
August	235.4
September	294.7
October	337.4
November	324.6
December	263.7
1982	
January	283.3
February	340.8
March	328.2
April	314.4
May	325.8
June	280.8

cent rise over the average monthly level of 1979—the last year in which UK production and prices were normal.

More disturbing to UK producers is the sharp increase in imports from outside the EEC. In April, these were 119,200 tonnes, 140 per cent above April 1981 levels and about the same as the average 1979 monthly level.

Euroflot loses appeal for release of arrested ship

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

AN ATTEMPT to free a Spanish cargo ship which was arrested at Felixstowe last Saturday has failed in the Admiralty Court.

The 3,908 grt *Sonia S.*, owned by Euroflot, of Santander, was arrested as security for claims against Euroflot by two Swiss companies, Catu Containers and SLC, for \$333,513 (£193,500) and \$120,675 respectively.

Euroflot appealed against the arrest order, made by the Admiralty Registrar, on the grounds that the claims were not within the Admiralty Court's jurisdiction.

Mr Justice Sheen said the claims were virtually identical and involved charges due from Euroflot in respect of a large number of containers leased from the Swiss companies.

Euroflot ran a liner service, principally between Europe and South America. It leased containers and sent them to its customers, who packed their own goods into them and sent

them to a port to be loaded onto a Euroflot ship.

Section 20(3)(h) of the 1981 Supreme Court Act provided that "any claim arising out of any agreement relating to the carriage of goods in a ship" came within the jurisdiction of the Admiralty Court.

Euroflot contended that the container companies' claims were for money due under leasing agreements and did not relate to the carriage of goods in a ship.

But Mr Justice Sheen rejected that contention. He said the claims were made by the owners of containers against a shipowner, to whom containers were leased so that the shipowner could provide its customers with a service that included the carriage of the customers' goods in Euroflot ships.

Euroflot's appeal was dismissed with costs. The company was given leave to go to the Court of Appeal on the grounds that the case involved an important point of law.

Breakthrough claimed in letter bomb detection

BY JAMES McDONALD

A MAIL screening device, claimed to be a breakthrough in letter-bomb detection, has been launched by Securicor.

The company believes that the desk-top machine's price of £915 will make it attractive to a considerable business and domestic market.

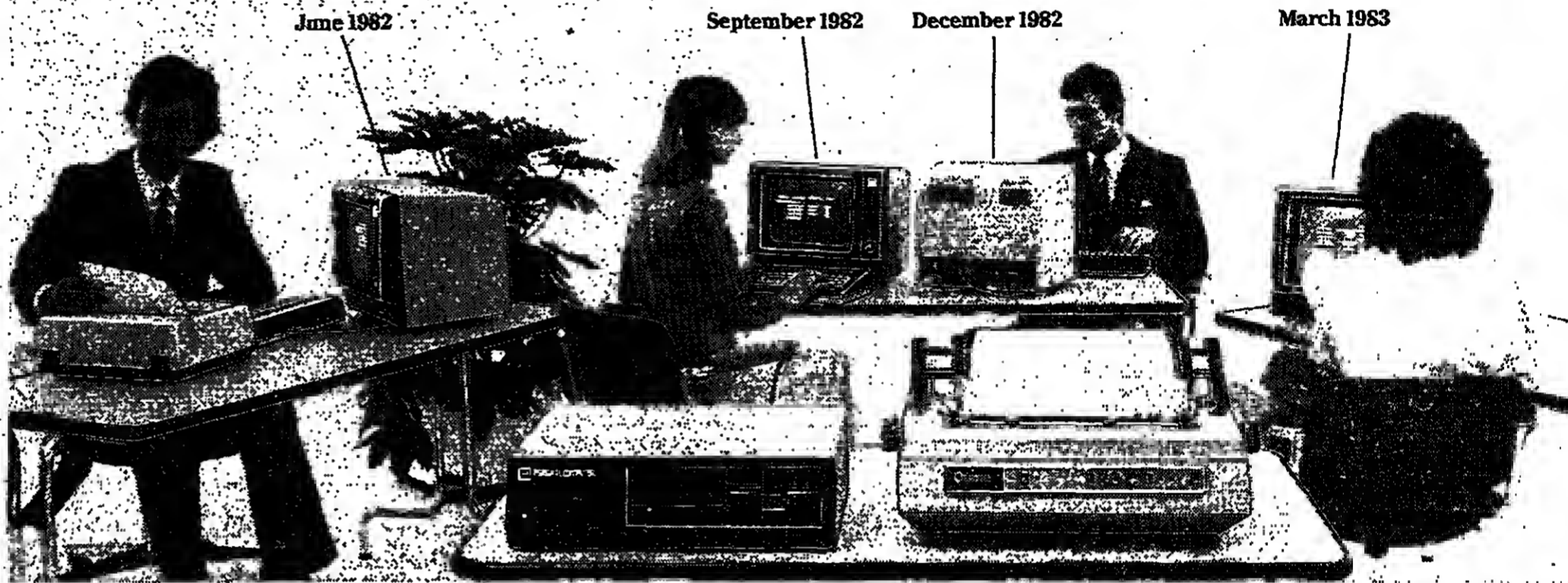
The electromagnetic device is made by Scanner Electronics, a British company. The most important feature of the machine, says Securicor, is its ability to recognise and ignore harmless metal objects.

Securicor said in London yesterday that false alarms from these harmless objects had tended to give detectors of this type an image of being more of a nuisance than a help.

operators of other machines might respond to a high false alarm rate by setting the sensitivity controls to a level where bombs might pass undetected. Securicor's device has no sensitivity control and a very low false-alarm rate, says the company.

It is also designed to be proof against power surge. Securicor claims that the act of switching on a kettle or electric typewriter in the same room, or even an adjoining room, has been enough to trigger off alarms on other machines.

The mains or battery-operated machine can deal with 10,000 or more letters an hour, and will take parcels nearly 16 in wide and over 2 in thick.



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Type of Business _____

Howe rejects CBI's reflation call

BY JOHN HUNT, PARLIAMENTARY CORRESPONDENT

THE CALL from Sir Terence Beckett, director-general of the Confederation of British Industry, for new Government measures to stimulate demand was rejected in the Commons yesterday by Sir Geoffrey Howe, Chancellor of the Exchequer, and Mr Leon Brittan, Chief Secretary to the Treasury.



Leon Brittan: a boost leading to lack of confidence

Mr Brittan told the House: "You will not reduce unemployment to any substantial, serious or lasting sense by reflation of demand."

"What you will do by reflation of demand is provide a short-term boost, increase inflation, and create a lack of confidence that will lead to higher levels of unemployment than we would otherwise have."

A similar message was given by Sir Geoffrey in a more subdued fashion.

Mr Geoffrey Lofthouse (Lab, Pontefract and Castleford) asked the Chancellor if he was aware that the Cambridge Economic Policy Group had forecast that by 1990 there would be 4.5m unemployed. Sir Terence Beckett, in his meeting with Tory backbenchers on Tuesday, had given warning of the possibility of 3.4m unemployed by the end of this year.

Mr Lofthouse suggested that this meant the Chancellor's economic policies had failed, and called on him to resign if Sir Terence's forecast came true.

The Chancellor said unemployment in Britain had been rising steadily for a very large number of years, but was now rising faster in other countries. Sir Geoffrey said the answer to these problems was to be found in the Government's determination to fight inflation, to correct the balance of the economy, to restore competitiveness, and the capacity of the economy by improved output.

Emphasising his words, he added that it could not be done in any other way and implied rejection of Sir Terence's

demands earlier in the week.

Answering questions from both sides of the House on the state of the economy, Sir Geoffrey said: "The turning point was reached in the spring of last year. A gradual recovery has begun and is expected to continue."

One of the Tory "Wets," Mr Patrick Cormack (Staffordshire South West) caustically asked how he saw the economy developing in the West Midlands during the coming year.

The Chancellor said that, if the economy as a whole continued to improve, the Government thought likely—and if both sides of industry improved their performance, there was no reason why the West Midlands should not share in that improvement.

Mr Geoffrey Robinson (Lab, Coventry North West) asked him, tersely, whether output would be higher at the end of his term of office than it was at the beginning.

There were jeers from the Labour benches when the Chancellor replied: "It is not possible for anyone in any circumstances to give absolute assurance of that kind."

Mr Eric Deakin (Lab, Walthamstow) asked what indicators now led him to believe that the recession was ending.

The Chancellor explained that his belief in a gradual recovery was supported by the Central Statistical Office's index of leading cyclical indicators and most of the recent independent forecasts.

Industrial production in the three months to May was about 3 per cent higher than in the spring of last year. "The prospect is for further gradual recovery," he maintained.

There was a biting question from another "Wet," Mr Geoffrey Rippon (Hexham), who asked whether the record number of bankruptcies in the first six months of this year—largely due to high interest rates—led the Chancellor to believe that the recession was ending.

Sir Geoffrey pointed out that record bankruptcies were not confined to Britain. But he agreed on the importance of low interest rates and recalled that they were now 4 per cent below the level of last year.

For the Opposition front bench, Mr Jack Straw, a Labour Treasury spokesman, said that manufacturing production was only now returning to the level of July last year, when the Chancellor had said that the recession was ending.

In reply, Sir Geoffrey said that economic growth in Britain, as in other countries, was still "slow and hesitant." Economic growth in some European countries was static or negative.

Thatcher plea to striking railmen

By Ivor Owen

THE PRIME MINISTER yesterday appealed to striking train drivers to avert the closure of British Rail at mid-night on Tuesday by returning to work on an individual basis.

In hard-hitting Question Time exchanges in the Commons, she rejected further demands by Mr Michael Foot, the Opposition Leader, for Government intervention to secure a settlement of the dispute.

Mrs Thatcher also urged him, unsuccessfully, to join with her in appealing to the drivers to accept the flexible rostering devised by the British Rail board.

To Government cheers, she declared, "If Aslef will not recommend a return to work, it is up to the individual members themselves to accept the BR board's offer."

Mrs Thatcher's insistence that there would be no need to close the railway system if the drivers, like their colleagues in the National Union of Railwaymen, realised that it was in their own interests to accept flexible rostering, brought an angry shout of: "You don't want a settlement," from Mr Eric Heffer of the Opposition front bench.

Mr Foot projected that it would be an outrage, if in the face of such a major crisis as a shutdown in the railway, Ministers made no attempt to intervene.

The Prime Minister retorted: "I think it is an outrage that you won't appeal to the train drivers to return to work."

Mr Walter Johnson (Lab, Derby South) who is sponsored by the Transport Salaried Staff Association, angered some of his back bench colleagues by stating that the Aslef strike "could not possibly be justified."

Nevertheless, he said, it would be quite wrong to allow the railway network to close because of the damage to the job prospects of those not involved in the dispute.

Mr Johnson's suggestion that the Government should therefore change tack by acting on an inquiry on the understanding that Aslef would call off the strike was rapidly rejected by the Prime Minister.

While agreeing that the dispute was very damaging to all who worked on the railways and to other industries as well, the Prime Minister repeated that a return to work by the engine drivers would keep the railways going.

"There is no future for the railways unless working practices agreed in 1919 were updated," she said.

Mr Roy Jenkins, the leader of the Social Democratic Party, was persistently heckled by left-wing Labour MPs when he argued that the pressure on Aslef to accept flexible rostering and the warnings of the dire consequences if the strike continued should be coupled with understanding by the Government that the railway system had a secure long-term future.

The Prime Minister recalled that the report by Lord McCarthy had underlined that without progress on flexible rostering the outlook for the railways and railwaymen would be bleak.

She stressed, too, that the Government had authorized an increased financial limit for BR of £900m this year and £930m last year, and that £800m from this source had been used for operating grants.

Dockers to black Cunard if ship order goes abroad

BY BRIAN GROOM, LABOUR STAFF

BRITAIN'S 24,000 dockers will black all Cunard ships if the Atlantic Conveyor, sunk by an Exocet missile during the Falklands conflict, is replaced by a foreign-built vessel.

The order seems virtually certain to be given to a Japanese or a South Korean shipyard. A Cunard team is due to return from the Far East today, and a decision is likely within a week.

Lord Matthews, Cunard chairman, has said the contract is likely to go to the Far East unless a very large Government subsidy enables it to be switched to British shipbuilders.

Cunard has not given up hope of this, but the Government apparently believes it cannot bend the rules on shipbuilding subsidies as agreed by the EEC and the Organisation for Economic Co-operation and Development.

British Shipbuilders feels that few other governments have such scruples. It has quoted a price of about £45m, compared with South Korea's

£33m and Japan's £35m. Yesterday's blacking decision was taken unanimously by the 22 members of the Transport and General Workers' Union's national docks and waterway committee.

The dockers' leaders said the ship should be replaced in UK yards in view of the fact that British lives were lost on it, and the high level of UK unemployment.

The motion was proposed by dockers at Southampton, where the blacking would have its most noticeable impact. It could halt the passenger liner QE2, which is being refitted for civilian use and will return to service on August 14.

Mr John Connolly, national docks secretary of the TGWU, said: "I have no doubt that the action will be supported in ports around the country."

Also likely to be hit are five fruit ships which call at UK ports often, Salsburgh, and four of the Eastern vessels which sail from Felixstowe.

Cunard said it was saddened by the dockers' decision, but it was bound by legal responsibilities to shareholders to make its decisions on economic grounds.

The Atlantic Conveyor was one of five ships in the Red-Label Atlantic Container Lines consortium which are being replaced for economic reasons—a decision taken before the Falklands crisis.

It is understood that the other four ships—three Swedish, one French—are likely to be replaced in domestic shipyards.

The docks committee heard yesterday that employers in eight ports had refused TGWU requests to seek membership of the national dock labour scheme.

The dockers called off a national strike threat in May after the Government offered to consider specific and detailed proposals for the inclusion of particular non-scheme ports.

The TGWU has begun to approach employers, seeking joint agreement on proposals.

Health body Right accused of bid to undermine Benn in Bristol football tour denounced

By Lisa Wood

THE HEALTH and Safety Commission's techniques of communication and persuasion lack professionalism, flair and vigour with the result that laymen find it difficult to know what they are doing, a Commons select committee said yesterday.

The Employment Committee, which held an inquiry into the achievements of the commission since it was suggested 10 years ago, said it considered it had a responsibility to ensure that informed discussion and debate took place about health and safety.

"At present, however, the commission appears to keep an unjustifiably low profile, which leads to a lack of public awareness of potential hazards."

The committee added: "A greater understanding could arise from more pressure for improvements, and his, in turn, could for example attract more resources from Government and employers."

Mr John Golding, chairman of the Employment Committee said yesterday: "We are not charging the Commission with neglect. They are an assiduous team, but they are still looking inward."

DETAILS of a plan by Labour right wingers to undermine Mr Tony Benn in his constituency town of Bristol were published in Tribune yesterday.

The newspaper said the right was trying to flood Mr Benn's management committee with trade union delegates. The object was to influence the outcome of selection conferences due next year when constituency boundary changes come into effect.

These were, at one time expected to lead to a contest between Mr Benn and Mr Michael Coates, Labour's Chief Whip, for the one safe Labour seat.

The Tribune allegations attribute a degree of organisational incompetence to the right more normally associated with the left. It is clearly designed to embarrass the right by drawing attention to the activities of certain moderate unions.

And, in particular, to the way that right-wing trade unionists are being encouraged to register as delegates merely to vote at a few key meetings a year.

Moderates last night claimed to be delighted by the way the article had focussed attention on the tactics that were being used to counter the activities of the far left in Bristol.

Mr John Golding Labour MP for Newcastle-under-Lyme, who was named in the article as one of the right's main organisers, said the message had been taken to Bristol was that there was no need for ordinary working people to get involved in the "theoretical wrangles of middle class intellectuals."

All that was needed to return the Labour Party to its traditional supporters was for moderates to become delegates to their local party and then turn up to vote at key meetings.

The article was based on a copy of a note of a private meeting held in Bristol last year by Mr Golding and Mr Roger Goddard, political officer of the Association of Professional, Executive, Clerical and Computer Staff.

Under proposed boundary changes, the number of seats in Bristol comes down from five to four. Mr Benn's constituency is divided among several others, including that held by Mr Coates. Under the Commission's latest proposals, however, Mr Benn would have a strong claim to the fairly safe Labour seat of Bristol, Kingswood.

The Tribune article claims that the attempt "to destabilise" the Labour Party in Bristol is part of a nationwide campaign by Right-wing trade union officials

Jimmy Hill football tour denounced

By Lisa Wood

JIMMY HILL, the football commentator at the centre of the row over the team due to play in South Africa, was branded an "overpaid BBC hack" by a Labour MP in the Commons yesterday. He was also accused of "conspiring" with a Tory MP to bolster the standing of the South African Government.

The attack on Mr Hill, one of the organisers of the controversial tour, was made during Question Time by Mr Dennis Canavan (Lab, West Stirlingshire), who demanded a statement on the affair from Mr Neil Macfarlane, the Sports Minister.

Mr Canavan said Mr Hill and Mr John Christie (Con, Luton West), who has helped promote the tour, seemed to be involved "in some kind of conspiracy to send a football team to South Africa."

While agreeing that the dispute was very damaging to all who worked on the railways and to other industries as well, the Prime Minister repeated that a return to work by the engine drivers would keep the railways going.

"There is no future for the railways unless working practices agreed in 1919 were updated," she said.

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Minister attacked as sexist

By Lisa Wood

A MINISTER was accused in the Commons yesterday of being sexist as he faced calls for the abolition of value-added tax on sanitary towels.

Uprow broke out when Mr Bruce-Gardyne, Economic Secretary to the Treasury, said he saw no logical reason for singling out one particular hygiene product for special treatment.

He added: "In my experience, most women have a tendency to use soap."

The issue had been raised at Question Time by Miss Jean Lester (Lab, Eton and Slough).

Mr Doug Hoyle (Lab, Warrington) told Mr Bruce-Gardyne: "That is a sexist remark and you should apologise."

Mine union to shift headquarters

By JOHN LLOYD, LABOUR EDITOR

THE NATIONAL Union of Mineworkers is to move its headquarters office to Sheffield within the next two years, at a cost of between £2m-£3m.

In keeping with a pledge by Mr Arthur Scargill, the president, that the employment legislation would be ignored, the union will specify that any contractor employed in construction of the headquarters must use union labour.

This will force provision in the Employment Bill, now close to becoming law, that union-labour only contracts are unlawful. The provisions of this measure were tightened earlier this year.

The NUM executive's decision yesterday followed a vote in favour of the principle of a move-out of London

forming to last week's conference resolution calling for a £27.20, or 31 per cent, increase for surface workers, and a similar flat rate increase for other workers.

The claim, presented to the Coal Board yesterday, will also contain a demand for a four-day week and retirement at 55. A separate claim for protection of earnings will be submitted later this month.

The executive has sought a meeting with the NCB over the future of Britannia Colliery, in South Wales, where a dispute has arisen between the board and the area NUM over development work to a new face. The meeting will also discuss the plan to cease production at Snowdon Colliery, over which strike action has been threatened.

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Quietly ran the coal trains

A STEADY stream of coal trains has been quietly shifting loads from pits in South Yorkshire and North Nottinghamshire to the line of power stations along the Trent for the past 48 days.

The miners who have been loading the strike-breaking trains have been clearly defying a National Union of Mineworkers conference decision.

Nobody seemed very worried about that yesterday at Manton Colliery in Mr Arthur Scargill's power base of South Yorkshire. "We didn't get any directives from the South Yorkshire area NUM until this morning," said one miner at Manton.

Now that the directives have gone out and the NUM officials are back from their Inverness conference, the trickle of coal trains—concentrated in the South Yorkshire/North Nottinghamshire area—will probably grind to a halt. But no one at Manton was hiding the fact that last week 10,000 tons of coal was moved from the pit to Cotnam power station on the Trent.

That's about half the weekly output of the colliery—one of the larger ones in the S. Yorks area employing 1,400 miners.

Looking out from one of the pithead offices at Manton yesterday, I could see one of the 34-wagon merry-go-rounds loope pits high with 1,000 tons of coal. The automatic loading and dumping train was ready to be driven away by one of the NUR drivers from the Workshop depot.

"We'll probably only have about 3,000 tons moved this

As Mr Derrick Wells, the manager of West Burton station, said: "We've got stocks here to last over four months." The Central Electricity Generating Board says the picture is the same countrywide, although there are plans to use more oil to conserve stocks.

Over half the coal stocks of 45m tonnes are still at pitheads and that could start to pose problems for the National Coal Board. The NCB estimates that over 500,000 tonnes of the 2.5m tonnes weekly output was moved last week—but as stocks mount the extra cost for the board could reach £5m a week.

About 90,000 tonnes a week is normally moved by road and ship and most of that should continue to get through, according to the Coal Board.

At Manton colliery—which relies exclusively on trains—a pitfireman said that with extra space for at least 750,000 tonnes they would have no problems. But at some other pits space is very tight and they will either face short-time working or high costs for extra storage rooms.

In Yorkshire, the miners estimate they have an average of six to eight weeks space—and South Wales, the NCB is negotiating with local authorities for extra space.

Pit holidays over the next three weeks will provide some respite with output falling by about half. But at Manton Colliery yesterday there was dark talk of some South Yorkshire pits having to "requisition" cricket pitches if the strike continues for long.

Lack of directives from the union led to strike-breaking in some areas, David Goodhart reports

weekly load of 500 trains, and 500,000 tons, and the more militant pits around Doncaster and Barnsley are not moving a thing.

Apart from causing some embarrassment to Mr Jackie Ashmore—the NUM branch secretary at Manton—everyone accepts that this "rebellion" in the region's fringe has little significance. The miners who have been loading coal don't see themselves as deliberately strike-breaking—although some argue that if Aslef can't be bothered to mount pickets then they should keep loading the NUR drivers.

A British Rail official said that about 30 per cent of the normal coal trains were operating in Derbyshire and Nottinghamshire last week—but the Trentside power stations are not worried by a total shutdown on coal movement.

Fisheries accord 'long way off'

BY OUR PARLIAMENTARY STAFF

AGREEMENT ON a common fisheries policy for the European Community is still a long way off, Mr Peter Walker, Minister of Agriculture and Fisheries indicated in the Commons last night. In a frank assessment of the prospects for the next round of negotiations due to take place in Brussels next week, he said he could not be optimistic in any way.

Fundamental issues, including access to fishing grounds, quotas, and stocks, still had to be resolved.

Mr Walker underlined his close and continuing consultation with the fishing industry and assured MPs that, if agreement was not reached on a fisheries policy, it would not be for want of trying.

Mr Bruce Millan, Labour's shadow Scottish Secretary, said that, unless agreement was reached by December 31, fishermen from all the Common Market countries would be entitled to fish right up to Britain's beaches.

Mr Norman Buchanan, who opened the debate for Labour, called on the Prime Minister to show the same boldness in taking on the EEC over adequate safeguards for Britain's fishing industry as she had demonstrated over the Falklands.

He pressed the Government to re-affirm its commitment to a 12-mile exclusive limit around the coast and to dominant preference on the 12 to 50 mile zone.

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Restoring Parliament's grip on spending

A STEP towards reasserting Parliament's historic function of scrutinising and controlling public expenditure is likely to occur on Monday. The Commons will then almost certainly approve proposals to alter its procedures to allow MPs the opportunity to examine and urge changes in the detailed estimates of public expenditure.

The current highly complicated procedures merely maintain the myth of parliamentary control. Mr Joel Barnett, chairman of the Public Accounts Committee, has said: "The present position, whereby huge sums of money are granted to the Government virtually without debate, is quite intolerable in a democratically elected Parliament."

The detailed scrutiny of particular estimates has been largely abandoned. There are theoretically 32 days available in each parliamentary session in which the Government's demand for Supply, that is expenditure, can be discussed. But three of these days are for private members and eight or nine of the rest are conventionally used to discuss, among other topics, the armed forces, Scottish affairs and the European Community.

The subjects for the remaining 20 or 21 days are almost invariably general policy issues—for example, fisheries yesterday, and regional and industrial policy on Wednesday. There are virtually no debates about particular estimates, covering specific programmes.

This system has suited the Government in that it has run almost no risk of the details of

its spending programmes being subject to close analysis and criticism, or being amended. Similarly, the main opposition party has regularly had a number of days when it can choose the debate.

Back benchers and financial specialists among MPs have, proposed by Mr Biffen) or by a special estimates business committee (as proposed by Mr Higgins and members of the procedure committee). This committee will, in turn, recommend which estimates are to be considered on the floor of the House.

The procedure committee report last year originally proposed eight days for this examination of estimates. The Government, always anxious about surrendering parliamentary time, has suggested three days. The Commons will have to decide on Monday between this and a compromise proposal of five days suggested by Mr Higgins and his colleagues.

Apart from a simplification of some other procedures, the other main proposal is that, in place of the present supply days, there should be 19 opposition days each session in which the Leader of the Opposition can pick the motion for debate.

That proposal has, however,

become highly controversial in view of the breakthrough by the Social Democrats. Instead of all but a dozen MPs coming from the two main parties, there are now 58 MPs from other parties. In the past some half-days have been granted, almost as a grace and favour, by the Leader of the Opposition to the Liberals or to the Nationalists. But this is not a formal requirement, which much annoys the SDP.

Consequently, Mr John Roper, the SDP whip and other members of smaller parties have tabled an amendment requiring the allocation of opposition days to take account of the relative size of parties.

These proposals are only a start. The procedure committee was re-formed last winter for the rest of this parliament and is now considering whether it will be possible to change Commons procedures to have a provisional "Green" Budget in the late autumn combining expenditure and taxation proposals.

The committee has also been looking at how long-term capital projects are approved, at the large amounts of expenditure which by-pass the Commons and at the possible control of Government borrowing by Parliament. The latter topic has become especially timely in view of the proposals in the Finance Bill to give the Treasury additional powers to borrow through the National Loans Fund. The current inquiry is unlikely to be completed until next spring.

The fate of these proposals,

like all parliamentary reforms, will depend on how active and assiduous MPs are in using the new estimates day. Experience of the select committees set up three years ago has been mixed. Some sceptics wonder how many of these committees—apart probably from the Treasury and Civil Service Committee—will be prepared to divert time and resources, from consideration of policy issues to the more laborious scrutiny of estimates.

But, thanks to the activity of a few prominent reformers, the opportunity has now been created for parliament to have, at least, some influence, if not control, over public expenditure.

Right gains writ to re-run Civil Service union poll

BY PHILIP BASSETT, LABOUR CORRESPONDENT

RIGHT-WINGERS in the Civil and Public Services Association yesterday obtained a High Court writ seeking a re-run of the last election for the union's national executive committee in which the left scored a spectacular landslide victory.

The writ, obtained by Mr Charlie Elliott and Mr Mike Butcher, two leading CPUSA moderates, will be served this morning against the union itself, Mr Kevin Roddy, the union's president, who is a supporter of Labour's Militant Tendency, and Mr Malcolm Rennard, another leading CPUSA left-winger.

It is expected that the case will proceed to a hearing in the High Court on Tuesday morning, at which lawyers for Mr Elliott and Mr Butcher will seek an injunction overturning the elections and calling for a new round of balloting.

The legal moves follow mounting allegations by CPUSA right-wingers of irregularities in the voting during the election, including a number of branches not receiving ballot papers.

The CPUSA ordered an internal investigation into the alleged irregularities, and it was carried out by Mr Stuart Crowhurst, the union's

returning officer and chartered accountant.

However, Mr Crowhurst's report, delivered to the union this week, concluded that there was no marked evidence of any irregularities, other than those normally introduced by the particular system of voting used.

Once the right-wingers found out that Mr Crowhurst's report was broadly supporting the status quo, a move to the courts was probably inevitable.

BBC 1
6.40 am Open University (uhf only)
10.55 Golf: The Open from Royal Troon

TELEVISION
Tonight's Choice
The timing of Gardeners' World (7.35 BBC 2) is distressingly close to the weekend, leaving the conscience prickling still on Saturday morning when the grass may be greener, but also considerably longer.

LONDON
9.30 am Dick Tracy Cartoon
9.45 The Master Builders
10.10 Cologne Cathedral

FT COMMERCIAL LAW REPORTS

Ship's arrest for foreign judgment debt

Queen's Bench Division: Mr Justice Sheen: July 9 1982
WHERE JUDGMENT in rem is obtained against shipowners in a foreign admiralty court, and the ship is released from arrest upon their putting up security, the English Admiralty Court may later order the ship's arrest in respect of monies still due under the judgment, if the ship comes within the jurisdiction and its ownership has not changed.

ANGLIA
9.30 am Cartoon Time
9.40 The Amazing Years of Cinema
10.05 Tarzan
10.55 Portrait of a Village

BBC 2
6.40 am Open University
10.30 Play School
4.20 pm Golf: The Open from Royal Troon

SCOTTISH
10.00 am Spread Your Wings
10.25 News
11.10 The Adventures of Black Beauty

RACING
BY DOMINIC WIGAN
MICHAEL STOUTE resisted a tempting opportunity for Henry's Secret at Yarmouth on Wednesday, preferring to wait with the Solinus for today's St Catherine's Stakes at Newbury. I believe the tip will prove worth taking.

CENTRAL
6.55 am The Wild, Wild World of Animals
10.20 Gardeners' World
10.45 Frank's

GRAMPAN
9.30 am First Thing: 9.35 Sesame Street
10.35 Call It Macaroni
11.00 Thunderbirds

YORKSHIRE
9.30 am Sesame Street
10.30 Wild World of Animals
10.55 It's a Musical World

COMPANY NOTICES

SANDVIK
Sandviken Svenska Aktiefond
US\$15,000,000.00. 9% Bonds 1982
10th Redemption due 1st August 1982

KINGDOM OF DENMARK

7 1/2% 1977/1987 FF 100,000,000 Bonds
Notice is hereby given to Bondholders of the above Loan that the amount redeemable on September 1, 1982, i.e. FF 6,000,000, was bought in the market.

GRATERMANS STORES LIMITED

NOTICE IS HEREBY GIVEN that the Board of Directors has declared the following dividends payable on 31st August 1982...

LEGAL NOTICES

No. 00282 of 1982
IN THE HIGH COURT OF JUSTICE
Chancery Division
IN THE MATTER OF ROTAPRINT plc

PERSONAL

THE GULBENKIAN TAXI
"will turn on a dime, whatever that is"
This superb capitalist tool was commissioned by the late oil magnate and has covered 7,200 miles. It has a hand-built Sedocia-de-Ville body and will accommodate five passengers.

Capability Inspires Confidence
The Construction and Development Corporation of the Philippines works in productive association with affiliates who have built reputations for strength and achievement.

MANAGEMENT

EDITED BY CHRISTOPHER LORENZ

How Deutsche Bank found a safe path through a global minefield

West Germany's largest bank has avoided the troubles that are afflicting many of its competitors. Stewart Fleming reports

WERE it not for the eccentricities of German accounting, the closest domestic rivals of West Germany's largest commercial bank, Deutsche Bank, would have suffered even greater embarrassment when they published their 1981 results.

For while some of its main competitors were for the second consecutive year reporting another plunge in profits (or no profits at all), lower dividends (or no dividends at all) and further management and organisational shake-ups, Deutsche Bank disclosed that not only had it weathered the financial storms in the German markets again, but its return on its DM 192bn of assets was the best in its history, better even than in 1974.

Just how well or badly German banks have performed is difficult to judge because of the extraordinary lengths they go to to disguise the extent of their profits — or losses. Comparisons, too, are difficult because of different accounting conventions and varying methods of consolidating domestic and international subsidiaries.

In the case of Deutsche Bank however, between 1979 and 1981 the bank reported that its operating profits had doubled to DM 1.5bn (960m). Pre-tax operating profits provide one reasonably firm base in the shifting sands of German bank accounting since they are struck before most of the cooing tricks which the accountants perform with securities valuations, provisions and the banks' trading on their own account in foreign exchange, gold and stocks and bonds.

The accompanying table, prepared by IBCA Banking Analysis of London, gives some indication of the relative profitability of the big three German banks at the operating level in the past two years. The banks themselves would no doubt quarrel with the individual figures, but the overall picture they present would appear to be a fair one bearing in mind that their account in-line profits and losses are not included.

The fact that Deutsche Bank emerges from the comparison so well is of more than local interest. The bank is the ninth largest in the world and its success in the past two testing

	DEUTSCHE			DRESDNER			COMMERZBANK		
	1981	1980	% change	1981	1980	% change	1981	1980	% change
Income:									
Net interest revenue	3,897	3,184	+22.4	1,889	1,642	+15.0	1,141	967	+18.0
Net commission revenue	996	891	+11.8	702	612	+14.7	451	413	+12.0
Dividend revenue	301	271	+11.1	147	172	-15.0	87	95	-8.4
	5,194	4,346	+19.5	2,738	2,427	+12.8	1,679	1,475	+13.8
Expenditure:									
Salaries	(2,289)	(2,238)	+6.7	(1,659)	(1,608)	+3.4	(1,135)	(1,088)	+4.3
Other operating expenses and depreciation	(1,183)	(1,050)	+12.1	(810)	(790)	+2.5	(430)	(423)	+1.4
	(3,572)	(3,288)	+8.5	(2,469)	(2,398)	+3.1	(1,565)	(1,511)	+3.5
Net pre-tax operating income	1,617	1,058	+52.8	269	32	+740.6	114	-26	na
Group assets (DM bn)	192.4	174.6	+10.0	170.0	159.0	+7.0	101.3	100.0	+1.3

*Business volume
 NS Operating income excludes profits and/or losses from banks' own trading in gold, securities and foreign exchange.
 Source: IBCA Banking Analysis Ltd.

years for the West German banking industry will not have escaped the notice of such international competitors such as Citicorp, Bank of America or Barclays.

In the 1970s such competitors watched with fascination, even awe, the bold, sometimes hectic, expansion of the German banks on the international scene. Lately as banks such as Dresdner Bank, Commerzbank and Westdeutsche Landesbank have trimmed back the rate of expansion of their international assets and in some cases of their overall balance sheets because of profit problems and the prospect of stiffer legal capital adequacy requirements, the Federal Republic's banks have become more cautious competitors.

Deutsche has not had to lurch from one extreme to the other, however. At a time when domestic lending has been depressed, it is still pursuing the same measured international growth as before, albeit with shifts in priorities. It has been cautious in recent years in making low margin loans and is putting more emphasis on local currency lending through the branch network, which has been

expanded, especially in the past five years.

Dr Wilfried Guth, joint chief executive of the bank, says: "It is the style of this bank to make gradual moves."

He stresses that the bank "has been very profit-orientated" without of course drawing invidious comparisons with the asset-orientated expansion of many of the bank's domestic rivals, adding only that profit orientation "will determine our business policy. I do not care for size but I do care for growth, to attract good people, and maintain motivation and profitability."

Volatility

Quality of management has become an increasingly decisive factor in the performance of international banks in recent years. As the pace of change and the volatility of international markets has increased the importance of sound judgment has become more and more critical, as has the more mundane but equally vital task of ensuring that shifts in policy are communicated down the organisation and acted upon quickly.

In both areas there has been

evidence that Deutsche, for example in its judgment of interest rate trends or in East Bloc lending, has not only been shrewder than many of its rivals but that its firm stance has been more responsive to shifts in policy at the top.

More effective management systems are, however, only part of the explanation for the bank's success in riding the stormy financial markets of the past two years in Germany. It also has the good fortune of being the domestic market leader in retail and commercial banking.

As Swiss banker remarked recently, Deutsche Bank is in the happy position of being able to quote terms and if the customer does not like them to show him the door.

This domestic base has been built up over decades and has given today's management an enviable inheritance both in terms of market position and hard cash. As a universal bank (like its many competitors) the business encompasses not just retail and commercial banking but also leasing and dealing in securities and extensive and valuable holdings in industrial companies.

Deutsche for example holds over 25 per cent of the shares of Daimler-Benz—worth around DM 2bn. IBCA Analysis recently calculated that the bank's eight major industrial holdings had a market value of almost DM 5bn against a book value of 1.2bn —part of the bank's hidden reserves.

These close ties with industry, the issuing house activities in both domestic and international securities markets and the advisory services for both commercial and private customers are all factors which have helped the bank to build up a very substantial annual fee income.

Stable commission income is especially attractive to banks in these days of pressing equity capital requirements and volatile interest and exchange rates, and Deutsche commission earnings of DM 966m have grown steadily from DM 400m a decade ago.

Its retail banking business, too, has been a vital element in its recent performance. With 1,300 retail branches in West Germany and 8m customers, Deutsche is a powerful competitor for the German savings and co-operative banks. Indeed it has been known to boast that it is the biggest "savings

bank" in Germany. In last year's balance sheet it had DM 20bn of savings deposits which were costing between 5 and 7 per cent in a year when lending charges ranged between 12 and 17 per cent.

Employing cheap funds probably is as important as having them, however. It is the failure to do this which accounts for the short fall in the profits of many of Deutsche's major rivals in the past two years.

The bank recognised earlier than they did (although somewhat later than the big U.S. international banks) both the dangers and the opportunities presented by international liability management. And it did not commit itself as easily to long-term fixed interest lending.

The Polish loan crisis has also provided some evidence that Deutsche's judgment of lending risks was better than that of many of its competitors. Like all German banks Deutsche lent heavily to Poland, but substantially less than its biggest competitors.

Other banks have, partly because of inadequate profitability, made provisions of only around 10 to 20 per cent against the Polish exposure. But Deutsche Bank is generally believed to have put aside provisions covering most, if not all of the risk, as well as a multitude of other leading risks which are facing it and its domestic competitors, ranging from the AEG crisis to the national bankruptcy wave.

Modest

The figures provide only a general guide because once again the bank's accountants are able to juggle with the figures before disclosing the provisions figure. But in a presentation in New York in May Dr Guth remarked that in the three years between 1979 and 1981 the bank put aside net loan loss provisions of \$725m adding "the gross figure is still higher."

The bank's presentation in New York in May was its first such venture. While it may have owed something to the bad

press which German banks have been getting in the U.S., there have been signs too that "gradually" Deutsche Bank is stepping up its commitments in the U.S., a policy which would fit in with both its international standing and its increasing pre-occupation with the corporate market—after all the densest concentration of major international companies is in the U.S.

Even though Deutsche has a major world-wide business with around 40 per cent of its earnings and assets coming from international activities, in relation to its size—and its competitive position vis a vis the British banks in particular—Deutsche's U.S. business is relatively modest. Its branch in New York has assets of \$2.5bn. It has, in some observers' eyes, an anomalous 20 per cent stake in the European American Bank (a European consortium bank), it owns a securities house, Atlantic Capital Corporation, and a finance company with assets of DM 214m.

Since the New York branch was opened in 1979 the bank has been steadily expanding its U.S. operations. Although it has made no major U.S. acquisitions, it has, as Dr Alfred

Herrhausen, the board member responsible for the U.S., disclosed, been "offered opportunities to buy into existing American commercial banks and, incidentally, existing finance companies."

Laws governing both American banking and securities business, and Deutsche's own important industrial holdings in Germany all combine to make the acquisition route into the U.S. a legal minefield for a German bank, especially at a time when "de-regulation" is promising to alter the U.S. legal landscape.

Cultural incongruities must also play a role, although the Hongkong and Shanghai Bank may be demonstrating ways around that. Buffalo in upper New York State and the Orient could scarcely be described as natural partners, but it was the Buffalo-based Marine Midland banks of which Hongkong and Shanghai bought control in 1980.

So far as Deutsche is concerned the outside observer can only remark that with a securities house on Wall Street, a branch, a finance house and a stake in a U.S. bank, the big German banking institution has given itself the opportunity to gain experience in all the major wholesale financial markets.



Towering over Germany's banking capital: Deutsche Bank's new twin skyscrapers in Frankfurt dwarfing its old headquarters (centre), the Hessische Landesbank (left), and the city's old town hall, Dr Wilfried Guth (left), joint chief executive, insists that the bank "cares not for size but for growth"

TECHNOLOGY

DAVID FISHLOCK'S final profile of UK engineers: Cyril Hilsom of the Royal Signals and Radar Establishment, Malvern

Cheerful attempt to marry man and his machine

CYRIL HILSUM, 57, with a shock of white hair that the elderly Einstein might well have envied, is trying to marry man and machine more closely. His speciality is the interface called the electronic display, the "window" through which man can see how his machine is behaving.

He holds the rank of deputy director but is one of a small, highly privileged cadre of senior defence scientists who largely are shielded from executive responsibility in order to keep them creative. He has more than 30 inventions to his name on behalf of the Defence Ministry.

Hilsum runs a group of about 20 scientists, spending about £750,000 a year, working in one of the most advanced technologies of his establishment. But just one of the developments from his group—novel chemicals for liquid crystal displays—earns Britain annual royalties estimated at £300,000, mostly from Far East makers of watches, watch-pens and electronic games.

Hilsum gratefully acknowledges that a slight misunderstanding on the part of a politician, Mr John Stonehouse, then

a technology minister, gave him his big chance to specialise in man-machine relations.

The watchword of the (then) Ministry of Technology was "civil fallout" from defence research.

Stonehouse seized upon an assertion by Hilsum's director that the royalties Britain was paying RCA for its Shadowmask cathode ray tube patents—basis of colour TV and displays—amounted to more than the cost of Concordes.

The director's point was that politicians should not get Concordes' costs out of proportion. But Stonehouse asked the director to develop a flat-screen display to supplant the Shadowmask. So Hilsum was invited to draw up the research programme.

Hilsum brings to the problems of man-machine relations an astonishing skill in human communications, permeated by a puckish and irreverent sense of fun. His career, from leaving University College, London, at the end of the Second World War, has been spent in defence research. He admits cheerfully that it has not been without hiccups.

It began with an intelligence

task, scanning reports—"about 1 ft per day"—and interrogating German prisoners on the subject of infra-red night vision. In 1946 he drafted an appraisal which led a senior Navy scientist to say he was wasting his talent at HQ and should be doing research.

His debut with the Admiralty Research Laboratory included passing the Civil Service exam "with the minimum mark." Then, at 26, he found himself running a team of a dozen, developing army night-vision equipment. But he "failed abysmally" attempts to promote him because he was quite inexperienced in administration.

As part of the Admiralty's first research effort on semiconductor materials in the early-1950s, however, Hilsum soon specialised in semiconductor compounds, notably gallium arsenide, a "beast" of a material, not least of the problems of which was the ease with which it exploded.

Modestly, he recounts taking responsibility for gallium arsenide in 1960, "at a time when they'd solved most of the problems, so I got a lot of credit. I didn't deserve it." Following the invention of the first semiconductor laser in the U.S. in 1962, Hilsum's group was the first to demonstrate it in Europe.

But the "invention" for which he is pleased to take credit is "probably the idea that's lived longest." He persuaded four fiercely competing British electronics companies—GEC, Marconi, Plessey and STL—to collaborate in a long-range research project using Ministry of Defence funds. Mollard joined later.

The first target was an integrated circuit based on gallium

arsenide at a time, 1961, when silicon ICs had only just been invented. The venture was "extremely unofficial"—the company managements did not want to know.

The Admiralty laboratory at Reddock, where Hilsum worked, provided materials technology. Each company tackled a clearly defined part of the project.

"The secret of successful collaboration is that 'everybody's got to feel he is giving a bit more than he takes.' Each partner must believe it is slightly unjust for him—but only slightly." Hilsum, as the "unbiased neutral" in the venture occupied a pivotal position as chairman of the consortium.

The consortium collapsed when Hilsum moved to Malvern in 1963, as an individual-merit SP50, free to undertake his own line of research. But the ministry got it started again—this time officially. It put Britain ahead of the world in some lines of semiconductor research, he claims.

Displays seized his imagination about 1970 when it became clear that the remarkable strides Malvern was making in miniaturising radar systems were not being matched in displays. A flat-screen was urgently needed—it should be more compact and more rugged than the cathode ray tube.

At the last moment Hilsum made an intuitive switch in the proposed research programme, putting emphasis on liquid-crystal displays (LCDs) instead of ferro-ceramic displays. He never had cause to regret that "purely instinctive" action for the ferro-ceramic display is long-forgotten.

The clue to successful LCDs was better materials than indus-



Professor Cyril Hilsom: puckish sense of fun

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Brewers turn to biotechnology to improve breeding characteristics of yeasts

How to reduce the cost of a better pint of beer

BREWERS are looking at the possibilities of biotechnology to speed up and cut the cost of beer-making.

The Brewing Research Foundation is trying to develop new forms of yeast to improve the fermenting process. At its headquarters in Redhill, Surrey, genetic engineers have been experimenting with yeast for three years.

They have used techniques such as genetic manipulation and cross breeding—mating yeasts of different varieties—to obtain new types.

Among the first yeasts which could become available to brewing companies on a commercial basis is a yeast for use in making low carbohydrate beer. This can produce a lower calorie beer by degrading the dextrin found in the barley malt.

Other new yeasts include one which speeds up fermentation which could cut storage costs, another yeast is being developed which has the ability to attack and destroy contaminants in the brewing wort. This is a problem often encountered in so-called "real ales".

The scientists at the foundation also believe that there will be a demand for a yeast which produces more fat compounds. This makes the beer head stick to the side of the glass.

The foundation has also tried to improve the beginning of the brewing process where the barley is converted into malt by germinating the seeds in water.

At Redhill, scientists have found that it is quicker to convert the starch into sugar by two stages rather than the traditional methods which use a relatively long single stage.

Artificial enzymes have also been developed which can cut the whole process from 10 to only four or five days.

Before the yeast is added the sugars are boiled. In this form it is called the wort. The wort is boiled to destroy bacteria and any proteins which may make the final product hazy.

This part of the process consumes as much as 70 per cent of total energy used and the foundation believes that by studying the chemical reactions which take place during boiling they can shorten the process with consequent energy and cost savings.

ELAINE WYLLIE

Converters

Ferranti package

FERRANTI ELECTRONICS has produced a 10 bit monolithic analogue to digital converter in a moulded package. The company claims that this is the first device of this type to be produced in this way in Europe.

Ferranti says that manufacturing constraints have forced 10-bit converters to be made in expensive ceramic packages. The new moulded packages cost less than half its ceramic equivalent. More information on 041 624 0515.

Travel

Computer booking

THOMSON HOLIDAYS, the UK's biggest travel company, this week started live trials of its planned computer booking system for travel agents.

At present, 66 travel agents around the country are connected to Thomson's TOPS system which links videotex television sets to the company's main booking computer over the telephone network. The company plans to operate a full national service in the autumn.

Advertising

Software

APPARENTLY even the glamorous world of advertising will not escape the influence of the computer, because Philips Business Systems has introduced a special software package for advertising agencies.

Its system is aimed at medium-sized companies to increase control over invoicing, and advertising costs, as well as management reports and client

More information on 0206

EDITED BY ALAN CANE

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More information on 0206

RESTORING A SCOTTISH BANK, WE HAD TO WATCH THE OVERHEADS.

The Banking Hall of the new London Chief Office of the Bank of Scotland has a truly magnificent listed ceiling.

In glazed ceramic, and in 'art nouveau' style, it's the work of the famous Victorian designers and manufacturers, Burmantoft.

It was something Wates had to watch very carefully indeed when we started to restore and develop the site, behind a listed Victorian facade.

There was, indeed, plenty in the contract that might have put the ceiling in jeopardy.

Removing the existing roof, to extend the building by another floor, then building a new mansard in keeping with the Palladian style of architecture.

Replacing a lightwell to the rear of the building in order to 'stitch in' a new steel frame for seven new floors.

Re-building the bank's basement in order to install two new two-storey vaults.

In addition, a 7-ton generator and other heavy plant had to be hoisted to the roof. All in the face of incredible access and egress problems.

Our only means of getting to the rear of the site was through a narrow courtyard, Threadneedle Court, alongside the Bank. (Threadneedle Street has a double yellow line, which meant no off-loading during normal hours.)

Thousands of cubic metres of material excavated from the basement had to be removed at night-time through this busy courtyard.

In the event, we protected the ceilings by covering them with nylon netting stretched between steel cables.

And protected them from rain above by waterproofing the third floor with a special membrane (allowing us to demolish the old slate roof).

Down in the Banking Hall, we carefully restored marble columns, gold leaf decoration, and the magnificent mahogany vestibule.

In the floors above, we installed modern air-conditioned offices for the Bank's Directors and staff, with three lifts, a modern staff dining area and a prestigious Directors' Boardroom.

And all the electronic wizardry that a modern banking headquarters needs.

We handed over Phase One of the building last November, on the agreed date.

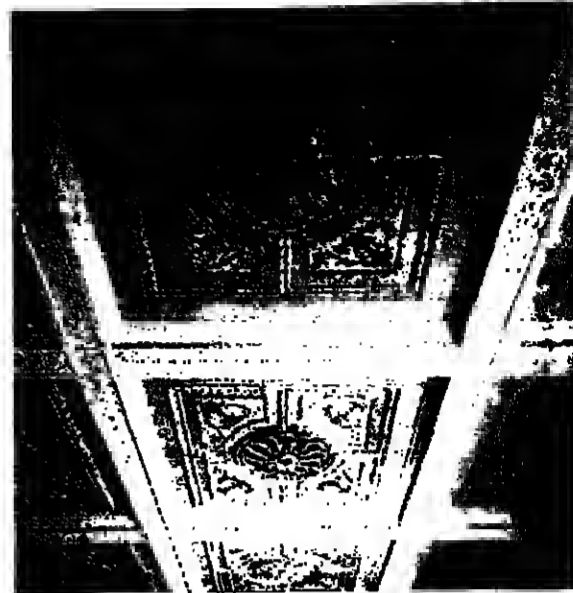
In that time, we had more than doubled the original floor area of the Bank.

And provided the Bank with a perfect blend of 19th century elegance, and 20th century office efficiency.

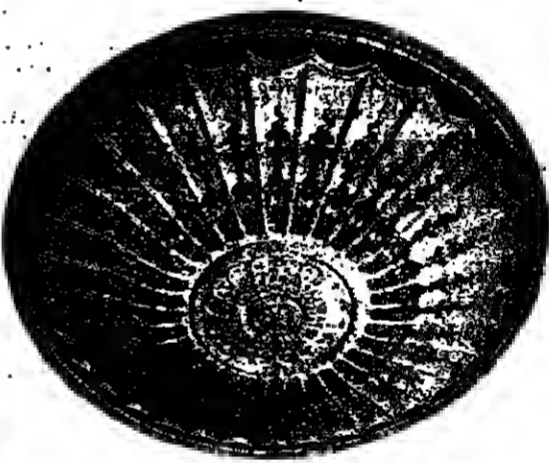
The Chief Architect of the Bank said he was impressed not only that 'Wates cared' but that 'Wates people cared' from boardroom level to the site operatives.

It's an attitude to construction we're very proud to adopt, and be known for.

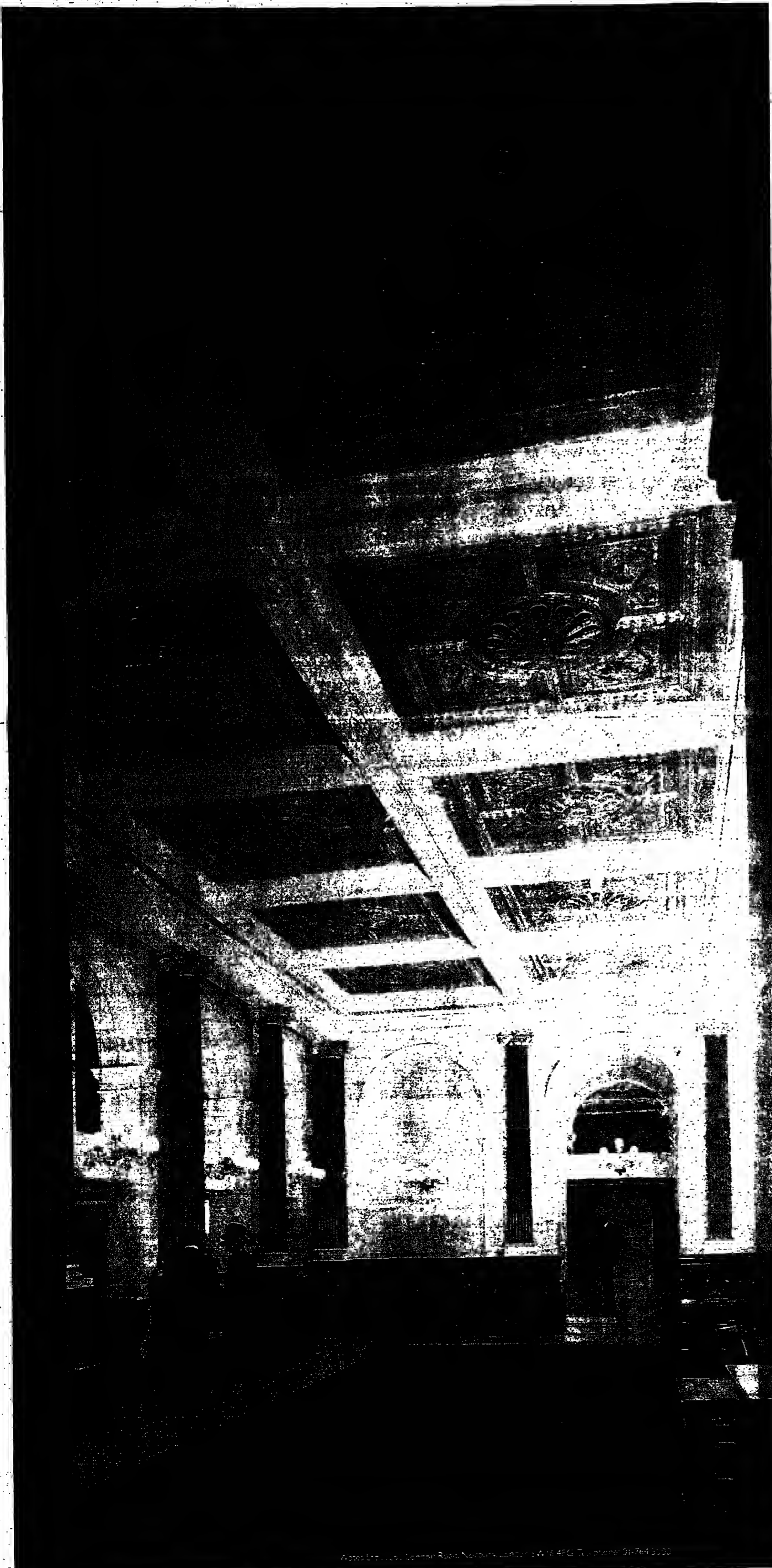
Whether it be a Bank, or a superstore, or a local authority that signs the cheque. **wates build with care**



Burmantoft's glazed ceramic ceiling of 1900 in the main Banking Hall.



The beautiful circular ceiling in the West Pavilion Reception Office.



Overseas enthusiasm for U.S. real estate still plentiful

THE United States real estate market may have temporarily lost its characteristic self-confidence but the present bout of nerves does not appear to have weakened the resolve of those outsiders intent upon snatching a share of the action.

As talk of inevitably rising yields and rapidly faltering faith in the UK property market gains more ground around the City, so a series of events and deals has kept the spotlight trained on the U.S. The general approach seems to be that any present difficulties for American real estate are of little longer-term consequence and should be regarded as a golden opportunity rather than cause for fright among the astute.

That, certainly, was the message from quietly owned Saracreek Holding, a Dutch company investing in high quality, completed, income-producing office buildings and shopping centres in the United States.

Monday will see the start of dealings in Saracreek shares on the London Stock Exchange—they are already quoted in Amsterdam and Paris—and the company hopes to attract institutional and private investors through an establishment or stepping up holdings in U.S. commercial property.

Saracreek has a portfolio of eleven properties with a March 1982 valuation of £125.2m. A "split" company reorganised in 1977 by Schroder Wagis, the Amro Bank and Banane Private Finance, the number of shares in circulation

has since risen from 10,000 to over 4.6m. Earnings per share stood at \$2.35 in 1981, with net asset value per share reaching \$34.46. Current share price stands at around \$25.74, giving a market capitalisation of about \$119m.

Mr Charlie Grossman of Schroder Real Estate Corporation, the company's property advisers, told a City unveiling ceremony that while those nasty rumours about an ailing U.S. market could hardly be denied, Saracreek's performance (surprise, surprise) has left the rest of the field standing.

According to Mr Grossman, values of new property in the U.S. had fallen by anything between 10 and 20 per cent over the past year, but Saracreek's experience had been very different. "We buy residential property, usually five to 15 years old, which tends to be undervalued in the States but which offers the greatest potential uplift."

As a result, a market valuation carried out last November was fully confirmed by the recent valuation prepared in advance of the new listing.

Even so, Saracreek and Schroder do admit to having "hacked away" from the market in recent months and, while they bought 10 properties in 1980 and five in 1981, they have yet to sign a deal in 1982. There is, however, over \$20m patiently waiting for the right opportunity and this could be accounted for by the end of the year.

The reason for the London

listing is put down to all the usual factors, such as prestige and wider exposure but it does appear as though Saracreek has sometimes been less than enamoured with the enthusiasm which has greeted some of its European money-raising efforts and that the decision to introduce itself in London was not an easy one.

Columbia

FOR those less likely to get enthusiastic about the possibility of some execution—namely tax-exempt pension funds—time is running out to take up the first offer of \$50,000 units from Columbia Property Trust, a new unit trust with a board of management drawn from a range of blue-chip City institutions as well as U.S. property experts.

The Trust, advised by Healey and Baker, Guinness Post Properties, Hill Samuel Property Management and Travelers Asset Management of New York, intends to acquire a diversified and geographically spread portfolio and will consider joint investments with developers and other investors. It accepts that others before it have made mistakes but it reckons it has learned a lot from watching their errors. Closing date at Hill Samuel's is July 29.

Baring

THERE ARE, of course, other ways of investing in the American property market and Baring Brothers, the UK merchant bank, has taken up one of the options available.

Last month it bought 33 1/2 per cent of international real estate consultants Landauer International, taking out Spencer/American Express and two other German and Swiss holders. The transaction probably valued the whole of the Landauer equity at close to its high margin gross revenues of just under \$12m (nearly £7m).

The deal leaves Landauer with three other shareholders: its own senior management, UK estate agents Hillier Parker and J. Bourdais, the French commercial property services company.

Roger Cockhill, the Hillier Parker partner responsible for

property investment and international activities, describes Landauer as an "unusual vehicle." Most U.S. real estate is dealt in by brokers whereas Landauer is a consultant working on a fee basis. Last year, it was involved in the \$400m sale of the Ford Motor building in New York and this year it was at the centre of the \$800m General Motors building option deal.

"Landauer seems to have a unique position in real estate advisory work," says M. J. Rivett Carrae, a managing director of Barings Brothers. "It is determined not to be a mass market broker, and to keep its top-of-the-market niche."

swap of respective participations in one London and one Tokyo property. The two partners have known each other for some time and joined forces for a scheme in Paris.

DIXONS Photographic property division was the purchaser for £1.8m of Nash House, the London freehold premises of troubled Sotheby Parke Bernet. The deal was apparently concluded during one of the many lulls in play at Wimbledon and will be followed by a Dixons, planning application to redevelop the site, on the corner of Maddox Street and St George Street, to provide about 10,000 sq ft of office space. Talks with a tenant are already underway.

Barings have an office in New York, where their main business is domestic pension fund management which, by its specialised nature, covers portions of the funds of 30 or 40 major corporations. It has over \$1bn under management but none of that is in real estate.

Rivett Carrae sees Barings' motivation in this deal as first, buying a good investment, secondly, getting expertise on the ground and thirdly, improved management capability. For some time, it has seen real estate as a gap in its investment management expertise—and this includes the UK.

Landauer, clearly, expects to profit from the misfortune of others. The sales Cockhill sees coming up will involve itself advising on disposals from the portfolios of major developers—some of them Canadians under pressure from short term borrowings at high rates—on a basis which is expected to be geographically widespread but with preponderance of office buildings and a number of shopping malls.

Barings emphasise that Landauer is a very long term investment while their new partners, Hillier Parker attack the problem of UK investment in U.S. real estate in more general terms: "not an ideal moment to float a lot of new funds, but a good moment for expertise," is how Roger Cockhill puts it.

"The market is far more difficult than anyone expected 12 months ago," he says. He does not see a crisis of 1974 proportions threatening the market,

but expects plenty of opportunities to buy.

Savills

THERE IS considerable excitement at the Grosvenor Hill offices of Savills, with the opening of its Washington DC operation little more than two weeks away. Savills emphasised this week that the U.S. involvement will be highly specialised, entailing the acquisition, management and perhaps valuation of agricultural land, very hard to buy in the UK but which Savills have been studying closely in the U.S. since the lifting of exchange controls.

After a year or more of falling U.S. land prices and low commodity prices, Savills believe that the time is now right for land purchase. Leicester L. Sauer, leaving shortly for Washington in Savills's senior partner in the U.S. was less concerned with domestic market sensitivity than with the sterling/dollar relationship.

Heron

AS FOR others favouring the totally direct approach, look no further than Gerald Ronson's Heron International, the holding company for the British-based Heron Corporation. Mr Ronson must be feeling pretty pleased about this week's land deal, concluded in Tucson, Arizona.

Heron in partnership with two Tucson based developers, Don Diamond and Frank Aries has paid \$75m (£43.5m) for 12,500 acres of development land in and around Tucson. The 25 separate parcels of land formed part of the estate of the

late Howard Hughes, the U.S. millionaire recluse who died in 1956.

Heron is already well on the way to reuniting the purchase price and has pre-sold 1,500 acres (just over a fifth of the land) for \$40m. Heron says other deals are in the pipeline and expects to have fully recovered the purchase price by the end of this year when Heron could be left with 5,000 to 6,000 acres which will either be developed by Heron or sold for development.

The deal appears reminiscent of the real estate coup pulled off by European Ferris in Denver, Colorado. The object appears to be to break up the land holding for resale to recoup the original purchase price and then redevelop the remaining parcels of land in partnership and preferably using other people's finance.

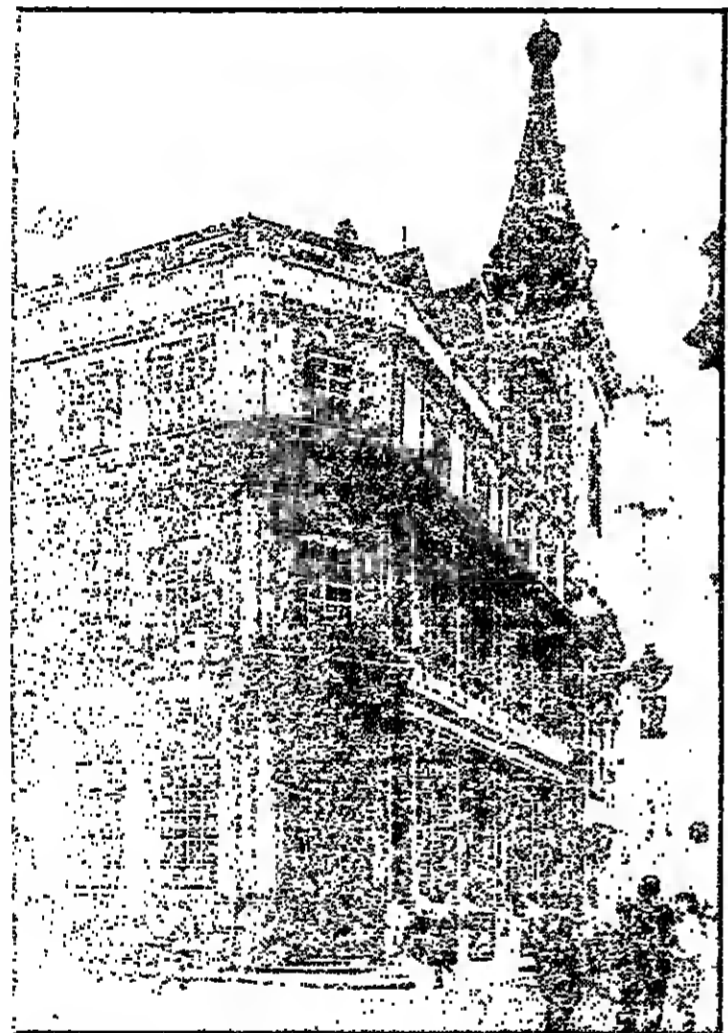
Unhappily, not everyone appears sufficiently sure of themselves to talk about what they are doing. Debenham Tewson and Chinnocks were this week happy enough to say they were involved in the purchase of \$20m of 489 Fifth Avenue, New York, on behalf of "a major UK institution," but much less enthusiastic about identifying either the purchaser or vendor.

The 140,000 sq ft office tower, which represents the first major U.S. property acquisition for the mysterious buyer, is let to several tenants and the majority of leases come up for renewal in the next few years. No doubt tenants will tense after any substantial reversionary increases.

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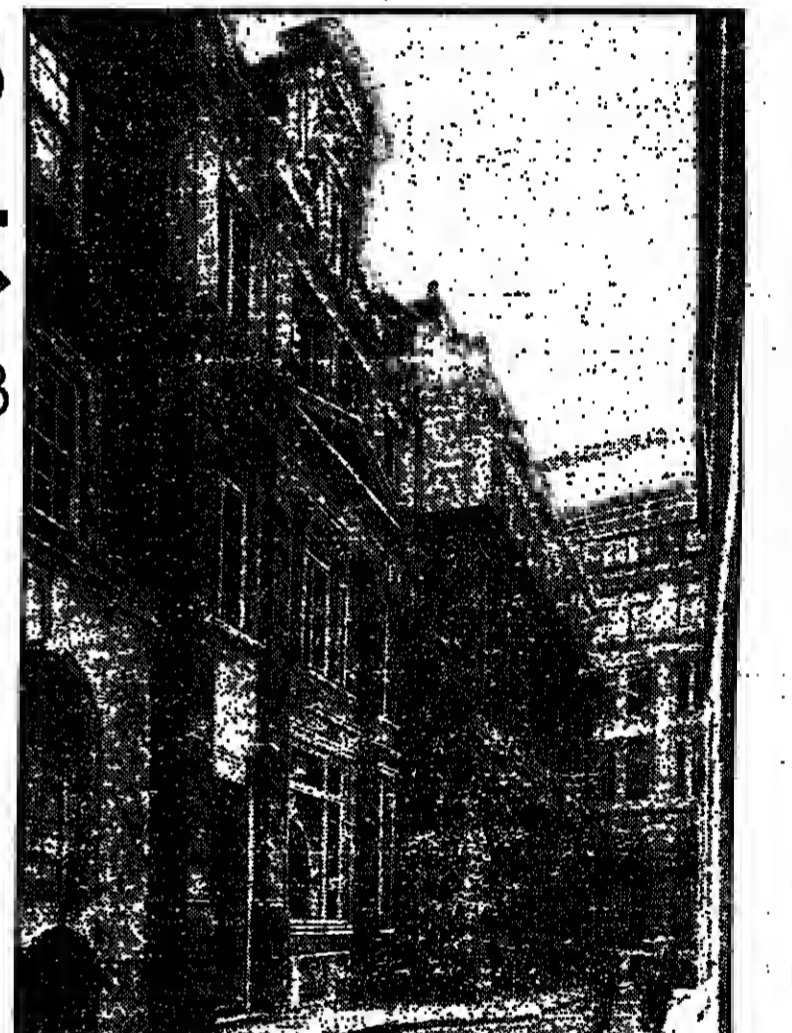


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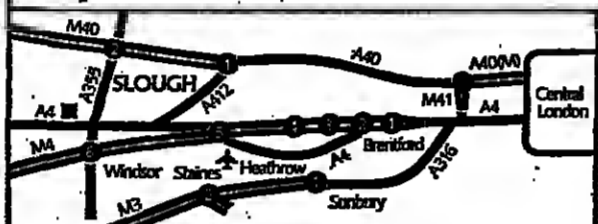
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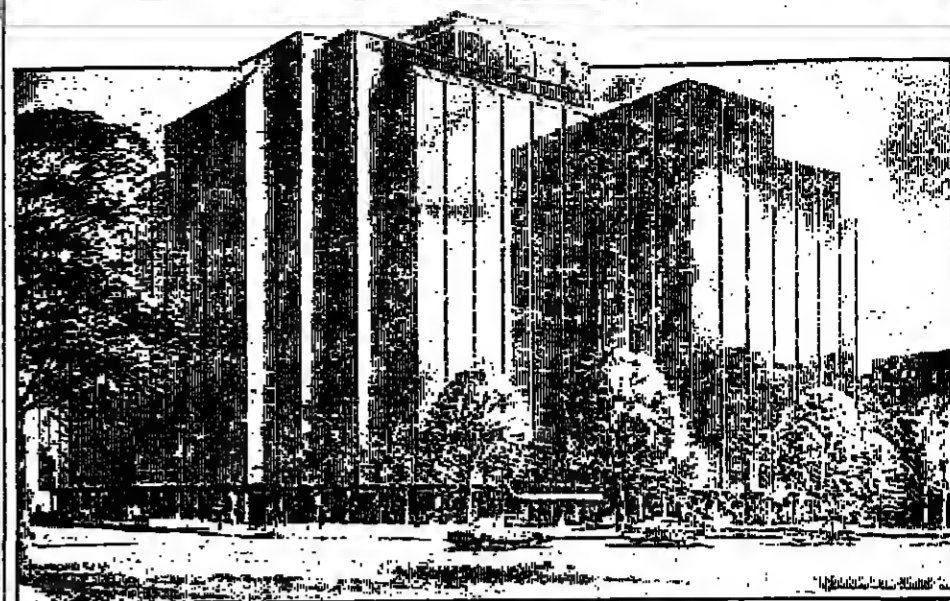
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THE ARTS

Cinema Nigel Andrews

The buck stops here

Roller (AA) Warner West End Pink Floyd The Wall (AA) Empire Firefox (AA) Warner West End Ritwik Ghatak National Film Theatre... scriptwriter David Shaber, are ornate houses-of-cards whose pinnacles have long list of the ground beneath them and whose fragility risks ever-imminent collapse.

When rock-concert albums are made into movies, they usually result in terminally lopsided sense-experiences. The drummers are left in a state of bilious satiety and exhaustion, while the eyes are underwhelmed and undermourned.

In Firefox Clint Eastwood dons a moustache and spectacles and weathers himself in shadows in order to infiltrate the Soviet Union and steal "the most devastating killing machine ever built." This is "Firefox," a supersonic fighter-bomber plane

which is operated by the pilot's thought waves, flies at radar-defying velocity, and puts all other advanced 20th century military hardware in the shade. "There is only one problem," he is briefed by earnest and helpful Russian fifth-columnist Nigel Hawthorne: "You have to think in Russian."



'We Don't Need No Education' scene from Pink Floyd The Wall

Makarova in Onegin/Munich Clement Crisp

The two poles between which the action of John Cranko's Onegin swings are the "letter" duets that end the first and third acts. One is a mirror image of the other — the first celebrating Tatjana's effusion of romantic feeling for Onegin; the second her rejection, as a mature woman, of Onegin's no less romantic avowal of a love which he acknowledges after ten years of wandering.

Makarova's Tatjana is a girl caught up in the idea of romance, finding in Onegin a focus for her passion and transformed thereby — we see this in her eddying backward exit on point from the garden, like an indrawn breath of delight. The eagerly expectant creature at Mme Larina's ball, which starts Act 2, her eyes always on Onegin to discover his response to her letter, and the distraught and rejected figure who must try and dance with Prince Gremin, are sketched by Makarova with vivid simplicity. Tatjana's quick emotions burn through the dance and through the dancer's body, and burn away her innocence. Her desire to reconcile the quarrelling Onegin and Grizina, to bring Olga back to her fiancé, are an attempt to resurrect an earlier, happier order in her world. Makarova stands rigid as

arm crossed over her breast to clasp her shoulder, gazing after Onegin's fleeing figure when the duel has taken place, is also watching the end of Tatjana's youth. It is a particular merit of Makarova's interpretation that she can make clear those correspondences which link the young Tatjana with the mature Princess in Act 3 to whom Onegin returns. After her loving farewell to Grizina there comes a clear echo of the earlier scene when she sits nervously reading Onegin's impassioned note to her. The ensuing duet, her body now reaching away from his embrace, twisting and turning, yet suddenly acknowledging her feeling for him and still finding strength to reject that feeling, was a superlative display of a dancer's art (and, from Peter Brewer, of sensitive response and faithless

partnering). The urgent impulses of her movement, the conflict between lingering emotion for Onegin and her genuine love for Grizina, find most eloquent expression in every bend and spiralling turn of Makarova's body. We see a great dancer entirely in sympathy with a role, we see, and this is no less important, a Russian artist asserting certain national qualities that lie at the heart of the role. Makarova speaks Tatjana's language.

Peter Brewer's Onegin, as I have indicated, is a serious, committed interpretation and a magnificent support for Makarova. Louise Lester, Ferenc Barbay and Peter Jolesch, as Olga, Lensky and Grizina, give well-rounded interpretations. The Munich company's account of the work is sound, especially pleasing in buoyant group dances to which they bring generous physical involvement.

Der Rosenkavalier/Glyndebourne

David Murray

Class-consciousness is gone from this Rosenkavalier: Erte's designs impose a democracy of vulgar chic. Between the Marschallin's powder-puff bedroom and morning salon (two scenes here, not one), newly rich Faninal's Stüdpalais and the ill of ill repute there are no differences of history or estate, but merely of tint and trim. Newcomers will miss a dimension of the opera, then; yet in the circumstances everybody does wonders with it — and not by taking the easy farcical option, but by making it serious bourgeois comedy. Which suits the new Glyndebourne very well.

In John Cox's production (rehearsed by Robert Carsen) three of the 1980 principals have returned to their original roles. The original Sophie, Kristina Laki, is ill, but admirably replaced by Deborah Reed. If a lighter touch of silver in the voices might be wished, she is secure and true, shaping her long phrases exquisitely. She suggests tremulous guileless, hollow-eyed with anxious excitement; very touching, and still strong enough to rise cleanly to her great moments. Felicity Loft remains the Octavian, a golden androgynous vision, not to be resisted. Rachel Yakar's Marschallin is less a great lady (which would hardly suit the setting) than a well-to-do hostess who has a useful line in hauteur for setting the Act 3 Imbroglio. Plenty of warmth and sensibility, a hint of weary matronhood; her monologues are not on a Shakespearean scale, but gently, sadly reflective. In the light conversational singing that Der Rosenkavalier excels at a special art, Miss Yakar equals all her colleagues — though she leads the Trio in fine, impassioned style. Donald Gramm's Ochs is neither backwoods aristocrat nor comic oaf, but an interesting eccentric; a touch of Parolles, even a tinge

of Don John. He doesn't answer to the gross zest of his orchestral music, but his singing is silky and immensely refined. Denied a proper final part by Sir Cox, he carries the rout by sheer intelligence. To Ronald Cribbin's praise of Simon Rattle's conducting, I shall just add that I do not remember the awkward third act so brilliantly — even ruthlessly — kept going. Rattle actually erases the traditional chorale-pauses in the line of the final duet holly and successfully. Derek Hammond-Stroud's Faninal has acquired benevolence but lost some edge; as the pair of intriguers, the excellent John Fryer and Nance Condé look un-er-directed. Andrew Gallacher makes a confident impression as the Police Inspector, and Nicholas Burton made me notice for the first time the First Lackey's few lines in Act 2, sung beautifully in character.

Medici Plus/Fishmonger's Hall

Dominic Gill

The City of London Festival visited Fishmongers' Hall on Wednesday; an imposing Victorian edifice stranded hard by London Bridge on the north bank of the Thames. There is just one substantial compensation for the fact that the main hall, packed with people on a warm summer's evening, quickly becomes as hot and humid as a Turkish bath — for it also has one of the dearest and warmest chamber-music acoustics of any hall in London.

stringed, the Medici Quartet were slow to cool at the start of their programme last night, with a performance of Haydn's D major op. 70, no. 5 that was decent, unimpeachable, and definitely willing. It was not really until the andante of the G major K337, the first of Mozart's "Haydn" quartets, freshened by a momentarily opened window, that the players could truly come to grips with their music; and there, against all the odds, their finale was a delight, quick and deftly sprung.

placing a still indisposed Clifford Curzon) for the piano quintet of Dvorak. By now sufficiently acclimatised, the five delivered an admirably energetic performance of the tail-chasing first movement, and with great charm the much more inventive second. Somewhere in the swelter, I lost track of the scherzo; but the finale, wound up with infectious brio, commanded attention by its very aptness — the sort of jolly, inconsequently tuneful stuff that Dvorak could splo off asleep or awake, on the hottest summer night.

Maybe This Time/New End

Michael Coveney

The author of this new comedy, Alan Symons, is a former estate agent bent on exposing the alleged scandal of what goes on in the marriage bureau. Which smacks to me a little of the pot and the kettle. But my resistance to the show is not a moral one. Indeed, the best of the play is the sharp focus it lends to personal relationships foundering on the rocks of professional expediency.

land's neat design places us in an Esher clearing house for unmatched lonely hearts. Sara and Lucy rattle on for over half-an-hour before a rather unconvincing client breaks through the door. Each lady has her own problems which, to a certain extent, are subsumed in the daily business of other people's affairs. This interminable chit chat, uncoloured by any effective attempt at characterisation, kills the evening stone dead and there is nothing to be done by either Judy Carne or Lynette Davies, as the partners in crime, to alleviate the tedium.

The show exerts a grip only with the intrusion of Tim Hardy as Lucy's husband, when very recognisable themes of job demands versus domestic duty are airily despatched in Mr Hardy's bottled anger and ironically deflected speech patterns. But all falls to pieces once more when Miss Carne's exuberant mumbo jumbo that implicates both Bernard Levin and Socrates in a despairing farewell of "tempus fugit as usual." The director of a trying and over-long evening is Peter Stevenson.

Book Review

Michael Coveney

An Introduction to 50 Modern British Plays by Benedict Nightingale. Pan Books, £2.95, 478 pages. The best theatre books of recent years have tended to offer thorough documentation, in a lively style, of major movements. Such has been the achievement of Howard Goorney on Theatre Workshop, Irving Wardle on the English Stage Company and Sally Beauman on the ESC. Alongside these major projects, there is the ceaseless ebb and flow of small study and academic exegesis on figures like Pinter, Stoppard, Beckett and Osborne.

He covers the 20th century from James Barrie's The Admirable Crichton (1902) to Trevor Griffiths' Comedians (1975) with cool reason, incisive argument and critical rigour. Each author receives a pocket essay before one or more of his plays is examined in some detail. Nightingale never resorts to the busy recounting of plots, but favours his analyses with deft references to others' scholarship and his own extensive experience as a theatregoer and critic (he has been on the New Statesman since 1968).

Coward are almost the best part of the book and remind one of how urgently needed is a full-scale critical reappraisal of the Master. He gives Coward his due for foppiness, but is deadly, and brilliantly, serious on Coward's deployment of pastiche, rhythmised banality and subversive but simple philosophy. The discussion of Hyl Feyer and Private Lives I declare compulsory reading for all knackers and dullards. The choice of playwright wavers a little towards the end. Room should have been made for David Hare and Peter Nichols, and I reckon that What the Butler Saw should have been preferred to Loot in the Orton section; while a case could be made for excluding Christopher Fry and Robert Bolt altogether. But Nightingale is alive to the inevitable invidiousness of his selection, and tempers all his choices, and indeed his arguments, with humility and good humour.

THEATRES

A large section containing various theatre listings, including 'F.T. CROSSWORD PUZZLE No. 4924' with a crossword grid and clues, and 'SOLUTION TO PUZZLE No. 4923'.

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FINANCIAL TIMES

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Shultz picks up the reins

FOR THE first 18 months of Mr Ronald Reagan's presidency, Mr Alexander Haig was widely regarded on this side of the Atlantic as the only major figure in the U.S. administration who was sympathetic to the concerns of Western Europe and ready to stand up for them in the inter-departmental arguments in Washington. In some very important respects, this was not an ill-founded judgement; if it had not been for Mr Haig, for example, it is not all certain that the U.S. would now be engaged in negotiations with the Soviet Union both on intermediate-range and on strategic nuclear weapons. What took time to sink in, on the other hand, was that he pursued certain other policies—the almost unconditional support for the Begin Government in Israel, for example—which seemed less advisable to Europe, and that his style was disruptive of steady foreign policy.

The style of Mr George Shultz, who has received the unanimous recommendation of the Senate foreign relations committee to take over as Secretary of State, will almost certainly be less combative. He has long experience of government under previous administrations, at the Department of Labour and at the Treasury, and he has a well-established reputation as a team player. In his opening testimony to the Senate committee he repeatedly stressed that he would be carrying out President Reagan's foreign policy, whereas Mr Haig had too often given the impression that he was trying to carry out his own foreign policy.

Significant

Mr Shultz's past experience may have lain primarily in the fields of economics and business, rather than in that of foreign policy proper; but his statement to the committee is witness of a mature mind, capable not merely of giving a loyal account of the President's foreign policy positions, but also of sprinkling it with subtle and possibly significant glosses of his own.

He certainly inherits a formidable array of problems, in relation both to the Soviet Union and to America's allies in Western Europe. The Reagan administration has tended to adopt a confrontation stance towards Moscow which at times

has alarmed European opinion, through its emphasis on rearmament and nuclear strategy. More recently it has angered European governments by its attempt to put economic pressure on the Soviet Union through the embargo on components for the gas pipeline. It is too early to say how Mr Shultz's appointment will influence U.S. policy on East-West relations—his assertion that the U.S. was prepared to establish "mutually beneficial and safer relationships with the Soviet Union on the basis of reciprocity" is a formulation which leaves many questions unanswered. But it must be significant that he was prepared to say, before his confirmation, that "as a general proposition, the use of trade sanctions as an instrument of diplomacy is a bad idea."

But the most urgent problem facing American diplomacy is the crisis in the Middle East, in which the U.S. is already, as so often in the past, actively engaged as negotiator and go-between. Much of his Senate testimony was concentrated on this issue, and the flavour of it seemed much more even-handed as between the interests of the Israelis and the Arabs than perhaps might have been expected from Mr Haig.

New emphasis

There was no suggestion of any weakening of American support for the security of Israel, which is described as "our closest friend in the Middle East." But his references to the legitimate needs of the Palestinian people, and the right of representatives of the Palestinians to take part in a negotiating process, while not inherently divergent from previous American orthodoxy, certainly seemed to give new emphasis to this aspect of the Arab-Israeli conflict. He gave no support to the notion of military solutions in the Lebanon; "We cannot accept the loss of life brought home to us every day on our television screens."

The European Community has long argued the case of the rights of the Palestinian people; but while Europe has had an objective, it has lacked both a strategy and the means of carrying one out. The U.S. has the means; it is now up to Mr Shultz to see whether these means can effectively be used to defuse the crisis in Lebanon.

Covert protection, back-door subsidy

THE GOVERNMENT is reported to be preparing a new issue, as it were, of enterprise zones, in which exemptions from taxes, rates and regulations will be offered to tempt the hesitant entrepreneur over the brink. This does at least show an urgent concern for the plight of some of the most run-down parts of the country. However, when taken together with other current policies—the tax concessions to the oil companies, which have provoked a lawsuit from ICI, and the protracted bargaining with Nissan—it also suggests a disturbing blind spot in the Government's thinking.

The central ideas in the Government's economic philosophy are the virtues of free decision subject to market discipline, and the direct economic effect of high public spending. The Government also seems positively enthusiastic about using special exemptions to encourage particular activities; yet these are market distortions, achieved by a looking-glass version of higher public spending.

There are a number of indistinctly appealing arguments for these breaches of principle. One is that we must keep up with the Schmidts and Duponts (not to mention the Watanabes and the O'Kellys). Since all countries woo multinational capital with special incentives, we must join in, or we will see no investment.

Favourable
Most regrettable, this is in some senses true; and a similar logic leads to other counter-productive policies. It is openly urged that British industry must have access to energy and feedstocks, steel and credit on terms as favourable as any of its competitors. More quietly, civil servants are reminded "using their side they are on" in the unspoken trade war of red tape, technical specifications and other non-tariff barriers.

The case for enterprise zones is more seductive, for these zones are not only supposed to contribute to regional revival,

but to act as model farms, as it were, for the Government's ideas of economic husbandry. See, the Chancellor agrees, how enterprise flourishes where tax burdens and bureaucracy are reduced.

Resources
There are a number of arguments which need to be restated against this whole approach. In the most general sense, the case for free trade and market discipline has never rested on any assumption of universal virtue. Countries which do not distort incentives generally make more effective use of their resources than those which override them.

It is true some Governments—notably the Japanese—do seem to have had some success in using a mixture of incentive and protection to encourage the growth of the industries of the future, but that is not how the game is usually played.

Decline
It must also be remembered that any covert protection or subsidy for a particular project hurts not only its foreign competitors, but its established competitors at home. That is why ICI is suing the Government, and why, more generally, the growth of state-backed large-scale industry in Italy has been mirrored by the decline of the large Italian private enterprise corporation. Only the black economy, it seems, can flourish in the shadow of state "incentives."

This points to a final moral: total escape from tax works just as well as exemption. To abolish what remains of corporation tax in this country would cost less than £3bn—a fraction of the cost of various special incentives; but this general incentive would remove distortions, and save a fortune in administration.

Covert protectionism is best fought by opposing it, as in the recent caseous on export credit, and not by following bad examples.

BRITAIN'S GENERAL Electric Company has clearly emerged as a key element in any attempt at a private sector solution to the financial crisis facing West Germany's beleaguered electrical giant AEG-Telefunken, its banks and, increasingly, the Bonn Government.

Exactly what has been discussed in the past few weeks by Lord Weinstock, managing director of GEC and Herr Heinz Dürr, chief executive of AEG, only the two men can know for sure.

But while other possible bidders have been rumoured—United Technologies of the U.S. is frequently mentioned—only GEC appears to have placed outline proposals on the table. It is considering acquiring 40 per cent of AEG-Technik, a new company to be formed after a planned reorganisation of the German group. AEG-Technik, which would have sales next year of about DM 1.1bn (£2.4bn), would combine AEG's most viable businesses, capital goods, electronics and high technology products. GEC would pay DM 300m for its stake in AEG-Technik's initial capital and provide a further DM 450m in interest-free subordinated loans.

The plan still faces many hurdles. Herr Dürr is seeking state loan guarantees of DM 1.55bn as part of the deal and the distribution of AEG-Telefunken's massive DM 5bn debt after the planned reorganisation has yet to be decided. Herr Dürr must also win approval from a reluctant workforce, which fears for its jobs if GEC is brought in.

Nor would the reorganisation resolve by itself AEG-Telefunken's two biggest problems, its consumer electronics and domestic appliances businesses, which would be hived off into separate companies. Prospects for curbing the heavy losses from both operations look bleak unless they undergo extensive surgery.

If a link were forged with GEC, AEG-Technik would benefit from an immediate capital infusion from a well-managed, financially strong partner with liquid assets of more than £1bn. GEC would gain a substantial stake in a capital goods business with an array of technological expertise which, according to Herr Dürr, will move back into the black this year.

Moreover, AEG's spread of geographic markets neatly complements GEC's own. The British company's presence in continental Europe is surprisingly modest for a group of its size. Its sales there last year totalled £750m, less than one-sixth of its £4,950m turnover. Only a third of the £750m was accounted for by local subsidiaries on the Continent.

GEC is, however, strongly represented in North America and does good business in a number of Commonwealth countries of influence. It has also looked principally to the U.S. for its recent foreign acquisitions, notably A. B. Dick, the office products manufacturer, and the Picker medical electronics company.

THE AEG REORGANISATION

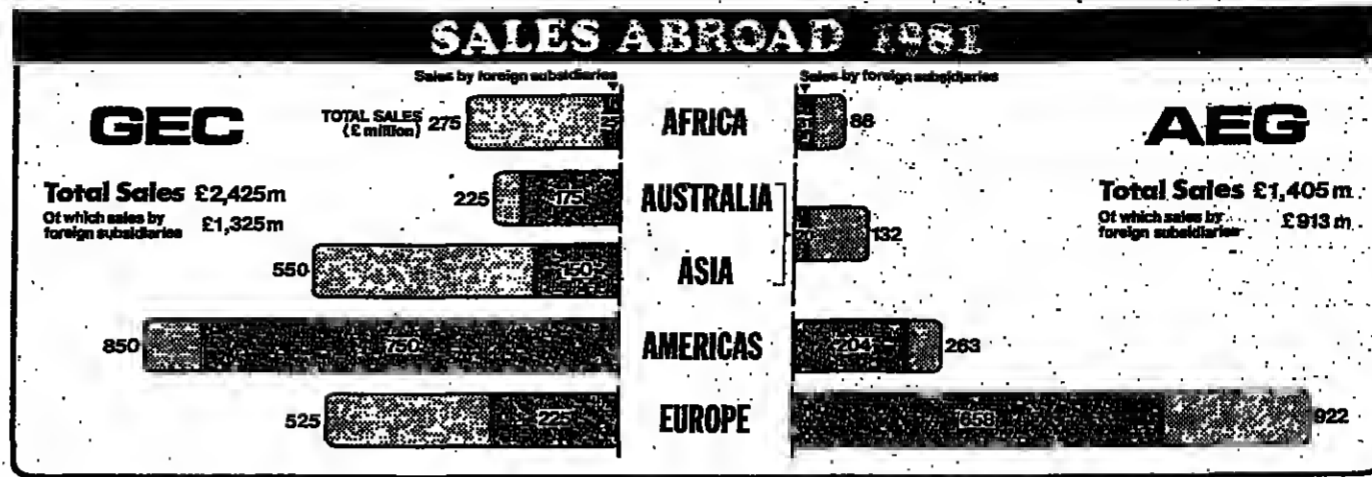
What GEC could offer

By Guy de Jonquieres in London and Kevin Done in Frankfurt

HOW THE TWO COMPANIES COMPARE

GEC

AEG Telefunken

Turnover £4,950m
UK sales £2,525mProfits £584m (before tax)
£365m (after tax)(figures for year to December 31, 1981)
Turnover DM 14.8bn
(£3.25bn)
West German Sales DM 8.4bn
(£1.84bn)Profits - DM 642m
(-£141m) (after tax)
and before extraordinary items of + DM 666m
(£146m)

Business groupings in the UK

POWER ENGINEERING: Turnover £397m. Pre-tax profit £59m. Main activities: Turbine generators, gas turbines, switchgear, transformers, rectifiers, insulation products and plastics.

INDUSTRIAL: Turnover: £359m. Pre-tax profit: £44m. Main activities: Industrial and marine diesel engines, large and small electric motors, gears, illuminated signs, ventilation products.

ELECTRONICS, AUTOMATION AND TELECOMMUNICATIONS: Turnover: £1.4bn. Pre-tax profit: £210m. Main activities: Marconi companies: Avionics, civil and military communications, satellite communications, radar, space and defence systems, instruments, broadcasting equipment.

Electronics and automation: Railway signalling equipment, traffic control systems, minicomputers, industrial and numerical controls, robots, mechanical handling, medical equipment.

Telecommunications: Switching and transmission equipment, office products.

COMPONENTS, CABLES AND WIRE: Turnover: £441m. Pre-tax profit: £43m. Main activities: Valves, microelectronic components, weighing machines, measuring equipment, central heating products, power and communications cables, wire, fusegear, heating elements, electrical switchgear.

CONSUMER PRODUCTS: Turnover: £277m. Pre-tax profit: £11m. Main activities: Lighting, television manufacture, domestic appliances, kitchen furniture.

OVERSEAS SUBSIDIARIES: EUROPE: Turnover: £225m. Pre-tax profit: £12m. Activities include: A. B. Dick (office products), Picker.

ALSTRALASIA: Turnover: £175m. Pre-tax profit: £15m. ASIA: Turnover: £150m. Pre-tax profit: £15m. AFRICA: Sales: £25m. Pre-tax profit: £5m.

AEG's foreign operations are concentrated particularly in the rest of Europe and in South America, and it has a number of local subsidiaries in both regions. It has also won export orders for a wide range of electronics products, and industrial plants for the Middle East and South East Asia.

However, the two companies' product lines are remarkably similar, ranging from the "heavy" end—gas turbines and industrial equipment—to areas such as telecommunications, office systems and process control which increasingly involve the application of microelectronics.

None the less, there seems to be a potential for some useful collaboration at the margins. AEG is proud of its solar power technology, a field in which

AEG-Technik

(as it would emerge from planned reorganisation of AEG-Telefunken)
Turnover, year to Dec. 31, 1981: DM 10bn (£2.12bn)
Estimated loss DM 170m (£37.3m)

Business groupings worldwide

POWER ENGINEERING AND INDUSTRIAL SYSTEMS: Worldwide turnover: DM 5.9 bn (£1.29bn).

Divisions:
• Energy Technology: Power stations, gas and steam turbines, electrical switchgear, motors and generators.
• Industrial Technology: Industrial and marine automation systems, heating controls.

• Traffic Systems:
• Defence Technology: Radar and radio communications, monitoring and reconnaissance equipment, solar power, space systems, ship control systems.
• Systems Components: Power electronics, low voltage switchgear, electronic motors.

COMMUNICATIONS SYSTEMS: Turnover: DM 334m (£78.5m).
Divisions:
• Telecommunication Technology: Telecommunications and satellite equipment, remote monitoring

devices, radio telephones.
• Information Systems: Factory and office automation, data networks, data management systems, data terminals, letter sorting systems.
• ATM Computer: Joint small computer venture owned 75 per cent by AEG-Telefunken and 25 per cent by Modcomp of the U.S.
• STANDARD PRODUCTS: Turnover: DM 2.2bn (£480m).
Divisions:
• Electronic Components: Micro-electronic devices, semi-conductor devices.
• AEG-Kabel: Power and communication cables, optical fibres.
• OFFICE EQUIPMENT: Turnover: DM 1.1bn (£240m).
Consists of Olympia Werke. AEG's interest reduced from 100 per cent to 51 per cent last year as part of deal in which Bosch and Lenze acquired 49 per cent. Olympia makes typewriters, word processors, small computers.

As long as had an extremely centralised management structure, which critics blame for making it slow-moving and unresponsive. Its headquarters in Frankfurt employs 1,200 central staff, while GEC has only about 100 at its head office.

From his own statements, it appears clear that Herr Dürr is looking to GEC not just for money, but also as a source of management experience and support, as he strives to mould AEG's bedraggled empire into a sound and profitable business. "GEC has a unique combination of banking and industrial management skills," says Mr Ian Cole of London stockbrokers James Capel. "It can play a role not dissimilar to that which the large German commercial banks have traditionally played in directing the more successful parts of German industry."

The challenges remain formidable and could take some years to overcome. GEC's experience with some recent takeovers has not been entirely trouble-free, and it has yet to bring the performance of acquisitions such as A. B. Dick and Avery's up to the same standard as the rest of its activities.

But AEG-Technik, stripped of the loss-making consumer and appliance operations, would possess a portfolio of businesses in areas which have proven highly profitable for GEC. If the application of management attention could raise its margins and growth prospects close to those enjoyed by GEC, it would be reasonably expected to command a market capitalisation comparable to that of the British company, which is currently valued on the London Stock Exchange at more than £5bn.

Men & Matters

Account ends

As if Asle's activity—or lack of it—were not bad enough it now understand that the Stock Exchange is trying to call a stop to the market's gravy train. Stockbrokers and jobbers have been told by the Council that members may only undertake "normal and reasonable expenditure in relation to entertaining clients in the ordinary course of business."

In cases of difficulty, further guidance should be obtained from the membership department, it says. This will strike a chill in the offices of pension fund managers and investment managers. For that innocuous notice could mean their lives more than Ray Buckton.

Fund managers have grown accustomed to the hospitality of brokers—who are chasing other people's money which the fund managers look after—and will obviously now have to lower their expectations.

Seats at Glynedbourne, Wimbledon, dinner at the Mirabelle, a Cowes weekend, a box at Covent Garden and the other little luxuries they have come to expect may continue. But the Exchange does not like giving away its services. It prefers money flowing in its direction. Realistic fees, says the Exchange, must be supplied on certain matters outside investment counselling. So if you are a fund manager looking for a second home in the Balearics do not ask your broker. He may merely invite you out to Tubby Isaac's to talk about it.

Super tramp

In shipping circles they do not seem to talk about tramp steamers any more. The favoured circumlocution is general cargo carrier. But it does not have the same salty sheen. Derek Kimber, the burly

chairman of Austin and Pickersgill, the north-east coast shipbuilder now part of British Shipbuilders, is not a man to be diverted by a fad. His SD-14 15,000 tonner is a modern tramp, he says. What is more it is a super-tramp trading successfully in every ocean and sea in the world.

Austin and Pickersgill this week celebrates the launch of the 200th SD-14. That is a remarkable achievement in an industry in which production runs for merchant ship designs are usually reckoned in single figures.

After the redoubtable Liberty ships—some 2,500 of which helped to win World War Two—the SD-14 is now the most popular vessel in the history of the steam ship.

Number 200, named Anisio Borges, is being built in Rio de Janeiro by the Brazilian shipbuilder Companhia Comercio e Navegacao. She is the 37th in a run of 43 SD-14s being built there.

Part of the success of the SD-14 is that Austin and Pickersgill has been licensing building round the world since the design left the drawing board 14 years ago. An SD-14 built overseas brings in only about £50,000 to Austin and Pickersgill in royalties compared with £7.5m for a complete ship built in Britain. But Kimber reckons that licensing has proved good business and will help keep the marque in the forefront of world shipping for a good many years to come.

No wine bars

The Welsh language can be used for all or any of the information on a wine label from next week. Having gone so far to emancipate drinking Welsh nationalists, the EEC mandarins add the restriction that the information on the bottle must also appear in one of the official

Community languages as well. While that might irritate the Welsh it must be a great relief to the rest of us.

Are we then to be treated to Welsh Claret blas frwythog llawn—that is, full of fruity flavour? The Welsh Office does not think so. No Welsh wine industry exists it reported last night after research. But Welsh friends report sightings of isolated vine cultivations while travelling the Principality. Perhaps even now an entrepreneur is tending the first truly Welsh vintage.

Meanwhile, a Cardiff wine merchant Paul Morgan who has been actively marketing a German bottled wine labels soldly upset their friends and solely patriots will have to get some new labels printed.

Leisure line

"Amazing some of the things that people do in their spare time," says Nigel Powell, of Leisure Line. "We have one customer looking for a python who says he already has a boa constrictor. Another has a mediaeval lute for sale."

Powell, with fellow Birmingham University graduate Christopher August, and a £25,000 loan from Industrial and Commercial Finance Corporation, set up Leisure Line in London's Hammer Smith three months ago to provide a computerised quick sales service in second-hand leisure goods.

If you are bored with your latest pastime and want to recoup some of the money you spent on equipment, you simply phone in the details, which are then fed into a computer for regurgitating to prospective buyers when they ring the company. Charges range, according to the value of the goods, from 25 to 225 for three months. Powell, whose father is

Minister of State for public utilities and transport in Jamaica and whose grandfather was education minister in Malaysia, says: "We have handled just about everything so far from a harp to a houseboat."

The prospect of increased leisure time for us all, he says, is one that he looks forward to with growing optimism.

Down market

Scotch whisky, it seems, is losing face in Japan because it is selling too cheaply. Tamizo Ishikawa, head of the wine and spirits importers association in Tokyo, says that the price of a standard Scotch is now well below that of the Japanese brands. Because of imports by unaccredited agents, bottles of Scotch are on sale, if my arithmetic is right, at between £2.25 and £6.75 below the recommended price.

But whereas you and I would rush to take advantage of such offers, the Japanese in what is a traditional gift season, are shunning the stuff. "What Japanese customer, says Ishikawa, would dream of offering someone a cut-price gift?"

And even more pertinently, he asks of Scotland's distillers, what wholesaler or retailer is going to continue to carry stocks of spirits with such a minute profit margin?

Insurance cover

Drawing upon more than 60 years of experience, Lord Denning recently advised the Worshipful Company of Actuaries: "I like to eat with nice people; to drink with nice people; and to sleep with a clear conscience."

Observer

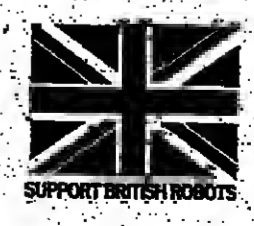
AUTOMATE OR LIQUIDATE!

Strong words from the government (Industry Minister, Mr Kenneth Baker, 22.5.82). And words which we at Remek heartily endorse. You might say that we have a vested interest in them, since we manufacture PAM—one of the few all-British industrial robots. But that doesn't alter the harsh reality of the situation facing British industry.

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In fact, PAM offers a performance-for-price unmatched by imported designs. It is fully programmable, fast and accurate—with a positional repeatability of 0.05mm—and operates within the same "envelope" as the human arm. PAM is ideal for repetitive, monotonous or dangerous production tasks involving a payload of up to 10 kg and will pay for itself in a very short time. To facilitate installation, Remek also offers full production interfacing.

PAM is backed by Remek's considerable experience and expertise, embracing most aspects of manufacturing automation across a wide industrial spectrum. Other Remek products include the cost-saving Flowmatic range of adhesive and liquid gasket dispensing machines; the adaptable Microprocessor Standard Control Package; and the ever-watchful System Hermes production monitoring network.



Remek MicroElectronics Limited, Barton Road, Water Eaton Industrial Estate, Bletchley, Milton Keynes MK2 3NY. Telephone: Milton Keynes (0298) 640494. Telex: 82467.

The pace of factory automation is quickening—some of the world's more foresighted manufacturers believe that the "unmanned factory of the future" could be a reality within five years, rather than by the turn of the century.

Manufacturing Automation

A revolution on the factory floor

By ALAN CANE

THE FACE of manufacturing industry has been changed irrevocably in less than a decade by new techniques for automated production, based on relatively cheap computer power.

Machine tool manufacturers and their customers have been affected equally drastically. Machine tool makers in the U.S., the UK and in Europe have seen their markets threatened alarmingly as Yamazaki, Hitachi and Seiki, Nakamura and Fujitsu Fanuc became commonplace words on machine shop floors. In the UK, Alfred Herbert, the distinguished flagship of the British machine tools industry, already hit badly by the recession, crashed in 1980 with losses of £56m.

A year later, Mr Ron Lynch, chairman of a revamped and resuscitated Alfred Herbert, warned that the Japanese were "intent on wiping out our machine tool industry."

The evidence was hard to resist: 55 per cent of the numerically-controlled lathes in Britain were of Japanese origin.

At the same time other changes were taking place. An entire raft of companies which had never been part of the tool-making business, suddenly sprang into prominence: these were the computer and electronics companies, skilled in the development of the hardware and the sophisticated software needed to drive the new machines.

Thus, IBM emerged, last year as one of the U.S. leaders in computer-aided design and computer-aided manufacturing technology: at the end of the year IBM launched its first, small, but impressive robots.

The x's Instruments.

a customer would be stored in the main computer which would generate a request to the computerised drawing office to design the parts required.

It would direct automatic warehousing and palletising machinery to remove the necessary raw material from stock and instruct remotely-controlled trucks to deliver the raw materials to groups of computer-controlled machine tools.

Robots would move the parts through the machining process before they were transferred to a fully automatic packaging and despatch line. Such a factory does not yet exist—but some that do are close to the ideal.

Mr Frank Curtin, group vice president, machine tools, for Cincinnati Milacron, one of the world's leading makers sums it up: "We are excited because the use of these new techniques offers the only opportunity for a company on a worldwide basis to become a high-quality, low-cost producer."

The Japanese, he pointed out, were moving low technology production out to countries with lower labour rates, while automating high technology production as rapidly as possible.

Describing the present state of the U.S. machine tool market, with considerable understatement, as "lousy" he went on to point out that the level of inquiries for automated manufacture at Cincinnati had never been higher; he had never seen so many senior executives becoming involved in the planning of manufacturing production—most of the early automated manufacturing systems were failures because senior executives would not get involved. When the recession lifts and these inquiries are translated into

orders, the new systems will be successful."

In Sweden, Mr Sven-Erik Andersson, managing director of SMT-Pullmax, a leading computer-controlled lathes manufacturer, argues that chief interest among potential customers is in more sophisticated systems, even if business is 50-60 per cent down.

And Mr Bjorn Weichbrodt, general manager of the industrial robot division of ASEA, the Swedish industrial giant, plans to grow by 60 per cent this year—"last year we sold 500 to 600 robots. Our target this year is 900 to 1,000."

Major step

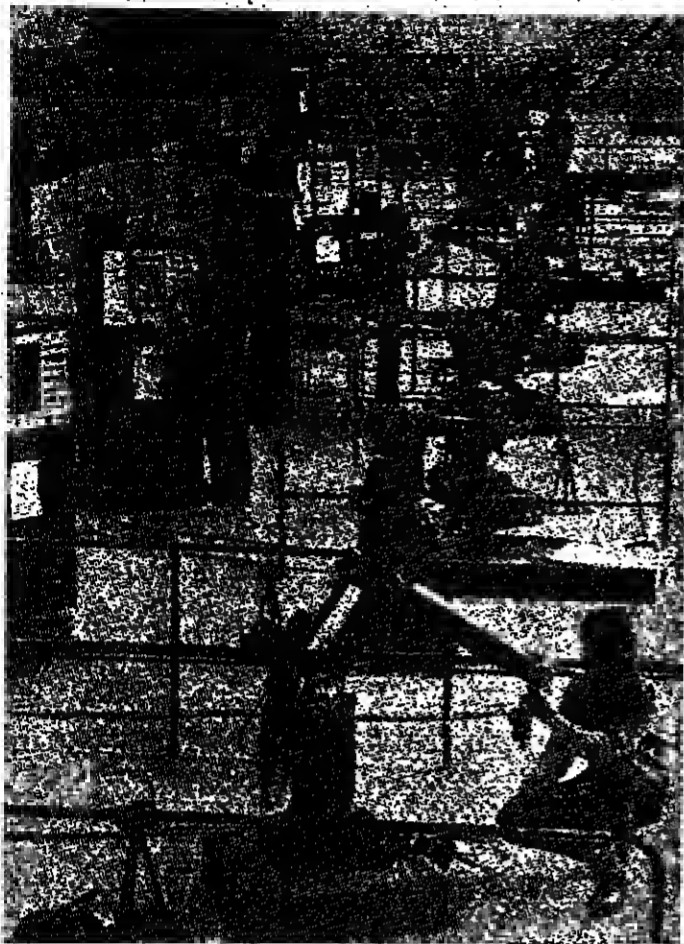
The revolution that has been taking place is of course based on microelectronic technology. The factory of the future is, however, already here and now—not in its most advanced manifestation, but in applications which rule out any suggestions that the claimed benefits are not genuine.

Chief among these, production level can be kept high, inventories and stocks can be cut drastically, quality can be massively improved. The Japanese have shown it can be done; now the rest of the manufacturing world is running to catch up.

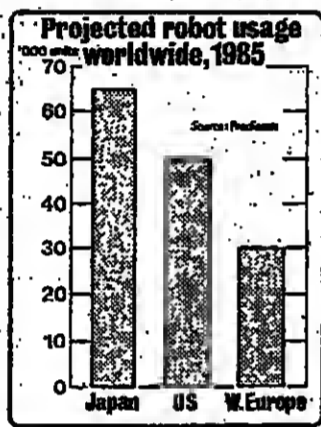
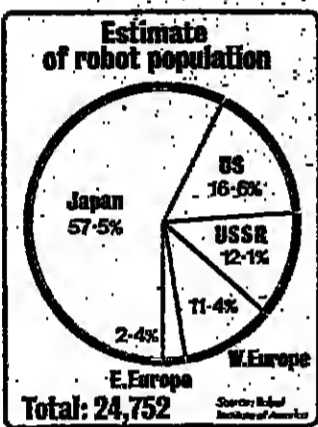
The ideas and concepts in advanced manufacturing systems of the kind now being installed are hardly new; what has made the difference over the past few years is the availability of low cost, reliable and sophisticated control mechanisms. The credit for popularising these systems which rely on computer numerical control lies with General Electric of the U.S. and with Fujitsu Fanuc, which could be described as "the IBM of the



A programmable welder—a combination of FOC welding equipment and a Hall Automation robot.



A line of robots being checked at ASEA, the giant Swedish industrial company, which has recently received orders from the West German motor industry for 105 robots.



IN THIS SURVEY

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KTM for Manufacturing Systems

SPECIAL MACHINE (KTM SPECIAL PRODUCTS)
Relatively simple program logic control (PLC) station for straight line milling.

KTM 760 (KTM CNC PRODUCTS)
One of seven standard CNC machining centres that can be incorporated into a system.

PLC MULTI-HEADCHANGER (KTM SPECIAL PRODUCTS)
Gives unlimited capacity for multi-spindle drilling, tapping, boring, etc.

SPECIAL MACHINE (KTM SPECIAL PRODUCTS)
Spring station ensures accuracy for such applications as cylinder block and crank bearing bore.

INSPECTION (VICKERS MAXI-CHECK)
Feed back of inspection data to machine controls ensures consistent component quality.

SPECIAL MACHINE (KTM SPECIAL PRODUCTS)
Facilities such as broaching and part assembly can be incorporated.

WASHING STATION (VICKERS AQUAMATIC)
Proper cleaning guarantees ready for inspection and assembly components.

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Everything for building and services to legal negotiation and procurement can be handled. All the management skills for turnkey projects.

CNC MULTI-HEADCHANGER (KTM CNC PRODUCTS)
This introduces all the flexibility of CNC multi-spindle machining.

HANDLING SYSTEMS (ROEVAC)
As well as automated conveyor components may be moved by Robo-car or similar intelligent devices.

LOADING
Master robot.

FLEXIBLE MANUFACTURING SYSTEMS are bringing new levels of productivity to machine shops around the world and KTM are recognised as leaders in the design and manufacture of the latest installations.

At Brighton, KTM have built up a fund of experience and have designed and built over 1,000 in-line special purpose transfer machines as well as associated inter-machine handling systems.

KTM also manufacture the award-winning range of CNC machining centres, including the technically advanced KTM Multi-Headchanger. This machine represents a major step forward in

automated machining. The introduction of these machines has already caused a number of international manufacturers to review their current production policies.

As part of the Vickers Engineering Group, KTM has at its disposal a wide range of expertise, including the Vickers' companies, Roovac for automatic handling, Maxi-Check for the most advanced inspection equipment, Aquamatic for automatic component cleaning and Vickers Fluid Power for machine tool control systems.

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MANUFACTURING AUTOMATION II

Ian Rodger on improvements in the application of NCs and CNCs in machine tools

Refinements in three separate markets

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IT WOULD be dangerous to suggest that the most important advances in the application of numerical controllers and computer numerical controllers to machine tools have already been accomplished.

Compared to the innovations of the past decade, developments look like mere refinements or value engineering. Machine tool manufacturers' attention is understandably drawn away from internal advances to the exciting things that can be done by putting their machines together with robots, conveyors and pallet changers to make production cells and flexible manufacturing systems.

There are still some useful improvements, however, appearing on the NC and CNC machines themselves, notably simpler programming languages, better diagnostic systems and programming aids for NC tapes.

It has been 10 years since the first CNC lathes appeared and for most of that time, computer controllers have been applied mainly to large turning machines and machining centres. The sharp fall in the cost of electronics in the past two or three years, however, has permitted the application of CNC to many more types of metal cutting and forming machines.

CNC kits

It has even become practical to adapt computer controllers to old manual machines. In most cases, this is done by stripping the machine and altering its structure but one supplier has emerged in the past few months with a bolt-on CNC kit for certain makes of lathes, for £11,250.

Machine tool makers tend to see three distinct markets developing, each with different electronic requirements. Stand-alone machines, often owned and operated by relatively small engineering subcontractors who do a wide variety of jobs. This type of user needs an on-machine controller that can be programmed quickly and easily by an unskilled operator to minimise down time.

Machines that are designed to be part of larger production systems and for which instruc-

tions are received from a remote production control computer rather than a local operator.

Stand-alone machines with long production runs for which a tape-fed numerical controller is adequate.

In a tape-fed machine, the major problem has always been correcting errors after a tape has been cut, there being no alternative to going back to the keyboard and making a new tape. The most popular solution has been to drop NC in favour of the more flexible CNC machines. But these are very expensive. Another solution is to prepare the tape on a computer that has been programmed to detect and signal errors. A recent example is the IAPT interactive system introduced by University Computing early this year.

As the programmer enters geometric definitions or cutter motion commands on the IAPT, the software checks for errors and provides an immediate indication of any corrections needed. It also draws the geometry or cutter motion on a plotter for verification.

Avoiding the rigidity of tape-fed machines was the main attraction of attaching computer controllers to machine tools. Initially, CNC systems were attached to relatively simple lathes which operate in only two dimensions and then to the more complex milling machines and machining centres.

Now, the same process is being repeated with the development of conversational programming languages for CNC controllers. The first generation of these systems has been appearing on lathes and developments are following for milling machines as well.

The idea behind conversational programming is that it becomes easy for even a relatively unskilled operator to program a machine. Famous of Japan has led the field but other major manufacturers are catching up quickly.

Take, for example, the recently introduced Aeromac 900 series from Cincinnati Milacron of the U.S. All the operator has to do is key in one of the nine "menu" codes and then the video display unit leads him in plain language messages through procedures for setting

up, operation, editing and trouble shooting.

Yamazaki Mazatrol of Japan produces a lathe controller that automatically selects cutting conditions, depending on the material being worked and the tool used.

General Electric of the U.S., which supplies controllers for a number of tool makers, is expected to introduce a conversational system in September.

GEC of Britain, which took over Alfred Herbert's CNC controller business when the venerable machine tool company went into liquidation in 1980, believes that controllers will have to be more adaptable in the future.

It believes that users will want machines that can be programmed by an on-site operator of fed by a tape or attached to a flexible manufacturing system.

This means using a high level conversational language that enables the user to add his own programming modules to the controller. The penalty is the need for a larger memory than is common in CNC controllers but GEC believes memory cost will continue to decline.

The company has already introduced a controller of this kind for turning machines and plans to bring out one for machining centres later this year.

Identifying faults

Diagnostics are of major concern to users because they want most of all to avoid machine down time. The latest advances are along the lines of identifying problems. Previously, a controller might just put the word "fault" on its

screen and let the operator hunt around for it.

Now, controllers can detect faults, decide how severe they are and choose appropriate responses. Some are just warnings, such as low oil pressure. In which case the controller would alert the operator but carry on working. In more serious cases, the machine would be shut down and the screen would display a code that would lead the operator to the source of the problem.

Other recent developments that will appear increasingly on new machines include adaptive control and in-process gauging. Computer controllers are ideal for exploiting the wide variation in speeds that can be derived from DC motors. Speeds and depths of cut on CNC lathes, however, tend to be the subject of precise programming

instructions depending on the material used and the shape of the object being turned.

Under adaptive control, the controller, taking account of the motor's power, automatically and constantly optimises the speed and depth of cut. In-process gauging is a recently developed process intended to supplant off-line inspection. The controller checks the dimension which has just been machined and, if necessary, makes a second cut.

Undoubtedly, there are going to be many more refinements to CNC machine tools in the future. CNC machines are the only ones for which demand is still growing, and competition among manufacturers is increasingly fierce, as European and American manufacturers fight to regain market share from the Japanese leaders.

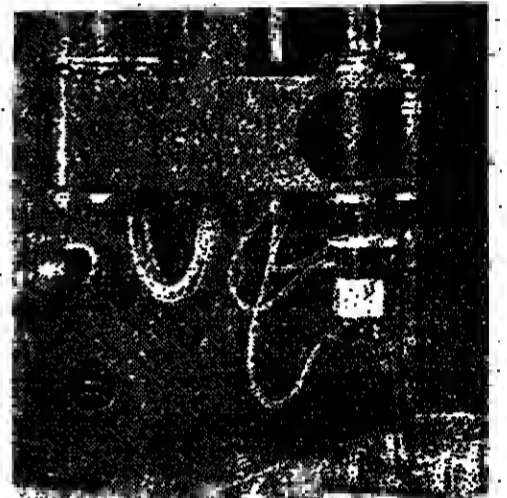
Government grants encourage the development of Japanese robot technology, says Jim Heward

Staying ahead in the factory

Japanese production of robots

Year	Number of units	Cumulative number installed in Japan	Annual value 'Yn
1968	200	400	400
1969	400	600	1,500
1970	1,700	2,300	4,900
1971	1,300	3,600	4,300
1972	1,700	5,300	6,100
1973	2,500	7,800	9,300
1974	4,200	12,000	11,400
1975	4,400	16,400	11,100
1976	7,200	23,600	14,100
1977	8,600	32,200	21,600
1978	10,100	42,300	27,300
1979	14,500	56,800	42,400
1980 (est.)	—	—	60,000
1985 (est.)	—	—	290,000

Note: Under 2 per cent have been exported from Japan and a negligible number imported. Source: JIRA and Inbucon forecasts.



This compact Japanese-designed robot, the Daros PT 3004 from Daniloch-Sykes Robotics, is planned for manufacture in the UK.

THE FACTORY of the future is coming along a good deal quicker than the office of the future. There is ample evidence of this in the U.S. where the big money is being spent by companies in aerospace, automotive, electronics, and petrochemicals.

Japan is even more ahead in the factory than in the office partly because, until recently, the Japanese language problem has been a brake on some market development of the latest word processing systems.

In engineering, most production managers are faced with the problem of dealing with batches of components, all requiring varying degrees of work at a variety of processes; often in different sequences.

This problem traditionally leads to queues of work building up at the work centres with consequent high inventory costs and long lead times.

The world trend is now to develop manufacturing material handling and storage systems that are computer controlled and can thus be easily changed from one sequence to another, mainly by altering the computer program that drives the system.

This provides flexibility and leads to the much-used term "flexible manufacturing systems" (FMS). Such a system can be one isolated "cell" or group of machine tools or processes controlled by computer. Alternatively, it can be part of a much wider integrated production system including such aspects as material forming, quality assurance and warehousing.

The U.S., which has traditionally been known for its advanced manufacturing techniques, is now finding itself under increasing pressure from Japan and Europe. This is proving a spur, and perhaps it is not surprising that in such a large country one finds many examples of highly sophisticated and advanced manufacturing methods, particularly in the aerospace and automotive sectors.

Despite the recession and a reluctance to invest, robotics are beginning to catch on in a big way.

Biggest exhibition

In March, Detroit hosted the world's largest-ever robot exhibition, "Robot VI." Close on 28,000 visitors, many of them serious buyers, viewed the offerings from 102 exhibitors, and over 2,000 attended conference sessions.

At the beginning of 1982 there were about 100 different robot models available in the U.S. from 53 robot builders or importers.

Many firms are actively seeking ways of cutting labour costs on assembly. For example, one medium-sized manufacturer in California is developing robots to automate the assembly of hi-fi audio speakers.

Vision systems are being used with and without robots. They use the power of a video camera, which is usually connected to a special micro-computer, to compare the image seen by the camera with a pre-programmed "idea" or what the image should look like. This is ideal for inspection and some U.S. companies have developed interesting applications including auto-

matic inspection of the characters on plastic typewriter keys.

It would, of course, be naive to consider that manufacturing competitiveness can be measured solely by robotisation. However, the degree to which nations invest in robots seems to be correlated with their investment in other forms of automation.

Another barometer of trends in American manufacturing techniques is to look at the exhibits and technical papers that were presented to some 3,000 industrial engineers at their recent annual convention in New Orleans. Industrial engineers are concerned with improving productivity and are often charged with making recommendations on capital investments.

More than half of the New Orleans exhibitors were showing a variety of computerised systems. These include numerically controlled and computer numerically controlled (NC/CNC) tape preparation systems with a strong bias towards integrated, computer-aid design and manufacture (CAD/CAM) and graphical aids to tape preparation. Also material handling systems including laser bar-code readers were much in evidence.

Another group of exhibits were computer aided manufacturing techniques for generating optimum work methods and time standards. Two new micro-computer products, Adam and Capes, were particularly well received.

In Japan there is evidence of large scale capital investment in automated plant for warehousing and production. Many of the developments and innovations are carried out by the companies themselves with a very high degree of interaction between the production engineering and the product design functions.

From evidence provided by Japanese companies, it appears that it is normal for manufacturing industry in the electronic and engineering sectors to invest about 5 per cent of their gross turnover in means of improving manufacturing efficiency.

The extent of Japanese automation and robots has undoubtedly been encouraged by government grants. The initial development of robot technology was started with a

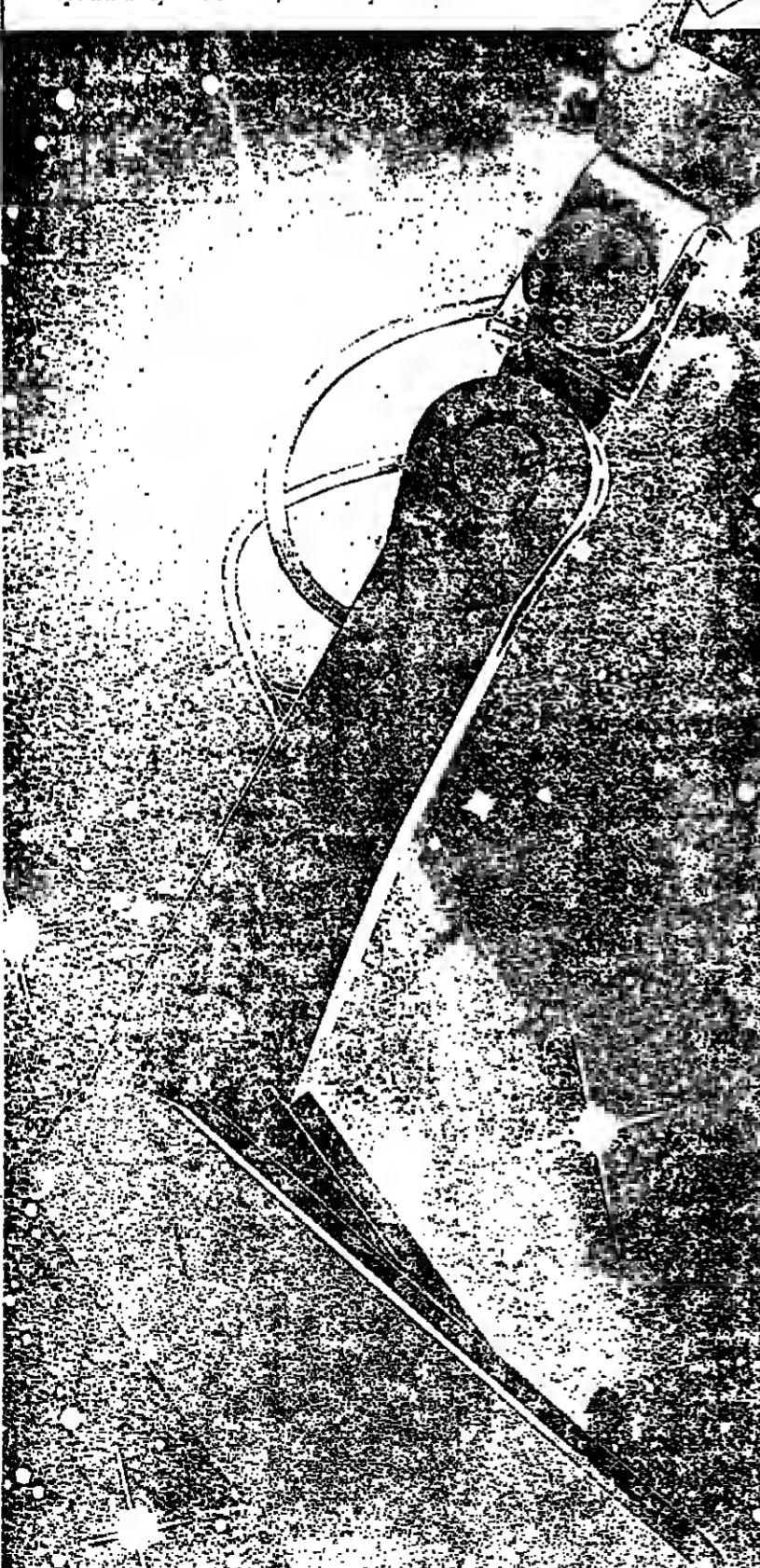
TEN KEY POINTS TO WATCH

If managements wish to be ahead of international competition, they could do well to consider the ten key points given in the following check list:

- Are you aware of the specific areas in your factory where robots or other forms of automation could yield benefits?
- Are your investment decisions in respect of automation based mainly on savings or on improved market share?
- Do you have a strongly directed quality assurance policy aimed at zero defects?
- Where can automatic inspection techniques be used to monitor quality without incurring labour costs?
- Do you have an industrial relations strategy for introducing new technology?
- Is your workforce involved in decision making?
- Are your stock and inventory levels acceptable? (In Japan, some manufacturing companies are able to operate with 15 days supply of materials and work in progress.)
- Do you use modern computer techniques with on-line terminals to help with material planning?
- Do you have computerised shop floor data collection and would you benefit from the high level of control that this could provide?
- Are you aware of the Government grants and assistance available to you?

"I thought we'd be the most exciting newcomers to Central Lancashire since the Spinning Jenny."

by Melvyn Sykes, Chairman, Daniloch-Sykes Robotics



"Perhaps as a Yorkshireman I was prejudiced, but Central Lancashire didn't exactly sound like a hot-bed of high technology to me.

At least, that's what I thought when my Group went into partnership with the Japanese to produce advanced industrial robots, and Central Lancashire New Town was suggested as a location for our new factory.

Quite frankly, I wondered whether the place would still be mills, quills and even more mills. And so I went up to Preston to see for myself.

The advance factory was the first surprise. It looked as though it belonged to the next century, rather than the last one.

The industrial estate looked just as prestigious. (That was important, because we could expect to be dealing with international companies.)

However, what impressed me most of all was the number of high technology firms already in the area - British Aerospace, Rockwell, Plessey, GEC and British Nuclear Fuels to name but a few.

They meant we could be confident of finding the skilled workers and specialist suppliers we'd be needing.

And they meant something else, too.

There was a ready-made market on our doorstep.

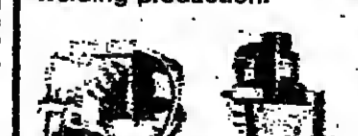
Central Lancashire is an ideal location for high technology. If you'd like to know more about our factories and facilities, phone Bill McNab, our Commercial Director.

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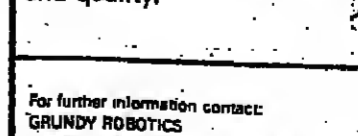


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MANUFACTURING AUTOMATION III

Companies involved in the computer-aided design and manufacture (CAD/CAM) sector*

Company	Complete Software		Tel. no.
	system	only	
Applicon	●	●	061 428 7227
Applied Research of Cambridge	●	●	0223 65015
Calcomp	●	●	0334 50211
Calma	●	●	0276 682021
Cambridge Interactive Systems	●	●	0323 62247
Compeda	●	●	0438 56123
CadCentre	●	●	0223 314848
Computervision	●	●	0256 58133
Control Data	●	●	01 249 3400
Delta CAE	●	●	021 327 3401
Ferranti Coste	●	●	0506 411583
Engineering Computer Services	●	●	0827 873300
Gerber Scientific	●	●	0274 495811
GE/SDRC	●	●	0462 57111
GMW Computers	●	●	04427 5481
Hewlett Packard	●	●	061 928 6422
Intergraph	●	●	0753 47033
International R & D	●	●	0632 650451
Manufacturing Data Systems	●	●	021 704 4432
Pafec	●	●	0602 292291
Quest	●	●	0262 891010
Racal Redac	●	●	0684 294161
Sperry Univac	●	●	01 965 0511
Tektronix	●	●	05827 63141

* Note: This list is not exhaustive and is based on data supplied by companies before the survey.

AT A RECENT presentation for financial analysts in New York, Mr James Baker, a senior executive of General Electric of the U.S., asserted that managements not planning automation were "frozen like deer in the Japanese headlamps, hoping for some outside force to save them. It won't."

In June, Arthur D. Little experts were making similar comments, pointing out, for example, that many Western manufacturing chief executives have a dozen or more levels of personnel between them and the shop floor, while the Japanese make do with five.

They are predominantly white-collar staff, says ADL's Dr Irvin Kraus, simply because present-day manufacturing consists not so much of fashioning materials as it does of manipulating information.

That, certainly, will be the essence of manufacturing to come, because marketable products—with short lifetimes—will become yet more complex under technology and market influences and so will be more difficult to design and make.

Like the U.S. Cavalry, the computer has been coming to the rescue for several decades. It continues to gallop madly, but its platoons have separated, each chasing Indians of its own. At one time the vision was of one large computer overlooking the whole process, from design to test, from input materials to finished goods warehouse.

The advent of the small, powerful mini- and micro-computers changed all that. Several computer-aided technologies have been born, with acronyms that warrant some explanation.

● CAD, computer-aided design, in which the engineer or designer can "compose" a part, structure or circuit with screen and keyboard plus perhaps an electronic stylus and pad from which he can specify stored combinations of graphical or other data and put them on the screen. Until recently concerned with the routines of mechanical draughting and circuit layout, CAD is now becoming more intelligent.

● CAE, computer-aided engineering, has resulted from this ability to store technology knowledge and apply it automatically. Further clever software allows engineers to try "what if" experiments with the fundamentals of the design, numerically. The results obtained would otherwise need a

series of "cut and try" prototypes with live testing or failing that, extensive calculations. For example, a crane jib or an aircraft wing could be "loaded" until it buckled and the failure points seen on the screen. Formal blueprints vanish and all concerned always see the same thing (from virtually any angle) at the same time on their VDUs. Then, other programs will use the data generated to produce machine tool instructions, mould patterns and before long "flexible assembly" instructions.

● CAM, computer-aided manufacturing. Definitions vary a little, but CAM can essentially be seen as the growing alternative to fixed automation (in which a machine can only make one product). It embraces intelligent robotics and flexible manufacturing in the widest sense. Computers and sensors (visual or otherwise) combine with mechanical devices to give production units that can cope with unforeseen circumstances, ranging from a product

Geoffrey Charlsh reviews some of the rapid advances in computer-aid technologies

change to (ideally) any kind of problem on the line

● CATS, computer-aided time standards. Where manual assembly remains, as it often will for some time to come, this computerised equivalent of "the time study man" by the H. B. Maynard company will probably gain increasing favour.

● ATE, automatic test equipment. Brainchild of the electronics industry, where the extraordinary complexity of integrated circuit and printed board makes manual testing impossible. Big names in the ATE business are Schlumberger (embracing Fairchild and Britain's Membrain), Teradyne and GenRad, but Pitkin, Gould, Hewlett Packard, Marconi

Instruments, and Zehntel are all active in a market predicted to grow by researchers Dataquest to \$7bn within two years. ATE is now spreading outside the electronics industry.

● FMS, flexible manufacturing systems. Development of the computer to give production machines (mainly metal removal) the ability to deal with a variety of products automatically. Still in research stage with only a handful of installations in Europe.

● CIM. The ultimate acronym? It stands for computer-integrated manufacturing and embraces all of the above. Technology exists already to link these "islands" of design, production, test, and so on.

Research

But these factories of the future are in the laboratory at the moment. For example, at Stanford Research Institute in California, Dr David Niznan's team linked a pair of robots with other plating devices, bowl

feeders and visual systems to yield an unattended assembly station.

In Britain, organisations like the Production Engineering Research Association (PERA) at Melton Mowbray, the CAD Centre at Cambridge, Cranfield Institute of Technology and several universities offer research and consultancy in these areas.

The linking of the separate items calls for communications over intelligent local networks, an area now under active development for both office and factory.

The continuous process industries (oil, chemicals, brewing for example) are rather nearer to this sort of total control. The product, in pipes, lends itself well and process CAD can now be conducted on the same screen as plant monitoring and control. BBC-Kent, Foxboro, Honeywell, Rosemount, Sybron Taylor and Turnbull are all in this market.

For the moment, however, the "islands" of computer-aided

activity in manufacturing remain. Much of the CAD/CAM/CAE industrial expenditure so far has been in design/draughting, in a market that was put at over \$500m for 1980 by Merrill Lynch, probably exceeded \$750m last year and is put at \$2.2bn for 1984.

The front runners are U.S.-based and are Computervision (1980 sales of \$190m, or 36 per cent of the market), Applicon and Calma (GEI).

Advance towards the automated factory is being held up by investment hesitation and fear of change, according to Dr J. N. Orr, a Sperry Univac consultant. He asserts that newcomers can and should make a start with CAD, because "the unifying thread running through the whole factory is the geometric description of the product."

The West must not lose out in this race. Perhaps some more words from James Baker at GE are appropriate: "The choice is between biting the bullet or biting the dust."

Focus on Baker Perkins, a front-runner in the computer-aided design and manufacturing field

Computer solution to consistent quality

Comparison of cost of labour with robot prices in Japan (Values in Ym)

Items	1970	1975	1976	1977	1978
Annual wage	0.852	1.968	2.206	2.412	2.580
Coefficient of labour cost except wages	1.154	1.170	1.173	1.178	1.180
Total labour cost per man year	0.989	2.303	2.504	2.938	3.038
Mean price averaging all types of robot	4.580†	4.060	3.860	4.670	5.230
Mean price of playback robot	11.790†	11.120	11.010	11.900	11.100
Man years equivalent per playback robot	11.9	4.8	4.3	3.8	3.7

† 1971 robot prices.

Annual production of robots in Japan—1974 to 1979

Type of robots	1974	1975	1976	1977	1978	1979
A—Manual manipulator	713	772	697	1,127	1,576	1,051
B—Fixed sequence robot	3,287	3,297	6,199	6,494	7,066	10,721
C—Variable sequence robot				425	652	1,224
D—Playback robots	165	137	183	357	506	662
E—NC robot	1	0	6	11	25	89
F—Intelligent robot	1	12	80	199	255	768
Total	4,167	4,418	7,165	8,613	10,100	14,535

Source: JIRA.

BAKER PERKINS, the Peterborough-based company and one of the world's leading suppliers of food production plant has been a front runner in the supply of CAD/CAM equipment.

Although the company has other interests, print equipment for example, food processing has been of special interest since the company took computers to its bosom in the 1950s.

There are several main control applications in producing such items as cakes, biscuits, etc, with consistent quality, shape and design—ingredient handling, mixing, forming and baking.

Baker Perkins recognised that the sequence lent itself to micro-processor and programmable logic controllers (PLCs) to produce consistent results with less waste.

Once the consistent dough mixes have been achieved, the next objective in biscuit manufacture is to produce dough pieces of consistent size and weight.

ingredient routing could be placed under a single controller, or for very large plants several PLCs operating in parallel.

Baker Perkins has also incorporated a PLC into a recently designed small batch, high speed mixer. This provides the entire control for ingredient calling, weighing, mix cycle sequencing, timing and the regulation of dough and mixer bowl temperature.

Comparison

Historical information on the ingredient quantities used for previous mixings can be retained by the PLC. The information can be recalled by the plant operator for comparison with the standard formula or, as a diagnostic aid in the event of a suspect dough mix.

Once the consistent dough mixes have been achieved, the next objective in biscuit manufacture is to produce dough pieces of consistent size and weight.

For pieces formed by cutting, control of the dough sheet thickness fed to the cutter, is one approach. Optical sensors can be used to determine the sheet thickness but problems may arise where the dough surface is irregular or has discontinuities.

Baker Perkins devised a system of sensing the reaction of the first gauge rollers to the dough being fed in and found that for a given situation the signal was proportional to the mass flowrate. This could, therefore, be used to control the sheet speed to achieve uniform dough metering.

At the final baking stage Baker Perkins has designed ovens with automatic control of temperatures in each baking zone. The distribution of hot air within a given zone can be set by the adjustment of dampers within the circulation duct system, which can be set either manually or remotely from a central control point.

Provision can also be made for the measurement of

humidity in each zone. These instruments are capable of measuring humidity directly at temperatures up to 350° C, and assist the baker to set his oven to produce in the most economical conditions.

Baker Perkins, apart from supplying plant to outside users, has also made extensive use of CAD/CAM methods within its own plant.

Mr Ron Jackson, Baker Perkins CAD/CAM manager, has been closely involved with the problems since the 1970s. He quotes the comment that "apart from the propelling pencil, CAD is the only significant advance in drawing technique for more than a century."

"It is a paradox," he says, "that it has taken so long for the working environment of creative engineers to be itself the subject of dramatic technological change."

Comparing former manual drawing work with the use of computer-aided designs, Mr Jackson points out that before the acceptance of an agreement

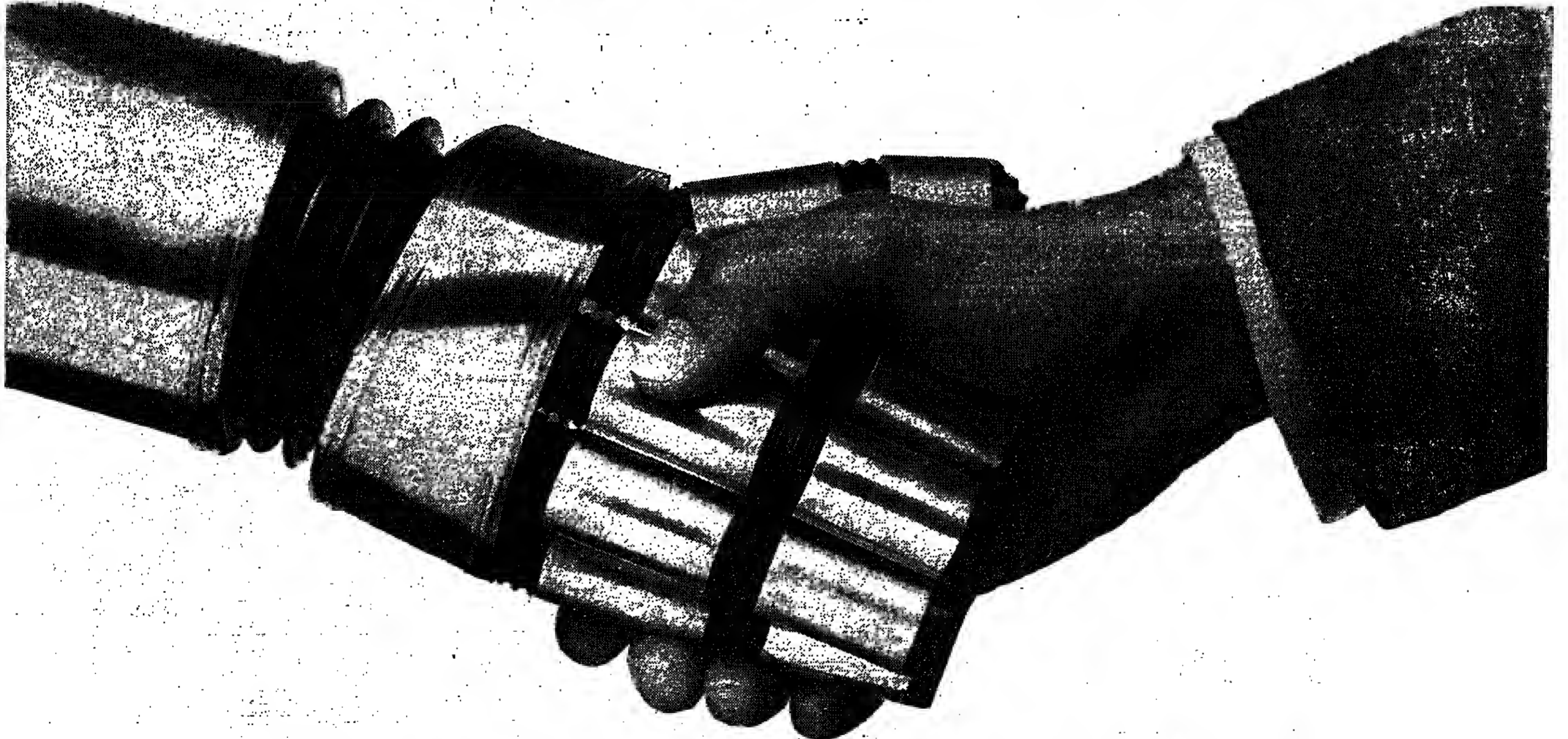
with Baker Perkins drawing office staff there was some reluctance to volunteer for training.

"But when training was started almost without exception people responded well as they realised the potential of the system at their disposal."

"One of the most difficult tasks when introducing CAD was to promote understanding among the drawing office staff and eliminate the natural fear of the unknown. Now the majority of people are trained CAD drawings are commonplace and there is, generally, a better appreciation of the role CAD can play."

Mr Jackson stresses that his company has found that the quality, consistency and accuracy of drawing work by CAD has been outstanding by any standard. The operator, as he becomes experienced, can concentrate on the engineering details of the work with the ability to edit quickly to reach first class presentation.

Max Commander



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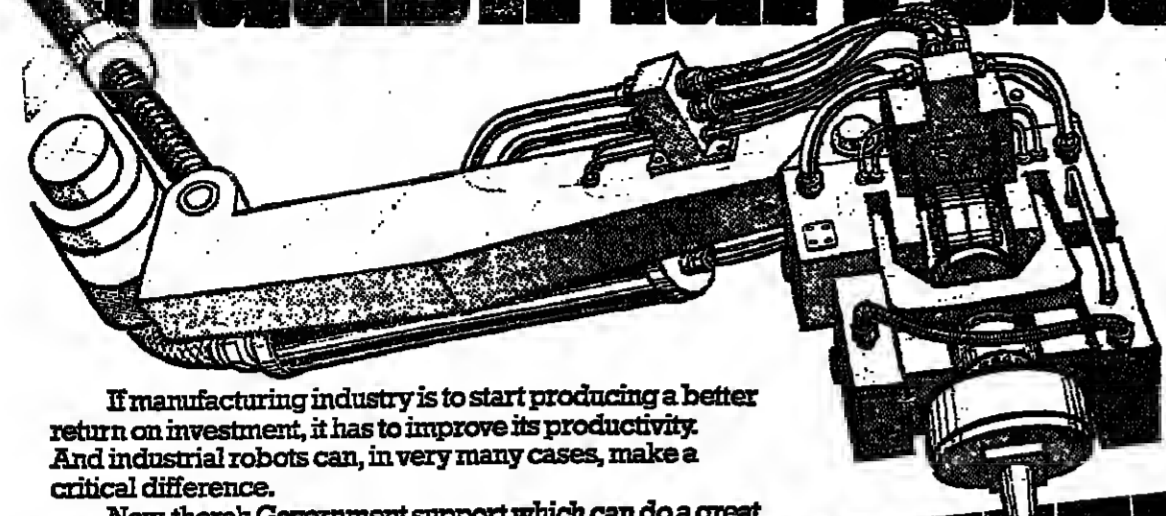
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MANUFACTURING AUTOMATION IV

New developments in flexible manufacturing systems.

Efficiency in small batches is the goal



Palletised vehicle components passing down a central conveyor of the Gardner manufacturing system.

THE AIM of the flexible manufacturing system is to enable a company to produce small batch quantities of different components as efficiently as if it were using mass production methods.

In its ultimate manifestation, it could be called the "factory of the future" or the "unmanned factory," where the entire plant is driven from the order book.

In an idealised unmanned factory an order arrives and is fed into the central computer system which generates the necessary instructions for the computer-aided drawing office to design the parts. It tells the computer-aided warehousing system to withdraw the necessary raw material from the store and gives instructions for "cells" (groups) of computer-controlled machine tools served by robots to carry out the actual machining.

Such a sophisticated system probably does not exist anywhere in the world. A number of companies have installed systems which come close to the ideal but as Mr Jan Carlsson, secretary of the Computers and Electronics Commission of the Swedish Ministry of Industry, points out: "There are at most 220 FMS in the world and 70 of them are in Japan."

Mr Carlsson and his commission have recently carried out a study of robotics and computer-aided design and manufacture (CAD/CAM) for the Swedish Government. Their conclusion was unequivocal: "Given the economic problems that most industrialised countries now face, productivity improvement is a main target of industrial policies."

For this reason, Sweden and other countries have given high priority to the promotion and development and diffusion of industrial robotics and computer-aided design and manufacturing technology.

The fruits of that priority are now clearly to be seen in Scandinavia, in the U.S., in Japan and increasingly in Europe. Even in the UK, traditionally a laggard in the introduction of advanced manufacturing technology, the picture is not as black as it was two years ago.

Professor Robert Bell, head of the department of manufacturing technology at Loughborough University, told a conference in 1981: "The flexible manufacturing system represents the most readily achieved form of advanced manufacturing system for British industry."

Now he believes FMS is beginning to happen in Britain: "The level of performance of the major Japanese companies has resolved the debate over whether we need this technology or not."

FMS is hardly a new idea, and at one time the UK was well to the fore in the development of these systems. Old machine tool hands remember the Molins System 24, designed by a genius from Ferranti, Mr Theo Williamson.

Mr A. A. Lodge, general manager of Cincinnati Milacron Electronic Systems Division and formerly chairman of the Numerical Engineering Society, worked with Mr Williamson.

"He took the view that machine tools should work 24 hours a day, while humans should work only eight. The System 24 went a very long way down the road to flexible manufacturing. First, and most important, it was driven by the order book. Orders were fed into the IBM mainframe which controlled the system and the computer produced the production schedule."

Too costly

"The system comprised four profilers and two drillers linked together with automatic pallet loading and unloading and served by 'Moles', a kind of Molins Dalek, which moved materials about the plant."

"Some 24 were built from 1965 on. In my view, they were too small, too directed to light alloy and cost Molins too much money to develop."

"But that was the trouble with Theo Williamson—he was always 15 years ahead of his time."

What happened in those 15 years which made Theo Williamson's dream a commercial reality was cheap microelectronics. The System 24 was computer managed but the machine controllers were simply not up to the ambitions of the architect.

Now it is possible to step on to the shop floor in Volvo's truck manufacturing plant in Västerås, Sweden, and see a cell of five different machine tools carrying out operations simultaneously on the same type of part and fed by a central Unimolun robot. Unmachined parts are brought to the cell and machined parts moved on by virtually noiseless nylon belts.

Everybody is agreed that while the Japanese are far ahead in the use of FMS (although not in the technology itself) there is little to choose now between the U.S. and Europe in manufacturing sophistication. The U.S. uses automation on a bigger scale—the level of technology and the way in which it is used seems to be on a par. While the motor manufacturers are the biggest users of robots, the best-known of the UK FMS users is Normslair Garrett. It has a 35,000 sq ft advanced manufacturing facility at Crewkerne, Somerset.

It is not as advanced as the £4.5m facility at the Barton Hall engine works of L. Gardner and Sons (bnh, incidentally are KTM installations), but it has been in operation for over 12 months and Mr Kenneth Wills, Normslair Garrett's manufacturing director, has been able to quantify the benefits of the system. Normslair claims the system is run by 11 people on two shifts, making complex prismatic parts for Tornado aircraft ejector release units.

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Reduction

Labour costs are now £148,000 a year against £400,000; operator output has risen threefold and stock and work in progress is turned over 24 times a year instead of 3.3 with a corresponding reduction in value held in any one time from £890,000 to £90,000.

These figures have the near magical quality that has come to be expected of Japanese production performance; they are confirmed by figures from other countries. Volvo uses 20 per cent less working capital with flexible manufacturing—saving interest charges of SKr 900m (about £90m).

Sophisticated machinery alone, however, will not bring about magical cost benefits. Everybody is agreed that success, based on basic overall organisation for manufacturing. Mr John Puttick, head of PA Management Consultants Manufacturing Division warns of the danger of slavishly copying the Japanese: "Minuscule inventories, Kanban, robots and so on are only effective when applied in harmony with an appropriate competitive strategy."

Alan Cane

Flexible production line speeds the flow in advanced vehicle plant.

French system sets the pace

THE FACTORY is recognisably an engineering works. There are machines, enormous drills, a few rough castings waiting for attention, and plenty of action going on around the large-scale equipment.

But in every other way, a walk around the Renault Vehicles Industriels (RVI) plant at Bourneon is to take a step into the future. This is France's most advanced, fully operational flexible factory, and it works in a way which marks a crucial break with the methods that have turned the motor industry into the giant it has become today.

To one side of the plant is a raised dais, encased in glass. Inside sits a man, surrounded by controls and television screens, calmly checking the computer read-outs that show him if the plant is working correctly.

Down below, on the 3,000 sq m compound, there is only a handful of workers. The main movement comes from a group of chariots, gliding effortlessly from machine to machine as the parts they carry are gradually drilled and shaped in the requirements of the system. To the casual eye it looks as if all these movements are pre-ordained in some infinitely repeatable pattern.

As the chariots slip silently around, they appear to be doing the job of a standard transfer line. But in fact, the chariots perform a variable waltz, subtly varying their directions according to the commands of the computer.

These variations lie at the heart of the system, and they explain why the plant is causing a revolution in methods. When Renault Vehicles Industriels came to design the Bourneon factory, it had the choice of installing a traditional automated production line system. The plant makes gearboxes for heavy lorries, and this particular machine shop was designated for the drilling and preparation of the heavy gearbox cases for a new range

NUMBER OF ROBOTS IN SOME MAJOR CAR MANUFACTURERS

Mainly for spot welding car body assemblies; figures for 1981, unless otherwise stated.

Britain	BL	37
U.S.	Ford	More than 300
	Chrysler	150
Japan	Nissan (Datsun)	300
	Toyo Kogyo (Mazda)	50
	Toyota	200 (planned to increase to 520 by March 1983)
Sweden	Volvo	58 (1977)
Italy	Fiat	300 (1979)
France	Renault	30 (1977)

Source: British Robot Association.

of gears. Four different parts needed to be machined.

In a traditional workshop, the four separate bits of the casing would have required four different automated production lines. The parts are not identical and could not be put through the same processes.

With the initial output of only 40 a day, rising to a target of 70 and possibly 100 later, RVI was being asked to tie up a lot of money in the different production lines which could be only used for the one specific product throughout their working life.

The flexible factory system allows RVI to escape these constraints in using only one production facility for all four casings. Instead of being moved around the factory on standard transfer lines, designed for standard parts, these are taken to and from the workposts by the chariots.

There are seven of these different machining centres, and they are each capable of recognising the different parts presented to them. They drill and trim the cases according to the special parameters of the four different designs.

The only direct human intervention in this process comes in the initial loading of the chariots. Two men select the

casings according to instructions from the central computer. All the other of the 15 workers in the plant, now producing at the rate of 40 entire cases a day, are working on maintenance.

Breakdowns

At the centre of this the computer, controlling the movements of the chariots and constantly checking the flow of work on the casings. To a certain extent it can even cope with breakdowns, making the trolleys circumbent a machine that is not working to keep the components moving through the plant as quickly as possible.

The computer also performs a crucial function in optimising the work flow, choosing the parts to be machined and the machines to work on them in order to keep the maximum number of cases moving through the plant. This facility means an important breakthrough on stock costs, an area in which European plants perform consistently worse than Japanese.

RVI says that in giving the contract to build the plant to the group's machine tool subsidiary, it set out three basic demands. It wanted the workshop to be adaptable to different volume throughputs, it also

wanted it to be able to adapt to different types of product or certain modifications in the existing ones; and it wanted the plant to be capable of swift adaptation between different products in order to cut stock holding to a minimum. It also insisted that the solution should be competitive with traditional system in both the investment requirement and depreciation.

The group says that all of these criteria have been met. First, on the volume question, it is already planning to step up production from 70 units a day to 100, and says that further expansion is possible.

Secondly, it has already modified the system considerably during the planning stage, and is planning two new variants in the machining of the current parts. A further new part will be introduced later, it says.

Thirdly, it says that the current four casings are being machined without any time being taken up to change and reset the machines. When a further gearbox is introduced, it believes that the entirely different type of casings will be capable of being accommodated in the machines with only a four hour wait for resetting.

The company adds other advantages. The plant adjusts particularly well, for example, to breakdowns, allowing work to continue, if at a slower pace when traditional lines would be at a standstill. It also allows a high level of productivity because the machines are extremely adaptable and are programmed for optimum use by the computer.

Because of this high degree of productivity RVI believes that it will recoup any extra building costs—investments amounted to FF 45m—compared with the conventional systems. Running costs are also slightly lower, with the workforce expenses roughly the same, and an important gain on stock.

Terry Dodsworth

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WORKING FOR BRITAIN'S FUTURE WITH 15,000 JOBS, £450M ANNUAL EXPORTS AND £600M OF INVESTMENTS.

Mark Webster reviews the march of the robots, where a market of £2bn is forecast for the end of this decade

Key devices manning the production lines

REASONS FOR ROBOT SUCCESS IN SOME MAJOR APPLICATIONS

- **Spot welding**
Process suits robot repeatability and accuracy; heavy and unpleasant task for human operator; line installations work well under central control; high quality and consistency, e.g. improved weld patterns; continuous shift work possible; flexibility for model changes and variations; shortage of skilled welders/high labour costs.
- **Spray painting/coating**
Unpleasant environment for human operators, so fewer human problems; reduced labour costs; fewer rejects and high quality; raw material (paint/underseal, etc.) savings; health and safety regulations.
- **Die casting**
Improved speed, accuracy, capacity and safety; shortage of workers prepared to work in the environment; unpleasant working conditions/health and safety considerations; better utilization of capital equipment.
- **Injection moulding**
Better performance on large moulds than humans can perform; other tasks possible such as trimming, loading inserts, etc. noxious environment; boring work; better utilization of capital environment.
- **Machine loading/unloading**
Helps to reduce dead handling time; shortage of skilled labour/high wage rates; increases productivity of equipment; speeds up production time; good compatibility with NC technology; many processes (changing patterns but high level of repetition) ideal for robotization.
- **General handling/palletizing, stacking, packing, etc.**
Repetitive, boring and sometimes heavy work for human operators; safety considerations with hazardous materials; improved handling of delicate materials, e.g. sheet glass, TV tubes; continuous operation, easy to run.

Source: Creative Strategies International

UK applications quoted by major robot manufacturers

	ASEA	Cincinnati Milacron	GRN Lincoln Electric	Hall Automation	Traht	Unimate
Faint spraying				*	*	*
Spot welding	*	*	*	*	*	*
Arc welding	*	*	*	*	*	*
Machine tools	*	*	*	*	*	*
Diecasting	*	*	*	*	*	*
Injection moulding	*	*	*	*	*	*
Process machining	*	*	*	*	*	*
Assembly				*	*	*
General handling	*	*	*	*	*	*

Source: Inhacon from trade data.

THE WORLD market for industrial robots has the feel of another Gold Rush about it. Everyone, from giant multinationals to small specialist companies, is trying to secure a place in the computer-led manufacturing revolution in which robotics will play a key part.

But like the thousands who panned patiently for a few specks of gold dust, experts believe that many of the hopefuls in the field of robotics are likely to be disappointed. "There is no question that robots are here to stay," said Mr Tom Brock, executive secretary of the British Robot Association. "But at the moment, many companies want part of the action and when they see that the action is not all that big they may wonder if it's worth being in the business after all."

Despite the recession, the robotics market has been growing steadily in the past few years. One estimate is that it will carry on growing by a compound annual rate of more than 30 per cent, reaching \$7.8bn by 1986 and touching \$2bn by the end of the decade.

Even with that sort of growth the market cannot accommodate all the aspiring robot makers. Everyone in the business expects the next few years to be crucial in deciding the eventual shape of the market, especially with the anticipated arrival of the Japanese as a major force in the export market from 1983/84 onwards.

Broadly, one of two things could happen. Either the giants, such as IBM, Westinghouse and Texas Instruments which are currently sniffing at the market, decide that there is not the volume business to support their involvement; or the smaller companies exclusively in the robotics business are crushed by the weight of the development costs in the robotics business.

Until the expected shake-out comes, it is very difficult to trace any clear definitions in the world robotics market. Even the word itself is subject to debate. It comes from the Czech word "robota" meaning drudgery or servitude and has been a very broad interpretation by the Japanese and the French who include many simple manipulators.

Perhaps the clearest definition comes from the British

WORLD ROBOT POPULATION

Japan	10,000
U.S.	5,000
West Germany	2,300
Sweden	1,700
Britain	713
France	600
Italy	450
Others	1,500

Source: British Robot Association

ORIGIN OF ROBOTS IN USE IN BRITAIN

Japan	54
Britain	186
Europe	258
U.S.	215
Total	713

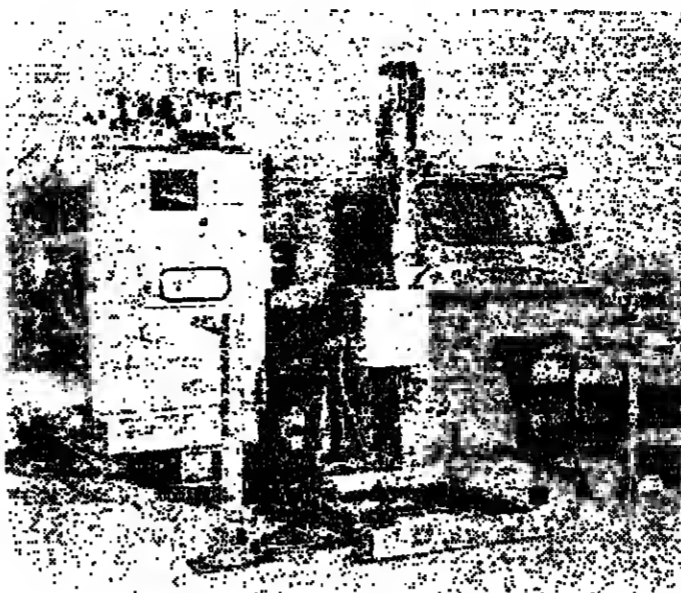
Source: British Robot Association

Robot Association—"a programmable device designed both to manipulate and transport parts, tools or specialised manufacturing implements through variable programmed motions for the performance of specific manufacturing tasks."

On that basis, the automotive industry is by far the largest user of robots with more than 50 per cent of those installed. Most of the world's major car makers have installed robots. Some, like Renault in France and Volkswagen in West Germany, have developed their own range of robots and have started to sell them to other industries and other car makers.

Renault's wholly owned robot subsidiary, Arma, had produced more than 350 robots to the beginning of this year of which 70 per cent were for in-house use. 10 per cent have been sold to other French car manufacturers, 10 per cent to foreign car makers and the remainder to other industries.

The company points out: "The great advantage of the robots is that they replace automatic machines which lack flexibility. Instead of a machine which is capable of only one task, we have a robot which can



Japanese Fanuc "O" robot working in conjunction with a Hitachi-Seiki 4NE-600 CNC turning machine. There are increasing applications in general manufacturing and subcontract machine shops for this type of equipment.

WESTERN EUROPEAN ROBOT SALES

	Units	\$m
1981	1,700	96.0
1982	2,516	166.0
1983	3,370	224.8
1984	4,251	309.6
1985	6,291	558.6
1986	8,178	763.2
Total	26,206	2,118.2

ROBOT INSTALLATIONS

	Percentage forecasts, Western Europe		
	1981	1983	1986
Pick-and-place robots	55	33	22
Sophisticated robots	37	45	42
Sensor-based robots	—	2	11
Assembly robots (with or without sensor systems)	8	20	25

Source: Creative Strategies International

of that time is lost in handling. Robots could be used to speed-up processes considerably but they will need some of the human skills of manipulation, precision, gripping and sensing before they can carry out their tasks effectively. In order to do so, a number of companies are developing sensing devices, some using cameras, but the cost has so far ruled out practical applications.

The Japanese Industrial Robot Association has already identified more than 100 manufactured products which could be assembled by robots with vision capabilities including pumps, compressors and domestic appliances. Robot users believe that what is necessary now is a better dialogue between them and the robot makers to agree on what sort of robot is needed in the future.

One of the most pressing needs, according to the users, is the development of complete manufacturing systems. By the time the system is installed with the necessary ancillary equipment, the robot might only account for 30 to 40 per cent of the cost.

To help the manufacturer select from an increasingly bewildering array of robots and equipment, specialised consultants have begun to spring up which can handle the systems requirements of robot purchasers and more are likely to emerge.

In Britain, for example, the Department of Industry has compiled a list of approved consultants who will carry out a variety of tasks from a simple factory inspection to see if a robot can help the production to a full scale design study on how the system can be implemented and who could supply the necessary equipment.

Companies which have adopted robots have done so for four essential reasons: improved productivity and efficiency, better product quality and consistency, the elimination of hazardous work and overcoming problems of labour shortages.

In some countries like Sweden and Japan which have followed the most progressive line on robots, the workforce has tended to support, even press for the use of robots because they can relieve much of the tedium of the production line.

handle three or four programmes."

At the company's Douai plant where more than 100 robots are working on soldering, painting and materials handling they can cope with changes in models. Both the Renault 9 and 14 run on the same production line and the robot can identify them by reading a magnetic strip. Renault is experimenting with other ways of increasing flexibility including sensory devices for the recognition of different parts.

Britain's BL has a total of 50 robots on its production lines, the bulk of them Unimate robots being used for spot welding at the Longbridge plant on the Mini Metro. BL's main problem is that the robots are only capable of handling the Metro.

"There is some flexibility, but basically the line is constructed to handle only the Metro," said a BL spokesman. "We are looking now for automated systems including robots which can handle a whole range of models in different shapes and sizes."

Overall, BL is pleased with its robots. "At Longbridge, the efficiency levels are more than we expected. But then the

robotics and the technology is just one part of the story. The rest has been educating the people who have to work with them and helping them to get the most out of the system."

The pressure on the motor companies comes largely from their main competitors, the Japanese, who have gone further than any other nation in the application of robotics. Of an estimated world population of around 25,000, the Japanese have more than 10,000 on the basis of the British Robot Association definition. The U.S. comes next with 5,000.

League table

But the world market is far from clear. No one is prepared to compile a league table of manufacturers saying that the difficulty in defining a robot makes it impossible. But there is broad agreement that any such table would include the Japanese big four—Mitsubishi, Fujitsu-Fanuc, Hitachi and Seiko—along with at least two U.S. robot makers Unimate and Cincinnati-Milacron.

The European market is a patchwork of licensing agreements, direct foreign investment and nascent indigenous

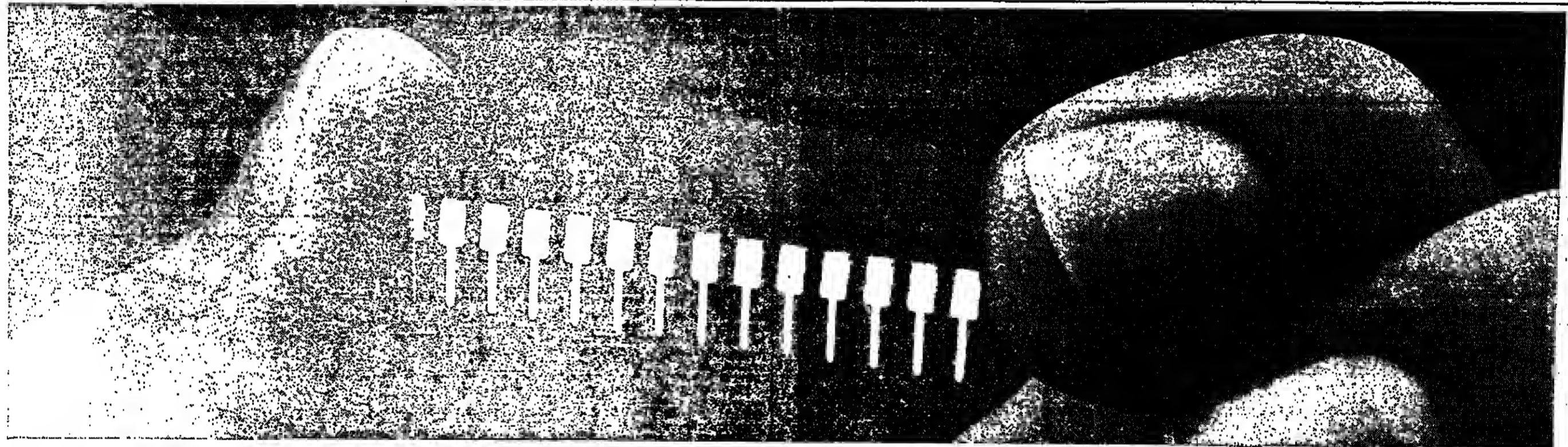
industries. In terms of installations West Germany leads the field with some 2,500 robots by the end of last year, followed by Sweden with 1,800, the UK with 713, France with 600 and Italy with 500.

The markets within those countries vary enormously. Italy, for example, has the vast majority of its robots in only three companies—Olivetti, Fiat and Alfa Romeo—while the British have a much wider spread of more than 100 different companies in many sectors using robots.

Until now, robots have been used largely for simple, repetitive tasks, often in unpleasant conditions which might be hazardous to human beings. They can be used for spot and arc welding, surface treatment, machine tool loading and unloading, die casting, foundry work or general handling.

But one of the areas in which they are expected to expand fastest is in assembly. Already, General Electric, Westinghouse, Texas Instruments, IBM, Siemens and RCA are evaluating robots for assembly work. It has been estimated that 50 per cent of production time in manufacturing industry is assembly work and 95 per cent

of that time is lost in handling.



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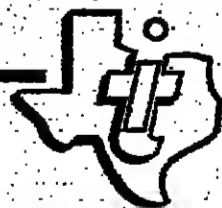
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MANUFACTURING AUTOMATION VI

Rhys David highlights the benefits that have come to a relatively small company since it became one of the largest users of robots in Britain

Vital key to streamlined productivity

IT HAS not been the best of years for the manufacturers of lawn mowers, a breed of men that spends the spring praying for the climatic combination of rain and warmth which will produce maximum grass growth.

This year an unusually hot and dry early summer throughout Northern Europe — where the public tends to care about its lawns — stunted growth and suppressed the lawn mower replacement urge. More recently, monsoon-like weather has ruled out most gardening activity anyway.

It was the vagaries of the lawn mower market, not to mention the strong competition within it, which persuaded Flymo, the UK subsidiary of the Swedish Electrolux group, that continuing improvements in productivity would need to have priority if it was to survive and grow. And this, in turn, set the company on the path to becoming — in spite of its relatively small size — one of the biggest UK users of robots.

The butt of the "less bover than a bover" advertising campaign (mounted several years ago by a rival), Flymo has

about 35 per cent of the UK market of 1.4m power mowers a year — a not inconsiderable achievement for a rather unusual product which has brought the air cushion technology of the hovercraft to bear on the problem of cutting grass.

In addition to its 500,000 UK sales, Flymo also exports 200,000 mowers annually, mainly to the Continent, as well as making various other products and components for the parent group.

The first in the series of steps which the company has undertaken to improve efficiency, culminating in the purchase of the present 23 robots, was a complete reorganisation of work patterns at the main Newton Aycliffe factory in the North-East of England.

Under the previous production line system, problems arose every time work had to be re-balanced when different products were introduced to meet variations in market demand, says Mr William Palmer, the manufacturing director.

The pressure, inevitably, would be for the lines to be run at the rate suited to the slowest

operator. Moreover, by the time new arrangements had been worked out the market might well have changed again and a different product might have to be put in requiring a further rebalancing of lines.

Stock-holding

The solution has been a change, during a four- to five-year period, to a module system with one worker being responsible for all the assembly tasks on a particular product. Stock-holding has been reorganised to ensure each individual has a readily-available supply of all the various parts needed, as well as additional tooling installed.

Quality control — previously carried out by inspectors — is now handled by an automatic station, through which the products are shunted. The savings have been dramatic with assembly now taking 35-40 per cent of the time previously needed, enabling Flymo to continue to under-price most of its rivals.

The plant's robots — the second stage in the drive for higher productivity — have been brought in at an earlier point in the production process, mainly to serve machines producing parts for assembly.

Components for lawn mowers (and for vacuum cleaners, another Newton Aycliffe product) need a high standard of finish, free of scratches, and for this reason cannot simply be expelled from plastic moulding machines on to conveyors. A total of 19 robots are therefore engaged inside the modern factory buildings in the task of lifting the finished part from the moulding machine and transferring it to a holding area.

The installation consists of British-made Mouldmates from Mouldmat, a relatively simple pick-and-place robot, and fully re-programmable materials-handling units (MHUs) from Electrolux (which earlier this year sold its robot division to another Swedish group, ASEA).

Flymo also has two highly sophisticated American-made Unimation Pumas. One of these works in tandem with a MHU which lifts lawn mower handles from a bending machine and passes them to a plastic coater.

The Puma takes the handles from the plastic coating machine and loads them on to an off-take rail, and after further development work will load the parts directly on to a conveyor.



Mr Bill Palmer, manufacturing director of Flymo, seen with one of his family of robots — automating this task has helped to maximise output from the capital-intensive injection moulding equipment, he says. For employees, the installation of robots has eliminated hot, boring and repetitive work, such as unloading Flymo air-cushion lawnmower hoods from automatic moulding machines

The second Puma is engaged on assembly — one of the few such operations currently being managed by robots in Britain. It takes a complete lawn mower motor and builds on to it ten different parts, including fan and blades. The motor is then ready to be placed in its housing.

Delivery of a further seven MHUs — to be employed on various handling tasks — has now begun.

The cost of the MHUs has worked out at around £14,000-£15,000 for the basic model, though engineering them in-house to carry out the required tasks can add a further 50 per cent.

The payback is relatively rapid, however — no more than a year. The other great virtue of the robot, Mr Palmer observes, is consistency. In the short-term, a good operator can out-perform a robot, but will have difficulty going on doing so.

Among the 700 employees at the plant, reaction to the introduction of robots has been

favourable. "The union can see we are investing for the future and that by reducing our costs we are managing to expand our market share and maintain employment," Mr Palmer points out.

In 1976, the company was producing only 150,000 mowers a year and taking 11 per cent of the market. Further growth is expected beyond present levels of output as markets on the Continent become more familiar with the hover grass-cutting principle.

Fully tested

At Flymo, efforts were also made to ensure robots were not introduced into working situations before they had been fully tested.

"When we introduced the first one, we built a complete dummy injection moulding rig, away from the production lines. The machine spent three months picking up a lawn mower hood, moving it to a new station and placing it down."

"We did not want to put it on a live moulding machine before the process had been debugged because this might have discredited it," Mr Palmer observes. A similar period of training has been set for the robot now working on motor assembly.

Assembly is likely, in fact, to be the next big area for robots to tackle at Flymo, again as part of a wider re-organisation aimed at increasing efficiency

and lowering costs. The plant makes many of the plastic components used in its lawn mowers and other products in-house, but these are often stocked and have to be called up again and brought together for assembly.

The next step is likely to be the linking of the plastic moulding lines — where much of the handling is already robotised — with assembly, eliminating internal storage, handling and paper work.

As a further stage, products will be designed with automated assembly in mind, though there are obvious dangers, Mr Palmer admits, that the assembly task could end up wagging the finished product dog — there will obviously have to be close liaison with marketing to achieve the right balance between lowest costs of production and the features the finished products should have," he adds.

At consumer level, the robot that many Flymo purchasers would "consider most useful would be one that collects the cuttings left behind by the hover mowing technique. The company has tackled that particular problem, however, another way, in line with its belief that where other, more simple solutions are available they should be used.

After a lot of research effort into fan design and air flow — much of it with universities — the company is now offering machines that can blow the cuttings into a collection box.

Important obstacles have still to be surmounted in the robotics field, according to Unimation, a major equipment supplier.

Overcoming the limitations

UNIMATION, the American-owned industrial robots manufacturer which has a growing presence in the UK, is expected to launch a fully computer-aided design (CAD) compatible version of its Puma Robot towards the end of this year. The company, which has experienced strong growth in demand in both the U.S. and Europe, believes that advances in manufacturing automation will eventually mean much wider use of robotics but points out that there are still a number of obstacles to be surmounted.

Robots and machine tools have to communicate in an integrated manufacturing system but the electrical interfaces between these devices are rarely standard.

Based in Telford, Shropshire, Unimation has developed a system whereby its robots can electronically recognise their own idiosyncrasies and make the appropriate adjustment automatically, thus adding to their flexibility and ability to be integrated into manufacturing systems.

Unimation which uses 96 per cent UK-sourced components, for its UK built products has recently noticed a far more knowledgeable approach by potential customers in Britain who are increasingly aware of the capability and limitations of robots.

"Companies are seeing the application of robotics more in terms of manufacturing systems rather than as an answer to a particular problem. Production engineering consultants are also playing an important part in this," says Mr David West of Unimation.

However, around 60 per cent of the company's sales in the UK are for one or two robots, indicating a wide variety of users within industry, and this is welcomed on the basis that the market is developing across a broad spectrum.

The Telford plant is now producing around 15 machines a month, of which slightly more than half are sold in the UK and the rest are exported to the Continent. The workforce has increased from 25 in 1976 to more than 100 and reliance on the U.S. parent has been virtually eliminated apart from some research and development work.

The next significant step

Unimation believes, is in the area of vision and tactile sense and its latest model has an inbuilt capability to use additional tools when available. "We are ready for these ancillary technologies to catch up with us," Mr West claims, pointing out that they are now feasible but uneconomical because of their high costs. "One can teach a blind man to do a lot of things" he adds, indicating that conventional robots have a long way to go in terms of capability.

He believes that companies using or thinking of using robots should do more research into product handling since it may be counter-productive to lose the orientation of a component after it has been handled by a robot by merely throwing it into a bin.

Wide interest

Although Unimation is unwilling to indicate which sectors of industry are introducing robotics fastest — apart from the more obvious ones such as motor manufacturing — it seems there is far wider interest than is generally realised. Significantly, the company says that the range of its British customers is wider than those in the U.S.

An important aspect of Unimation's work at Telford is in its newly launched systems division, which was seen as necessary to provide ancillary packages for particular robot applications. A number of independent companies are also springing up to provide this kind of service, a trend welcomed by Unimation on the basis that it stimulates additional business. But it believes that the technology involved had limited the capabilities of smaller concerns.

Unimation makes no predictions about sales but points out that it took 10 years up until 1972 to sell its first 500 robots, whereas the same number has been sold recently in only 2½ years.

The basic cost of a Puma robot is now around £23,000 but the inclusion of a package of related equipment can increase it substantially; one recent sale, amounted to £125,000, although this was regarded as unusually high.

Lorne Barling

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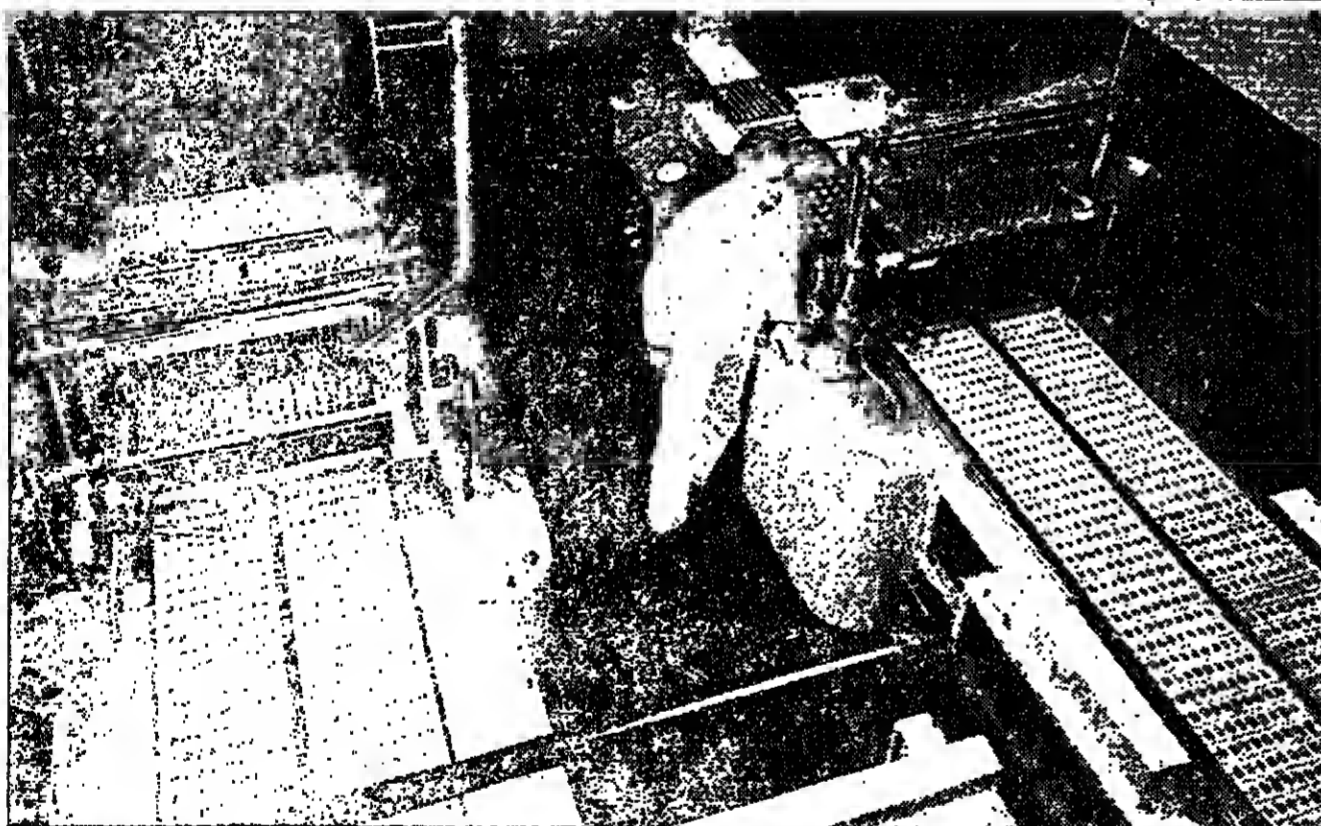
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"MCAUTO cad/cam keeps Baker-Perkins internationally competitive"

Ron Jackson
Cad Manager
Baker-Perkins

In 1977, Baker-Perkins, a leading British manufacturer of bakery, confectionery, and printing machinery and plant, decided that minimizing its response time was critical if it was to continue to successfully market its products.

"We decided to implement a cad system to reduce our lead time," said Ron Jackson, Cad Manager for Baker-Perkins. "We chose the unigraphics system from MCAUTO, a division of McDonnell Douglas. The system offered the best mechanical engineering capabilities at a reasonable price."

Mind-to-machine cad/cam.

Unigraphics is an interactive computer-aided graphics system. When engineers use unigraphics to design a product, they can create a three-dimensional geometric description. This permanent data base is used to produce engineering drawings automatically and graphically generate NC tapes. One system can take the product from mind to machine.

Cad cuts draughting time in half.

Baker-Perkins began by implementing the cad capabilities of the system.

"We were impressed when one of our design engineers was able to start work on the system after only six hours of training. On our first project, redesigning a printing press, we found that the unigraphics system cut design and draughting time in half."

Grip pays for itself — immediately.

In 1977, Baker-Perkins implemented the cam capabilities of the Unigraphics system, the graphics interactive programming software (Grip), which allows subroutines to be created.

"The first major grip program was used in making a size change on a printing press frame," says Jackson. "It paid for itself on the first application."

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MANUFACTURING AUTOMATION VII

Paul Betts reports on the deluge of new ventures in America's robotics industry

U.S. equipment suppliers rush to win market foothold

THE ROBOT has come of age in America. In recent months, an impressive cast of American corporate giants have announced a deluge of new ventures in the nascent robotics industry.

General Electric, Westinghouse, Bendix, United Technologies, General Motors are all scrambling to position themselves in a market which is expected to grow into a multi-billion dollar business by the end of the decade. And now, even more significantly, IBM, the world's dominant computer company, has become the first computer company to enter the field.

"When IBM does something like this, it rings a big bell and the business take on a whole new meaning," says Mr Peter Wright, an analyst with the Connecticut-based Gartner group.

"The move is probably more significant for the industry than for IBM's bottom line. As the first computer company to announce a robotics system, IBM is likely to propel the industry to take a new look at robotics."

The computer giant announced its entry into the fledgling industry at the end of February with a one-arm relatively low-cost programmable robotic system that is linked to IBM's recently introduced personal computer and which will become available in the market towards the end of this year. Moreover, IBM also said it is expanding marketing tests of a more sophisticated robotic system called the IBM RS-1.

Wide applications

The two IBM robots are general purpose systems offering a wide range of applications for the manufacturing sector ranging from precision assembly to electronic parts inspection, packing, unloading and loading. The robots have some interesting features. IBM boasts that its AML language is unique in that it enables the robot to recalibrate itself automatically. The larger robot also comes with optical and tactile sensors which monitor the robot's operations.

But it is not so much the technological feats these robots perform that have surprised the industry. It is the decision to move swiftly that has impressed over the most seasoned IBM watcher. Twenty years ago, IBM was slow to react to a phenomenon which was to sweep through the entire electronics industry: the micro-computer. The company's failure to enter quickly the fast-growing microcomputer market allowing a new generation of computer startups, in particular the Digital Equipment Corporation, to gain a dominant share of the field is regarded as one of the biggest mistakes that IBM has ever made. IBM clearly does not want to make the same error again.

For some time, computer companies have been expected to enter the robotics market.

Some American manufacturers and distributors of programmable robots

	Servo controlled			Non servo	Servo controlled			Non servo
	Point to Point	General	Disc-Point		Point to Point	General	Disc-Point	
Advanced Robotics	★							
AMF	★							
ASEA	★	★	★	★				
Automated parts removers							★	
Automation				★				
Automatix	★							
Auto-place							★	
Binks		★					★	
Cincinnati Milacron	★	★					★	
Cybotech	★						★	
De Vibris		★						
Cosmetics				★				

Source: Inbucop Productivity Services.

Although robots have been around for a good 20 years, the first generation of hulking big contraptions have been replaced by a new breed of smaller, more sophisticated robots controlled by microprocessor brains and camera eyes. The robot, after all, is a computer with mechanical arms and gripper hands. It was thus simply a question of time before a computer company announced its own line of robots.

IBM had been dipping with robots for several years. Its RS-1 system is the fruit of 10 years of research, the company says. But to come to market ahead of the pack, IBM turned to a Japanese manufacturer, Sankyo Seiki, to build its low cost IBM 7535 robotic system.

This reflects a significant change in the way IBM now does business. As Mr Wright of the Gartner group put it: "IBM in the past has never sold products that it doesn't actually manufacture. But the company has become increasingly flexible and has been turning to outside companies in recent months."

Indeed, IBM last year started selling a low-cost copier made by Minolta of Japan. Its personal computer introduced last summer contains several products made by other manufacturers. "By turning to outside vendors, this expedites the time for IBM to bring products to market," Mr Wright adds. "It also reduces the risks as the company presses ahead with its own in-house research and manufacturing efforts."

But why the hurry? The American robots market is still, in annual sales at least, small potatoes. It has nonetheless grown steadily from \$35.5m in 1978, to \$60m the following year, to \$100m in 1980, and to \$155m last year. It is expected to grow to \$215m this year, despite the current economic slowdown which has had a severe impact on the capital spending plans of American manufacturing companies.

The real stakes are not so much in robots but in the whole computer-aided design (CAD) and computer-aided manufacturing (CAM) industry.

"IBM clearly wants to position itself as a leader in the

computer-aided manufacturing game," says Laura Conigliaro, who follows the robotics industry for the Wall Street securities firm of Bacha Halsey Stuart Shields.

Mr Wright of the Gartner group says that "with its low cost robotics system, IBM is bringing its personal computer not only into the office and the home but also in the factory."

IBM's move into robotics, which, according to Mr Conigliaro gives credibility to the infant industry, will help IBM maintain a position of leadership in this new market by establishing an early foothold and presence before competitors such as Texas Instruments and Digital Equipment (both believed to be working on robotics systems of their own) enter the fray. It also adds an entirely new dimension to the whole computer-aided manufacturing industry which will shape the automated factory of the future.

Three groups

With IBM entering the robotics market, the industry has now basically been split into three groups. At one end there is a computer industry (with many more poised to enter the market) which intends to capitalise on its computer technology to forge itself a major presence in the field of industrial automation of which robots are only one, albeit highly visible component.

At the other end there are the traditional machine tool manufacturers which have long dominated the robotics market in the U.S. These include Comdex Corporation's Unimation Division which had sales of more than \$65m last year and currently has about 39 per cent of the U.S. market and Cincinnati Milacron, the country's largest maker of machine tools, which had a 32 per cent share of the \$155m U.S. robot market last year. (In terms of the world market, the Japanese continue to be the dominant robot manufacturers.)

In the middle of the U.S. market, there are companies such as General Electric and Westinghouse which are pro-

posing to offer the manufacturing sector what they call "complete solutions" to factory automation.

General Electric has made no secret it wants to become the leading supplier of automated factories.

"Our strategy is to become the number one integrator of factory automation and the number one solution producer," says Mr Alex Beavers, the manager of strategic planning and development for GE's industrial electronics business. "Everything in the factory environment will be smart... the use of new computers in the factory environment will be the real pudding," he adds. And so, GE has embarked on a grand scheme to provide all the solutions required for total factory automation.

"Sitting in the middle we feel we have a strategic advantage with no vested interest in one computer hardware, for example," he says.

GE has already invested more than \$500m and intends to spend another \$250m in the industrial automation business.

The company has been assembling all the blocks during the past 18 months to become a dominant player in this market. Indeed, GE boldly says it expects to capture 20 per cent of the projected \$500m U.S. robotics market by 1986—"and we are shooting for 30 per cent of a possible \$2bn North American market by 1990," according to a GE official.

To establish itself in the CAD business, GE acquired last year Cimera in a deal worth up to \$170m. It also acquired Intersil for \$235m, a leader in complementary metal oxide semiconductor technology involving integrated circuits which can withstand heat and electrical distortion on the factory floor.

Last winter, it formed a joint venture with Structural Dynamics Research Corporation to add computer-aided engineering to GE's mosaic of factory automation offerings. The cad/cam business alone, GE claims, is growing in the U.S. at an annual rate of 20 per cent and is expected to reach \$1.1bn by 1990.

GE is also in numerical develop-

ing a new control it claims "will help us regain worldwide leadership with machine tool builders... even the Japanese," in programmable controllers, in optoelectronics (computer directed inspection systems that use solid state cameras for quality control and which will enable robots "to see"), and in a host of other areas connected with industrial automation.

In the specific field of robots, General Electric (which likes to say U.S. business faces three choices for the future—automate, emigrate or evaporate, already offers 11 separate models including material handling, assembly, spraying and other process robots. This follows a string of licensing agreements with the former axis powers: Italy, Japan and Germany. These manufacturing agreements involve the robot technology of the Italian Dea company of Japan's Hitachi group and just recently of Germany's Volkswagen company.

GE has also recently unveiled another important component in its factory automation strategy. The new product enables GE to "link the whole orchestra together... allowing electronic equipment to communicate." The new component, a communications network called GENet, ties together all the other pieces in GE's factory of the future.

The company, which turned to Italy, Japan and Germany to establish an early presence in the emerging robot market, also plans to introduce its own advanced robot in 1984.

With far less fanfare, Westinghouse Electric is approaching the factory automation market much along the lines of its traditional rival, GE.

Long-term aim

Mr Tony Massaro, the general manager of Westinghouse's Industry Automation Division, outlined at the Detroit Robotics Fair the company's long-term goal.

This, he said, "covers the entire spectrum of factory automation and includes: processing information through computer aid design, computer aided manufacturing and computer aided testing; productive machinery including robots, machine tools and material handling equipment; and the communication links that connect these islands of automation."

Like GE, Westinghouse is making a major commitment in robotics. It is currently working with Carnegie-Mellon University in Pittsburgh to develop a new generation of robots with "artificial intelligence" giving them the ability to see, feel and (believe it or not) think.

It recently launched three robotic systems based on licensing agreements with Italian and Japanese robot manufacturers. The Westinghouse 5000 robot system is based on a robot made by Olivetti of Italy. This system is designed for high-speed, precision assembly of components.

Another system, the series 7000 adaptive welding robot, is based on technology from Komatsu of Japan. The third system, the so-called series 4000 precision pulsed welding robot, is also based on Japanese technology from Mitsubishi Electric Corporation. Like GE and IBM for that matter Westinghouse has turned to foreign manufacturers to speed its entry in the market. It is also about to introduce two of its own robots this year bringing the Westinghouse family to five.

The company displayed two prototypes of its own two robots at the recent Detroit Fair: the series 1000 and 2000, as they are called, are compact parts-handling and assembly instruments.

With high rolling players such as IBM, GE and Westinghouse rushing into the market,

there is already speculation of a "stars war" looming ahead in the robotics industry.

"There is considerable interest and speculation concerning the mushrooming number of companies entering the embryonic robot business," says Mr George Powch, who heads the robotics division of Bendix, the Detroit-based car component, machine tool and engineering concern. "And it is safe to assume that a shake-out is inevitable."

Bendix recently introduced two heavy duty general purpose robots for tool-handling applications, including machine tending, assembly and welding. Initially, the Detroit company is concentrating in the heavy manufacturing market.

Mr Powch warns there will be "considerable rationalisation occurring in the industry with a

tendency to specialisation by application." Few companies, he claims, will have the capacity to cover all, let alone most of the bases.

United Technologies, for example, has so far approached robotics by concentrating on a specific market. The U.S. conglomerate owns a Dutch company called Steelweld Robotics which manufactures robotic equipment for several European car makers including, among others, Peugeot, Renault, Audi and Ford of Europe.

The company has now begun a major marketing drive to sell its robotic systems to North American car makers. It has signed a licensing agreement with a West German robot manufacturer, Nimak-Machinen Automation of Wissen, to extend its Dutch subsidiary's robot line.

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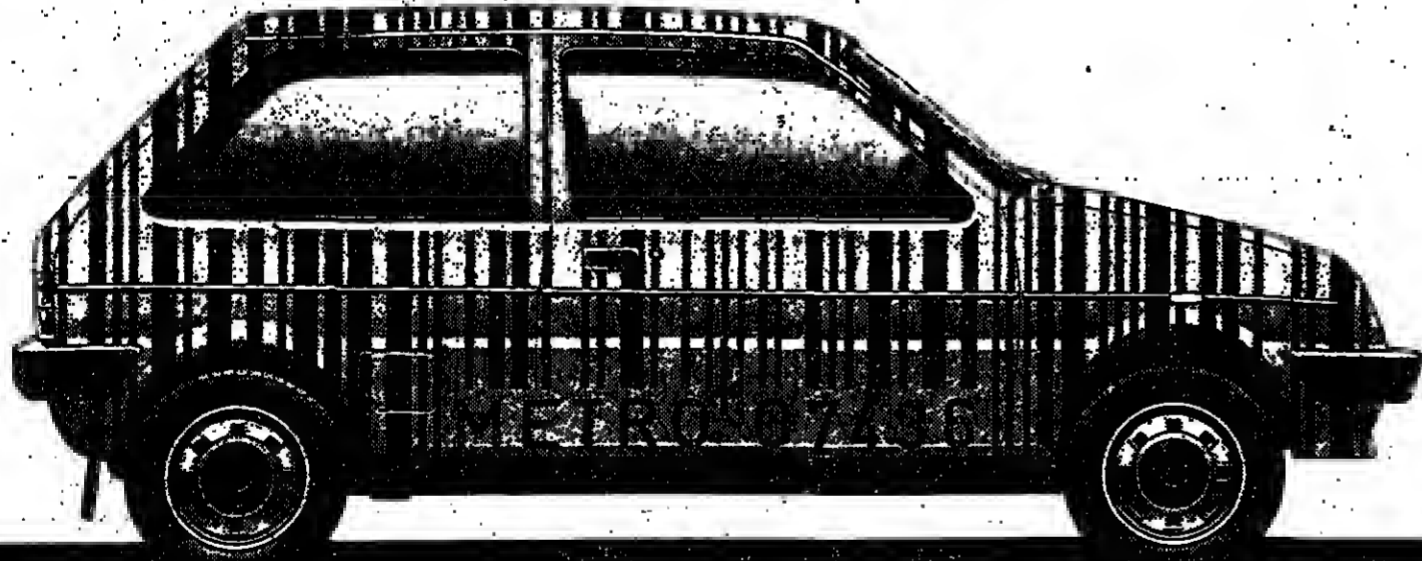
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MANUFACTURING AUTOMATION VIII

The impact of factory automation on jobs is insignificant so far, says Ian Hargreaves

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CONSIDERING that the closest most workers have so far come to the world of automation is the workplace drinks machine, it is remarkable how much has been written about "the social effects" of this new technology. A bibliography compiled by the Department of Employment on the subject already runs to 34 pages, with titles such as "When the robots take over — what's left?" — "The chips are down" and "Is a machine after your job?"

The "microelectronics monster" as Giles Merritt calls it in a book which surveys much of this academic self, is variously forecast to gobble up between a third and two thirds of the occupations around which our industrial and commercial society is formed.

Set against these epic exercises in guesswork, the reality of the employment impact of robots and other forms of factory automation so far are rather insignificant. Even if every robot in operation had claimed ten jobs — the most pessimistic analysis available — the loss of 250,000 or so jobs worldwide would hardly attract attention.

In any case, it is more likely that so far robots have created enough jobs in their own design and manufacture to offset the two to four jobs per robot more so other European analyses suggest have been displaced where they are used.

Few Luddites

The first thing that has to be said about labour's reaction to automation is that there is no evidence in the past ten years of significant resistance to technological change, as such, in the manufacturing sector.

There may have been obstructiveness over terms, manning levels and demarcation but very little of what is usually misnamed the Luddite spirit. Behind this fundamental acceptance of technology, however, lie many different approaches.

In Britain, for example, much effort has gone into persuading unions to draft model "new technology agreements" as the basis for negotiations. There are probably between 100 and 200 such agreements at company level and a University of Aston survey of a sample of them suggested that about half are in engineering and that, significantly, nearly all of them are in areas organised by white-collar unions, such as offices or design departments.

Their clauses vary widely, from general statements of principle to detailed agreements on job security and remuneration. Most of them have appeared since 1979, when first recommended by the TUC in its important statement Employment and Technology.

None of the agreements, however, has come close to the model envisaged, for example, by Tass, the white-collar section of the engineers' union. The Tass draft agreement states that acceptance of new technology should be accompanied by agreed progress towards eliminating systematic overtime and towards a 25-hour week.

In practice, Tass members, who are at the heart of the revolution in computer-aided design (CAD), have agreed in spite of their union's advice to establishing new regimes of

systematic overtime and switching to two or three-shift work in those European countries where labour relations are more centralised and rigidly structured, more tangible progress has been made on new technology, especially on the establishment of codes of practice for the use of video display units.

The Scandinavian countries have also created a legal framework for their endeavours and in Norway and Sweden, employers contribute to the costs of "worker consultants," who advise the unions on complicated technological aspects of change. Sweden's system of co-determination has absorbed the component of technological change relatively easily.

In West Germany, the works councils which exist by law in all but the smallest firms, have taken on the role of discussing technological change, although as unemployment has bitten, there is some talk of dissatisfaction with a system which keeps discussion of technology in the consultative mechanism of the works council and outside the system of actual negotiations. IC Metall, the large metalworkers' union, also has an experimental, part-government funded team of advisers on automation designed to assist local trade unions with technology problems. This is part of the federal government's "humanisation of work" programme.

In most of British industry, however, new machinery, where it can be afforded, continues to arrive and be subject to negotiation with the traditional way. The trade union research unit of Ruskin College, in a study of four cases, three in manufacturing industry, found that management told the unions very little about their plans for technology and that when new machines were installed, negotiations tended to occur after the event with management playing down the impact of the divided unions at a time when the recession has given management a whip hand in most collective bargaining.

Mr Tom Brook, executive secretary of the British Robot Association, also tells horror stories of robot manufacturers being asked to make last-minute visits to the shopfloors of potential customers in order not to upset the workforce. He agrees with the Ruskin Report and with every trade union federation in Europe that early consultation is essential to success.

performance of the Metro line demonstrates the fact that communication at the local level is well-established and has been unaffected by the collapse of the corporate framework.

That communication involves management allowing two weeks' consultation time — a week for talk between management and shop stewards and a second for consultations with operators whenever manning arrangements on the line are changed.

A team

From the outset, the Metro has benefited from, in effect, a team or module structure on the line, which was developed following visits by BL craftsmen to advanced factories in several European countries. These visits also helped create what is in effect, in spite of the jungle of union affiliations in the British engineering industry, an effective two-trade system on any

part of the plant's operations. On the robots, for example, the engineering union (AUEW) and EFTU (Electricians' union) men work side by side as maintenance crews and men from either union are allowed to carry out the crucial re-programming activities. "There's no doubt that we are as good as the best in Europe," says Mr Donaghy.

In planning the project Mr Donaghy says management overestimated difficulties with the robots themselves, which like all the other automated systems on the Metro line are performing "beyond specifications."

He has, however, had more trouble with the computer control systems of the plant's overhead conveyors, which he feels have only been overcome because of the sophisticated software engineering back-up available from the BL Systems division. "Some suppliers promised more than they had the technical ability to back up," he says.

All change on the Metro line

BL IS one of Europe's largest users of robots and advanced automation systems and the Metro line at Longbridge is the showpiece of its effort.

Since production started in 1980, Longbridge has quite simply transformed its performance and is expected this year to produce 250,000 cars with 9,500 workers, compared with an output of 145,000 cars from 16,800 men in 1978. Absenteeism is down from over 12 per cent pre-Metro, to about 7 per cent now.

According to Mr James Donaghy, who is in charge of the Metro project, the foundation of success was a laborious exercise in consultation, training and joint planning which began over three years before the line started moving.

Although helped in the initial stages by the existence of a company-wide worker participation framework — since abandoned by the unions in protest at cut-backs — Mr Donaghy says the smooth, almost dispute-free

performance of the Metro line demonstrates the fact that communication at the local level is well-established and has been unaffected by the collapse of the corporate framework.

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power shifts.

Even in Japan, according to Mr Joji Kato, deputy director of the Productivity Research Institute, harmonious relations over new technology would not survive a loss of economic growth. He also argues in a recent article that the advance of technology will increase pressure for more sophisticated forms of industrial democracy.

In Britain, perhaps because the blueprints for industrial democracy in the 1970s were over-ambitious, the evidence suggests that most of the lines of communication necessary for the smooth implementation of

change have simply not been laid.

As John Evans says in a forthcoming paper, "new technology can be used to achieve a more egalitarian structure of industrial society or it can be used to increase centralisation and polarisation. The choice is a social and political one and it is not technological."

"World Out of Work" by Giles Merritt, Collins, £2.50; Draft of forthcoming ETUI paper and essay in Microelectronics and Society: For Better or Worse, by John Evans (Peragonon ed. Friedrichs and Schoff).

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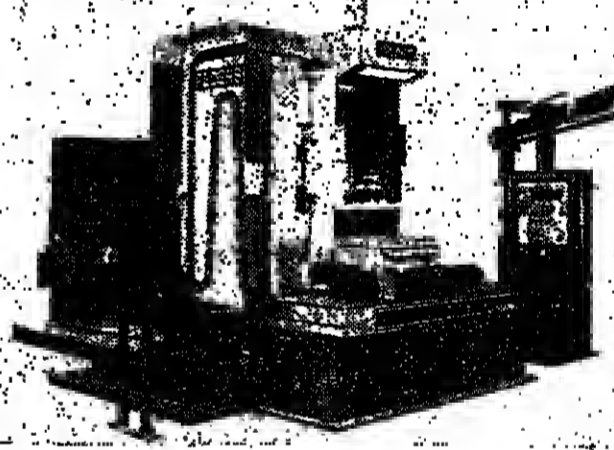
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CONTINUED FROM PAGE 1

machine tool control world."

The development of computer numerical control (CNC) was the major step forward. Earlier numerically-controlled (NC) systems, based on hard wired logic, were inflexible, difficult to program and of dubious reliability.

These NC machines were controlled by a punched tape; instructions for the movement of the drill head or cutting tool were coded into the tape and read by sensor incorporated into the machinery.

Modern CNC machines still retain the punched tape but only as a cheap and comparatively robust memory system — once the instructions on the tape have been read into the memory of the CNC machine, the computer itself controls the operation of the machine tool.

This inherent computer power enables an extensive range of facilities to be provided which were not possible with hard-wired NC: linear and circular interpolation, switchable inch/metric read-out and programming, wide ranges of tool offsets, spindle speeds and feed rate overrides.

Mr A. A. Lodge, formerly chairman of the numerical engineering society, points out: "The modern CNC system represents a much lower proportion of the overall machine tool cost than was the case with hard-wired systems."

"This fact, coupled with the vastly improved reliability resulting from developments in the electronics industry and the flexibility provided by manual data input and editing facilities, is behind the explosion in CNC installations which has occurred over the past two or three years."

The armoury of numerically-controlled and "intelligent" machinery now available to the manufacturer includes NC and CNC lathes, cutting machines,

boring, drilling and tapping machines; it includes machining centres, massive machine tools equipped with multiple tools to carry out a series of operations on all four faces of a casting and computer-controlled part changing; and it includes the machining "cell" — the basic unit of the flexible manufacturing system.

Through GE and Fanuc, the U.S. and Japan were in the forefront of the CNC revolution.

In Germany, companies such as Pitter, Gildemeister, Max Müller and Lenze were also in the van through a fast-tracked agreement between Fujitsu and Siemens which gave the Germans access to the Japanese company's superlative control technology.

In Britain, manufacturers were hit by the twin pressures of what turned out to be one of the worst-ever recessions and a reluctance to take advantage of the new manufacturing methods.

To be sure, some of the earlier examples of integrated systems — machines grouped together to handle specific tasks with maximum efficiency — were disastrous; today, however, nobody doubts the value of CNC machining and many companies are eyeing hopefully the prospect of combining CNC machines with what is certain to be another major element in the factory of the future, robots.

Since 1975 or so, UK machine tool manufacturers and suppliers have caught up rapidly and most believe there is little to choose between the level of the most advanced technology seen in the U.S., Europe, Japan or the UK.

But the weight of experience lies with Japan. A stage that has already been reached in Japan — and to a lesser extent in a number of other countries is the linking

of equipment into what are known as flexible manufacturing systems (FMS) and it is indeed these that are generating most of the excitement now.

The concept means the creation of a group of machines, serviced by robots or computerised parts changers, and able to finish completely a part from raw metal, without human intervention.

Every country has companies specialising in FMS — in the U.S. it includes Cincinnati and Kearney and Trecker, in Japan Yawazaki, in Germany, Pitter.

In the UK, the separately-owned Kearney and Trecker, Marwin (KTM) part of the Vickers group has been responsible for putting in some of the largest FMS installations, while the 600 Croup and CEC Factory Automated Systems Technology are among the newcomers.

Robots are still comparatively new on the shop floor. Indeed, there are serious arguments in manufacturing circles over whether they are appropriate to the factory floor.

Companies such as Unimation in the U.S., ASEA in Sweden and Hitachi Spiki in Japan have no doubt of the outcome of that argument.

Robots have been used in a variety of major applications, not welding, spray painting, machine loading and unloading, stacking and palletising. Now they are being used for complex jobs such as assembly.

The creation of a "cell" of machines and robots usually means assembling components from different manufacturers — it is commonplace, for example, to see a Unimation Puma moving parts between machine tools from the U.S., Sweden and West Germany, but there is an increasing trend towards turnkey installations.

The "cell" that will hold the factory of the future together is computer (software) instru-

menting. For trade unions, the challenge is to pursue their traditional concerns of pay, job security and safety, while not losing sight of the broader opportunities to pursue grander objectives of more work sharing.

Their biggest problem is that in a world dogged by recession, when capital investment in new machines is constrained any way, the unions suffer a loss of bargaining power. Where managements are exploiting this weakness by forcing in technological changes without dialogue there is obviously a danger that

Whether these changes will lead to more or less job satisfaction depends upon how the mix of jobs is organised. At Olivetti, according to Mr Evans, technological change was used to negotiate a switch from flow-line to modular assembly, partly in order to make the hourly paid work more interesting.

POLITICS TODAY

A last fling with the unions

By Malcolm Rutherford

THE LABOUR PARTY this week published its manifesto for the next general election. But it is a measure of the party's decline in the opinion polls and of its estimation by the media that hardly anyone noticed.

Actually, the first statement is not quite accurate. The document published by the TUC-Labour Party Liaison Committee and called "Economic Planning and Industrial Democracy" is not an election manifesto—or at least not yet. But there is little doubt that it will form a large part of it. It is also the product of years of work between the TUC and Labour Party leaders.

As the election approaches, this is the document to which people, including civil servants, will turn to see what a new Labour Government might be like. Perhaps with a mixture of surprise and relief they might come to the conclusion that it could be lived with.

First, a few general remarks. The Labour Party has now tied itself more firmly than ever to the trade union movement. Far from deciding that the unions are a declining force and that too close an association with them is a political liability, the party has chosen to stake all on cementing the marriage.

There is the particular stamp of Mr Michael Foot here, but he is not alone. Mr James Callaghan, the previous Labour leader, tended to go in the same direction.

The corollary is that the unions have staked a great deal on the marriage with the Labour Party. But one suspects that they have done it for one election only. If Labour does badly, not only may its decline become terminal; the unions may also decide to become less identified with one particular political party, as many of their members have already done.

The document published this week is therefore the last fling of the doctrine that the unions and the Labour Party can work together to achieve economic success and social harmony. The real question is: can they deliver? We shall come to that later.

Some of the sillier statements in the document can be dismissed at once. For example: "Many industrialised countries recognise that the concept of the 'free market' is an irrelevance in a modern and complex society." That was not the case of the France which the Liaison Committee seems so much to admire. I doubt if it is even the case of the France of President Mitterrand. It is certainly not the case of Hungary, which is bursting to move the free market way.

Again, take the final paragraph about confidence. "The confidence we seek is not the chimerical confidence of financiers but the real confidence of the working people of this country." Tell that to the Chancellor of the Exchequer when the pound is weak. Tell it to Mr Denis Healey, who put his name to the document.

Much of the rest, however, is a serious statement of the alternative approach to the economy: the one which relies on planning rather than market forces and which depends on co-operation between government and unions and between government, unions and employers. The word "tripartite" occurs repeatedly.

The document also draws heavily on the experience of Labour governments over the years, from George Brown's abortive Department of Economic Affairs (DEA) onwards. The central theme is that "planning" has never been properly planned in a way that it is claimed to be in (say) France or Japan.

There is a great deal to back it up. The DEA failed, most observers would now agree, largely because it was over-run by the Treasury. But there have been no great advances since. Arguments over public expenditure have resumed their pattern of battles between the Treasury and the major spending departments. There is no overall view. Witness the recurrent fights over spending on defence or the present palpable absence of any long-term transport policy.

The Liaison Committee wants a new Department of Economic and Industrial Planning. It is not just the DEA revamped. Paragraph 73 of the document states what might be accepted by either the Tories or the



It was ironic that... they refused to take questions on the rail dispute... Len Murray, GMWU general secretary David Bassett and Michael Foot at the conference to launch "Economic Planning and Industrial Democracy"

Social Democrats: "We propose that public expenditure planning (the PESC exercise) should become in reality the collective exercise at Cabinet level which it is presently only in name. In addition, PESC should be reformed to carry out the role for which it was originally designed: the medium-term planning of public expenditure to provide real resources to meet social and economic needs."

"If you ignore the final flourish (what are 'real' resources as distinct from 'unreal' resources?), that is a very sensible statement about the machinery of government. There is other evidence that Labour thinking has moved on from the past: for instance, the updating of the Bullock Report on employee participation in company decision-making. The emphasis is now on participation at all levels and much greater access to information. Readers may also be surprised by the stress on the need for industrial change, more training opportunities and the promotion of new technologies.

Anyone who doubts the expertise that has gone into the document should read the appendix on how the policies proposed might work in the electronics industry. It is certainly not written from a basis of ignorance, nor even ideology. Neither the Tories nor the Social Democrats have produced anything like such a comprehensive statement.

The political point, of course, is the commitment to the reduction of unemployment—below 10 within five years. The document says that, immediately on coming to office, a new Labour Government will publish a short statement on the broad economic strategy needed to achieve this objective. The statement would be discussed with the new National Planning Council, a development of Neddly, and would relate to the first of the proposed annual "national economic assessments" of what the economy can afford, and how.

Equally, there is a teoedocy to idealise the French and Japanese models while ignoring the fact that they sometimes come under question in their own countries and that they are the product of quite different social systems. If everyone who runs industry, commerce and government goes to the University of Tokyo, it is not surprising that they have certain affinities, or at least a network.

No less striking is the virtual absence of any reference to the U.S. America, has, usually, a fairly successful economy, but without planning. It also has rather different labour laws, and more business schools.

Possibly a more quibbling objection is that it is not wholly clear that people who work for a company really want the degree of participation in its decisions that is now being offered. They might just want to earn their money and go home.

The fundamental test, however, is credibility. Can the unions and the Labour Party persuade sufficient of the electorate that they have finally got

the act together? It was ironic that when Mr Foot and Mr Len Murray, the TUC General Secretary, were presenting the Liaison Committee's report to the press, they refused to take any questions on the rail dispute, which is a classic example of industrial relations breaking down—between the unions involved, between the unions and a nationalised industry board, and between the unions, management and government: a trial of weakness rather than of strength.

It is only part of an excuse to say that the Government also has no policy or, as Mr Murray said, that the unions will resume their responsibilities, when asked.

There must now be considerable doubt as to who the unions' real leaders or their members.

Yet we should not forget the British electoral system nor the way that the political outlook can quickly change. The Labour Party could win the general election with little more than 30 per cent of the vote. Their fortunes could still improve beyond that.

Lombard

A fresh approach to the EEC budget

By Nicholas Colchester

EVEN BEFORE they leave for their simply dimensioned holidays, officials in Brussels are in despair at the thought of the next argument in the autumn over the British contribution to the EEC budget. It will be more unpleasant than ever, they predict. It will distract and demoralise a Commission and Council of Ministers already hard pushed to arrange the promised entry to the Community of Spain and Portugal.

Part—and only part—of Britain's cash problem with the EEC is that everybody has become so negative in his view of it. How can a British Government not very interested in Europe, avoid paying bills for a common agricultural policy which does not bring it great benefit and pass them on to other members who are becoming steadily more determined not to pick them up? Put like that, the question is certainly a demoralising one.

The challenge

It might be more stimulating to ask: what does Britain want out of Europe? Can the British Government propose community programmes which will offset the EEC's excessive emphasis on agriculture and which will be of greater use to the UK than the CAP? This question is not of course a new one: it formed part of the ill-fated "maodite" to restructure the EEC budget. It would pose the same sort of question about investment in the transport system, in the infrastructure of the economy and even in the well-trodden field of regional development.

Whether in London or in Brussels such suggestions tend to be received with apathy. The British Government is not interested. There aren't enough projects to make much of a difference. The Germans won't pay. The revenue base of the EEC is too narrow. We've been through all this before.

It is true that a catalogue of new British proposals will not remove the need for CAP reform and will not remove the case for British competition. But some evidence of British interest in making more of the EEC might make the British case more presentable and the next round of haggling a little more palatable.

Basic research is another area where European money could be spent without imposing too much upon the sovereignty or philosophy of the British Government. There is ample scope for a greater European investment in research at the "pre-competitive stage"—that is before the competing national industries take up the idea thus spawned and run with them.

There is no reason why European spending should not be regarded as an alternative channel for national public spending rather than an additional burden on our Public Sector Borrowing Requirement. If one accepts that unemployment is a mounting burden on all European exchequers why should one not pool some of the required spending in a European programme? Perhaps more cautiously, it would pose the same sort of question about investment in the transport system, in the infrastructure of the economy and even in the well-trodden field of regional development.

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It is true that a catalogue of new British proposals will not remove the need for CAP reform and will not remove the case for British competition. But some evidence of British interest in making more of the EEC might make the British case more presentable and the next round of haggling a little more palatable.

Letters to the Editor

Finding the right economic stimulus

From Mr Tim Congdon.

Sir—With the current worldwide recession by far the worst since the 1930s, Samuel Brittan is surely right to suggest in his Economic Viewpoint (July 8) that this is "not a time to run any risks in the side of deficient demand growth." But it is not consistent to urge both a demand stimulus and a 10 per cent limit on the growth of money GDP. A demand stimulus, if it means anything, must be followed by faster growth of money GDP than would otherwise have been the case. It is wishful thinking to believe that, merely by the announcement of good intentions, the Government can ensure that extra demand will be translated into real output rather than inflation.

The case for an interest rate reduction rests on the natural rate of unemployment concept which Mr Brittan has so lucidly explained on many occasions. The theory based on this concept states that, when unemployment is above the natural rate, wages settlements will fall and inflation decelerate. In the 1980-81 pay round settlements were halved. Since then unemployment has risen and shows every sign of continuing to do so. It follows that wage settlements will drop further, exerting more downward pressure on inflation.

In these circumstances, if lower interest rates were successful in at least stabilising unemployment, there would be no serious and immediate inflationary risks. Moreover, stabilising the unemployment total should be the minimum at which the Government aims at

view and urges all accountants who are to vote on the resolution on July 29, whether in the public or private sectors to vote for the retention of the standard, since failure to keep the standard for the whole of the three-year period will surely be a retrograde step. We should have the courage and professional integrity to see the job through to its conclusion. After all, only when we have considerable practical experience of CCA can a credible professional assessment be made of amendments (if any) required to produce an acceptable standard for use into the future. J. H. Smith, Ripemill House, 125 Grosvenor Road, SW1.

This argument is not ambitious and certainly makes no claim to quantify the right "demand injection." The record of the last 30 years is that phrases like "a £2bn stimulus" and "a £5 boost" are unhelpful. The Government cannot guarantee that the impact feeds through entirely into output and employment. Unless it does, there is no "stimulus" or "boost" to economic activity.

Perhaps the most disappointing aspect of Mr Brittan's article is its reliance on naive Keynesian vocabulary, a vocabulary which its author has criticised strongly and frequently in the past. There also seems to have

been a return to Keynesian thinking and prescriptions. The suggestion that VAT and/or the National Insurance surcharge be cut by Edon is crude fiscal refraction. It cannot be reconciled with the Government's objective to keep the PSBR declining as a proportion of national output. It also seems odd for Mr Brittan to be proposing fiscal stimulus when there is abundant evidence from nearly all the major industrial countries that big budget deficits make no contribution to economic recovery and are a tiresome nuisance in conducting anti-inflationary financial policies. Tim Congdon, Economics Partner, L. Messel and Co., Winchester House, 100, Old Broad Street, London, EC2.

able to vote themselves without the approval of the shareholders. It is largely upon the vigilance of institutional investors that shareholders have to depend for the protection of their interests, and the pension funds have set an example which we would like to see followed more widely elsewhere. If these efforts led every so often to the removal of a few directors in companies less meritorious than Marks & Spencer, shareholders might have every reason to be grateful. Edgar Palamounain, Juxon House, 94 St Paul's Churchyard, EC4.

Nationalised dissatisfaction

From the Chairman NIFF. Sir—I am writing as chairman of the Nationalised Industries' Finance Panel (NIFF), the members of which are the finance directors of the nationalised industries. I wish to express the panel's dismay and disquiet at the current moves within the Institute of Chartered Accountants in England and Wales to achieve the premature withdrawal of the Current Cost Accounting Standards SSAP16.

The debate which led up to the issuing of the standard was, I think, lengthy and public and although not all accountants fully supported the exposure drafts which preceded it, or indeed, SSAP16 itself, it is somewhat less than we in the nationalised industries would expect of a highly regarded professional institute for it to renege on a publicly stated objective to allow SSAP16 the agreed three-year trial period.

When the nationalised industries chairman's group published its interim code of practice on current cost accounting about 12 months before SSAP16, it was found to be invaluable to have had a period of practical experience as a run-in to CCA. The majority conclusion, drawn from those giving evidence to the accounting standards committee working group led by Mr P. J. Curtis to review the operation of SSAP16 after its first year, was that the standard should be retained intact for the whole of the three-year trial period. The NIFF fully supports this

Shareholders' interests

From the Chairman, Wider Share Ownership Council. Sir—It is, of course, unfortunate that the latest target of pension fund militants should be the company which would probably be voted the best managed in the country. That, however, should not detract from the merits of their case, and your contributor Lombard (July 9) does well to express satisfaction at their failure to make it stick.

The directors of a company like Marks & Spencer are quite justified in being secure. No majority of shareholders is ever likely to invoke the ultimate sanction (but sole recourse) of throwing them out. But that very fact should make the directors all the more concerned to exercise proper moderation over the benefits which they are

Control of the waterworks

From Mr Charles Simeons.

Sir—As a member of the Parliamentary Standing Committee on the Water Bill and the only MP at the time to support small boards for Regional Water Authorities, I welcome the Government's decision 10 years later to adopt that course. How can it be possible to have democratic control in a system which virtually knows no boundaries and is transferred over very great distances. As the slogan in the Cardiff convenience reminds us: fish hard you are needed in Birmingham.

The proposal to wind up the National Water Council would appear to leave a void, with no central co-ordinating platform which the officers from the RWAs can use to compare experiences and offer a co-

ordinated approach on a whole range of issues, not least the transfer of water between authorities. Executive powers should replace the present advisory role. In future, presumably control from Whitehall will replace the 400 strong Council. This may be too many, but supposing their strength were to be halved, could the Department of the Environment with its resources, from my personal knowledge, already fully stretched, really take on the additional work which the RWAs has carried out in a fashion which together with the admiration of the international water industry? New powers will be given to Whitehall which even the last Labour Government did not seek in the proposals contained in their Green Paper.

The real problem for the consumer lies in the level of water charges stemming not from operational costs, but the component, often exceeding 50 per cent, arising from interest charges including loans inherited from the former local authorities and others who controlled sewage treatment. I sincerely hope that in the process of dissolving the NWC the Minister will produce an authority with executive powers, to include the present elements vital to an effective industry, rather than just throwing away the experience gained over the years in the belief that the Men from the Ministry know best, a fact which few of them would claim to be true. Charles Simeons, 21, Ludlow Avenue, Luton, Beds.

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Companies and Markets

UK COMPANY NEWS

Associated Newspapers halved at six months

THE COSTS incurred before the launch of The Mail on Sunday in May were mainly responsible for a setback in interim profits at Associated Newspapers. The pre-tax surplus fell from £10.78m to £5.4m in the six months to March 31 1982, on turnover of £11.6m higher at £27.5m. However, the interim dividend is maintained at 4.5p net—last year a total of 10.4p was paid from taxable profits of £16.24m. Half-year stated earnings per 25p share are 6.4p lower at 9.2p.

Trading profits were down from £7.2m to £1.9m. But this was before sharply higher interest charges of £20,000 (£17,000) and a reduced contribution from associates of £1.81m (£2.06m). Investment income, however, rose from £1.83m to £2.2m.

A substantially lower tax charge of £2.62m against £5m, left net earnings at £2.78m (£4.78m). After a gain from minorities of £4,000, compared with a £38,000 deficit, the available figure came through at £2.78m (£4.74m). Dividends again absorbed £1.37m.

Braithwaite moves ahead to £29.167

Pre-tax profits at Braithwaite & Co. Engineers show a rise from £295,560 to £292,167 for the 12 months to March 31 1982. Turnover of this bridge and construction engineer improved from £5.3m to £9.53m.

At the interim stage the directors expected second half profits would be similar to those in the first half, when the result slipped from £110,000 to £101,000. The net dividend is being raised from 7.7p to 8.1p with an increased final of 5.1p (4.7p).

After a tax charge this time of £85,500 compared with a previous credit of £80,000, earnings per £1 share were even as rising from 18.4p to 31.9p.

On a current cost basis pre-tax profits were shown as falling from £646,000 to £507,000.

Greycoat Ests. jumps ahead to £810,000

Taxable profits of property investor and developer Greycoat Estates jumped from £340,000 to £810,000 in the year to March 31 1982, on turnover of £42,000 ahead at £94,000.

With earnings per 10p share stated higher at 3.4p (2.3p) the year's single dividend is being raised from 0.37p to 1p net as forecast.

Tax took £291,000 (£128,000) leaving net profits of £519,000 (£712,000). The pre-tax figure included a contribution from associates of £59,000 (£59,000 losses).

BOWRING U.K.

Bowring UK has formed a new company, Bowring Marine Cargo, to handle the UK marine cargo insurance business which has been transferred from the marine division of C. T. Bowring and Co. (Insurance).

Thorn EMI advances to £105.4m

FOR THE YEAR coded March 31 1982 Thorn EMI has increased pre-tax profits from £94.3m to £105.4m, on external turnover of £2.45bn, against £2.33bn. A significant advance was made by the music division and the lighting operation showed a return to profitability, but the films, video software and leisure operation incurred a loss.

At half-way, taxable figures were up from £38.6m to £45.5m. Profits attributable to ordinary holders rose from £30.2m to £38.1m for the year, after tax of £32.2m (£27.1m), minorities and preference dividends. Earnings per 25p share climbed by 3.4p to 37.9p and the dividend total is maintained at 14.625p net with a final of 10.575p (same).

A charge of £5.6m (£2m credit) for extraordinary items represented the estimated cost of withdrawal from certain business, less ordinary sale of investments. Ordinary dividends again absorb £25.5m leaving retained profits of £35m, compared with £36.7m.

At the trading level, profits increased from £282.5m to £334.3m. Depreciation charged was £193.2m (£154.5m) and interest took a further £35.7m (£34.7m). Profits before interest were ahead from £129m to £141.1m and were split geographically as to UK (inclu-

ing export) £88.5m (£94.5m) and overseas £52.6m (£34.5m). A product analysis of turnover and pre-interest profits shows respectively: consumer electronics £95m (£137.7m) and £11.5m (£9.5m); music £46.9m (£41.5m) and £36.7m (£20.4m); films, video software and leisure £97.3m (£92.2m) and £10m loss (£2.8m profit); engineering £90.9m (£93.9m) and £19.6m (£29.5m); domestic appliances and retail £50.2m (£46.4m) and £21m (£16.7m); lighting £234.5m (£229.1m) and £9.9 (£10.1m loss); terminated operations nil (£25.3m) and nil (£0.2m loss).

Sir Richard Gave, the chairman, reports that the management in several of the group's businesses has reduced capital employed in line with the lower levels of demand and they have a more competitive cost structure. The UK labour force was reduced by a further 8,000 last year, but Sir Richard says the real benefits of the resulting improvements in productivity will only become apparent as markets move out of recession. The group has continued to improve efficiency and to follow the strategy of investing in two high-growth areas—home entertainment and high technology engineering.

In home entertainment, last

year's recovery by the music division has been followed by a further profit increase. Significant improvement was achieved in several areas despite a lack of growth in the market. The results reflect the benefits of previous rationalisation measures, strong worldwide management and the growing development of excellent repertoire.

Demand for video recorders and the pre-recorded video cassettes again exceeded expectations and this continues to be a buoyant business.

Thorn EMI Video Programmes consolidated its position as a leading UK distributor and has also established itself in Europe, the U.S. and Australia. But commitments made in earlier years together with recent trends in the film business resulted in losses.

The engineering side was affected by shortage of orders from British industry. In addition, costs were incurred in rationalisation measures in the general engineering and technology divisions where prompt action was taken to reduce capital employed.

The central heating division enjoyed better trading conditions and the gas division benefited from both improved

products and better manufacturing efficiency.

Sales and profits of the electrical appliances division continue to be depressed with short-time working and further redundancies being incurred.

The group's retail chain of shops made progress with strong demand for video products although intense competition in the High Street for most other products reduced margins.

Although the UK market for lighting products continued to decline during the year, the lighting division achieved a record profit as a direct result of the fundamental restructuring already underway at the beginning of the year.

Gross cash flow for the year totalled £273.1m (£234.5m) and capital expenditure amounted to £225.5m (£225.9m). An increase in creditors and provisions for the year of £103.9m and tight control of stocks and debtors limited the increase in borrowings for the year to £22.1m. Net borrowings (after deducting liquid funds) at March 31 1982 amounted to £243.8m (£211.7m) representing 28.2 per cent (26.3 per cent) of total capital employed before deducting deferred tax.

See Lex

GUS moves ahead to £189m and pays more

SECOND-HALF profits of £5.3m higher at £107.92m meant that Great Universal Stores, mail order and multiple retailing group, finished the year to March 31 1982 with the pre-tax surplus ahead from £179.55m to £189.16m.

Turnover rose from £1.76bn to £1.94bn, including VAT of £183.93m, against £178.47m. An increased final dividend of 5.25p raises the total from 12.5p to 13p net. Stated earnings per 25p share are up from 40.64p to 42.63p.

So far this year the group is still moving ahead, with sales and profits slightly up on last year. However, trading remains difficult.

Mr Trevor Spittle, finance director, said yesterday: "We are not underestimating the problems that lie ahead."

In the mail order division, UK turnover rose and profits were near the previous year's—exceptionally good—total. Overseas mail order operations improved. Furniture also did well, with sales and profits ahead.

Burberys did well at home and overseas, as did the finance division.

Tax for the year took £33.06m, against £27.41m. Minorities absorbed £26,000 (£19,000) and preference dividends again accounted for £70,000. Extraordinary credits were substantially lower at £427,000, compared with £1,04m, leaving the available surplus £4.33m higher at £106.41m.

Provisions for unearned profit, service charges and collection costs amounted to £147.16m (£140.07m) at the year-end.

The group's freehold and leasehold properties in the UK and overseas were professionally valued at March 31 1982. This valuation disclosed a surplus of about £50m over the net book value. Edward Erdman recently informally advised the board about the valuation of the group's UK properties at March 31 1982. This would result in the surplus at the year-end increasing by about 25 per cent.

As before, the group is unlikely to incorporate the latest increase in property values in the books, although it will be reflected in the CCA figures.

comment

Finance and furniture combined to keep GUS moving smoothly ahead in the year to March. The UK clothing and footwear multiples had a setback, feeling the High Street operation costs continued to rise. Mail order sales increased—as was only to be expected given a full year's use of the John Myers agent—but profits fell away. Furniture and profits, however, managed to increase even in the UK. That comparative success was repeated overseas, where mail order also generated better contributions everywhere.

Although GUS re-wound its stock positions following the previous year's stockpiling exercise—net cash still rose by £50m between balance sheets. At 47p the shares are ticking over on nearly 13 times fully-taxed earnings, and the 4 per cent yield (after a fairly participation increase) emphasises that the recessionary defensive arguments for GUS still hold some sway. Sales and profits are again marginally ahead in the current year, but without any hint of the general volume-recovery which would lead to market bids making its traditional switch from GUS into more cyclical retailers.

Distillers' second half recovery

SECOND-HALF pre-tax profits of Distillers Company, the Scotch whisky and gin concern, increased by £9.3m to £123.5m, but the figure for the full year ended March 31 1982, was just behind at £178.5m. This is compared with £161m previously which included a £3.7m surplus on realisation of investments.

At midway, profits had dropped from £77.8m to £66m and directors said that after allowing for the group's portion of United Glass, its associate, and recognising that the price of British Petroleum shares did not encourage disposal, profits for the year were expected to be lower.

Sales volume of both Scotch whisky and gin—brand names include Johnnie Walker, Dewar's, Vat 69 and Gordon's—declined compared with 1980-81, but turnover and trading profits showed a modest increase to £108m (£104m) and £181.6m (£174.7m) respectively—dually included in turnover was £316m (£315.9m).

Whiskies bottled in Scotland and analysed in the world whisky market are expected to be higher than in the previous year with the result that an increased loss was recorded, our share of which was £3.1m, compared with £2.8m.

An increase of 1p in the final distribution to 8.75p, has lifted the total dividend by that amount to 11.75p (10.75p) net per 50p share and after tax, lower at 9.5m (£5.5m), earnings are shown as 38.8p (34.42p) per share.

Pre-tax figure for the year included investment income of £5.3m (£5.5m) and an exchange profit of £0.3m (£0.1m), but was after finance charges, up from £5.2m to £5.1m, and the associate's losses.

After minority credits of £0.5m (nil) and an extraordinary debit of £0.3m (£1.7m) the attributable balance came through ahead from £123.3m to £129.7m. CCA pre-tax profits are given as £99.2m (£85.2m). See Lex

The directors say, however, there is, as yet, little sign of accelerated activity in world trade generally and that the weather in the peak January sales period. This followed a very quiet trading period in the autumn, normally the industry's busiest time for sales.

The company says conditions remain very difficult in the industry as a whole and it is not expected to show any worthwhile improvement in the current trading year.

However, action taken has reduced losses sharply, and the group expects to return to profit in 1982-83. Borrowings are well within the company's facilities and the interest charge of £38,000 compares with £504,000 for the previous year.

There was a tax credit of £74,000 (£774,000). Losses per 10p share are put at 28.4p (earnings 13.9p).

Christie-Tyler loss jumps to £2.9m

ADVERSE CONDITIONS helped take Christie-Tyler from a pre-tax profit of £567,000 last year to a loss of £2,922m in the year to April 30 1982, while turnover fell from £74,390m to £71,270m.

Second-half losses were particularly acute at £1.8m, compared with a profit of more than £1m in the corresponding period. There is no dividend compared with 4p paid last year.

Some £2.3m of the losses were incurred at July on the sale of the company's subsidiaries. This traded at the lowest end of the market, which has been most hit by the economic climate. Its closure led to an extraordinary charge of £1.95m.

The group, a holding company with interests in furniture and upholstery manufacture, was severely affected by the bad

Dowty expands £3m to £39m at year end

SECOND-HALF pre-tax profits of Dowty Group expanded by £9.25m to £23.44m and pushed the full year's figure, in March 31 1982, to £39.1m, compared with a previous £36.24m. Turnover went ahead from £316.2m to £350.5m.

The directors say that while the aerospace and defence sector again increased turnover with some recovery in margins in the second half, profits reflected the more difficult conditions earlier in the year and the closure earlier of two smaller companies.

The mining and industrial divisions continued their modest recovery in margins over the first half, directors state, and "performed particularly well in overseas markets."

The electronics side recovered some way from its earlier trend, although deliveries of certain products remained restricted, and research and development costs continued at a high level.

A divisional split of turnover and trading profits—£39.76m (£36.45m)—shows: aerospace and defence £166.73m (£138.44m) and £24.59m (£23.59m); mining £130.1m (£118.69m) and £10.65m (£8.03m); industrial £37.53m (£32.21m) and £5.55m (£2.06m); electronics £28.46m (£25.96m) and £1.6m (£2.51m).

The directors feel that the volatility of world market conditions makes accurate forecasting increasingly difficult, but "with aggressive marketing and strong management action to control costs we expect to make further progress during the current year."

They add that the group's order book at the year end had increased slightly, but just insufficiently to cover the rate of inflation.

Increases in productivity, however, should ensure improved operational efficiency, on the aerospace side, while the mining, electronics and industrial divisions should all make steady progress, the directors state.

Earnings per share are shown unchanged at 13.6p per share and the dividend is effectively increased to 3.7p (3.3p) with a final payment of 2.15p net.

Net investment of £21m in fixed and short-term assets and

£9.2m in working capital was substantially covered by cash generated from operations. Net external borrowing increased by £33m largely to finance acquisitions, principally Polypac in Italy.

The directors add that the RFI acquisition for \$16m cash, since the year end, was accomplished within the group's normal facilities.

Associates share of profits was well down at £3,000, against £115,000 and interest charges amounted to £626,000 (£24,000).

After tax, £11.5m (£8.7m) and minority interests £18,000 (nil), the attributable profit was unchanged at £7.33m.

comment

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Good second half boosts Howden to £8.69m

AS ANTICIPATED in the interim report second half pre-tax profits of the Howden Group continued the rising trend of the first six months and figures for the full year to April 30 1982 showed an appreciable rise to £8.69m, compared with the £7.75m returned previously—second half rose from last year's £4.7m to £5.32m.

Mr Norman Elliott, the chairman, expects another satisfactory profit performance in the current year. He says the group's order book is at a high level and liquidity will remain strong.

Stated earnings for the 1981-82 year coded ahead in 19.8p (17.6p) and the dividend is being stepped up from 4p to 4.4p net per 25p share with an increased final of 2.94p (2.67p).

Turnover of the group, an engineer and specialist in the design and manufacture of air, gas and fluid handling equipment, advanced from £115.24m to £142.17m.

Tax took £3.43m (£2.56m), minorities added £32,149 (£24,510) and there were extra-

ordinary debits of £472,181 (£264,000). At the attributable level profits slipped to £4.82m (£4.93m), from which dividend payment will absorb £1.31m (£1.2m).

The chairman comments that James Howden and Co had another good year and made a substantial contribution to group profits. Aircrow Howden, which specialises in aircraft-related products, was affected by the continuing international market recession and the cumulative effect of the Ministry of Defence moratorium. However, he points out that the company has entered the current year with a strengthening order book which includes cooling systems for the new British Army "Challenger" tank, fans for two more North Sea oil platforms and equipment for the London Underground renovation programme.

In Canada Brown Boveri Howden, had another successful year, making a significant contribution to group profits and Godfrey Howden, specialising in

aircraft environmental control systems and ground servicing equipment, made satisfactory profits.

The group's companies in the U.S. had a mixed year. Quabbin Howden results were poor and it was decided to discontinue its activities.

The Australian companies made a useful contribution to group profits, with Godfrey Engineering showing a greatly improved performance, and the South African companies had another good year.

Group pre-tax profits on a CCA basis were £8.77m (£5.31m).

comment

Howden's pre-tax outturn of £8.7m was better than the market had been expecting helping the shares of a 1982

low with a 5p rise to 138p. As an engineering company Howden has benefited from having around two-thirds of turnover overseas but these figures include a loss from Howden Group America. Capital expenditure at £3m was half the comparative figure and gearing has fallen 5 points to 27 per cent.

For the rest of the 1980-81 Howden sees a bright spot with a great deal of work expected on coal fired power stations. On the nuclear front, AGR contracts are set to make their highest contribution to profits in 1982-83 but thereafter a lack of demand for AGRs could well present some problems. At 138p the shares yield only 4.7 per cent—but then not many British engineering companies have had five years of unbroken profit growth.

Vosper falls to £0.8m

ON JULY 8 the group delivered its comments on the written observations of the Commission to decide how the matter will proceed, Sir John says.

comment

Vosper's interim figures reveal a halving of trading margins to a more "normal" 8 per cent, the comparable figure having been distorted by profits on the sale of boats on which all the overheads had been sustained in the previous year. With Hovemann now busy on an £11m order for its surface effect ships, Vosper is not so disproportionately dependent on earnings from its Singapore subsidiary. Whole shareholders' earnings show a drop of 35 per cent, attributable profit has risen 46 per cent to £1.4m. Why Yarrow's shares, of which Vosper holds 25 per cent, recorded a sharp rise, this is why. Vosper's shares have attracted speculative interest because of the company's 1982-83 earnings forecast against the Government. Even if the European Commission eventually decides in favour of Vosper et al. it should be recorded that Vosper has never made any commitment to redistribute the fruits of its litigation to shareholders (half of whom are Sir David Brown).

The interim dividend is being raised from 1p to 2p net and the directors expect to recommend a final of 1.5p net. For the year a total of 4p was paid from pre-tax profits of £1.96m. Half-year earnings per 25p share are shown to have fallen from 14.4p to 9.4p.

The directors say the period under review saw further growth in turnover in real terms with all the group's trading companies operating profitably.

Profits at the trading level were marginally lower at £1.32m, against £1.26m. But this was before depreciation of £260,268 (£200,263), interest charges of £413,381 (£432,390), investment income of £267,609 (£355,766), and associate losses of £29,590 (£2,186 profit) totalling £124,000 (£94,000) and after crediting revaluation of investments of £348,532 (£290,566). The attributable profit came through higher at £1.42m compared with £988,244.

Sir John Rix, the chairman, said in his last annual statement that the company had received the Government's written observations on its claim to the European Commission of Human Rights for fair compensation.

TAXABLE PROFITS of Vosper, the shipbuilding subsidiary of David Brown, fell from £961,378 to £830,700 for the year to April 30 1982 on turnover £7m higher at £15.4m.

The interim dividend is being raised from 1p to 2p net and the directors expect to recommend a final of 1.5p net. For the year a total of 4p was paid from pre-tax profits of £1.96m. Half-year earnings per 25p share are shown to have fallen from 14.4p to 9.4p.

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Account	1982	1981
Sales	£7,583	£5,338
U.K.	7,583	5,338
Overseas	9,486	7,169
	17,069	12,507
Profit before interest, exchange gain/loss, taxation and minority interests	2,480	1,518
Exchange gain/loss on translation of foreign assets and liabilities	(5)	(26)
Profit before taxation, interest and minority interests	2,455	1,492
Interest	(234)	(322)
Profit before taxation and minority interests	2,251	1,170
Estimated taxation—U.K.	(440)	(300)
—Overseas	(488)	(200)
Profit before minority interests	1,323	670
Minority interests	(37)	(10)
Net Profit	1,296	660
Interim Dividend*	(329)	(161)
Profit retained	1,067	499
Earnings per share	11.31p	5.78p
Interim Dividend per share	2.0p	1.5p

*Holders of 752,707 shares waived their interim dividend in 1981.

Eurotherm International

p.l.c.

Industrial electronic control and monitoring equipment for world markets

Interim Report 1982

(Unaudited)

	Six months ended 30th April	1981
Historical Cost Accounts	£'000	£'000
Sales	7,583	5,338
U.K.	7,583	5,338
Overseas	9,486	7,169
	17,069	12,507
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*Holders of 752,707 shares waived their interim dividend in 1981.

In the six months to 30th April 1982, sales of £17.1m (1981—£12.5m) yielded pre-tax profits of £2,251,000 (1981—£1,170,000) and the Directors propose to pay an increased interim dividend of 2.0p (1981—1.5p) per share.

These results are excellent compared to those previously achieved at this stage but they should be viewed with caution in making projections for the full year. There are strong indications that the pattern will not follow that of recent years when over sixty per cent of profits were earned in the second half. We currently envisage that profits in the second half will be similar to those achieved in the first six months. A significant increase in overheads is projected in the second half as a result of the implementation of plans for expansion.

In the U.K., the first half has produced very good results from all four established companies, with particularly significant improvements in RSD and T.C.S., and performances well up to plan for our new ventures. Overseas, both major U.S. companies made further progress and results in France continued to improve.

We have recently made several organisational changes to develop our management structure. Mr. G. A. Whittington is assuming worldwide responsibility for the co-ordination and growth of Eurotherm (temperature control) companies and is succeeded as chief executive of Eurotherm Limited by Dr. T. Simpson. A similar move with Chessell recorder companies sees Dr. C. T. Roberts assuming an overall role with Mr. A. Imrie becoming Managing Director of Chessell Limited.

Wheeler's slips to £307,436

Group pre-tax profits at Wheeler's Restaurants for the year to April 2 1982 fell back from £385,222 to £307,436, on turnover up from £5.71m to £7.25m.

The company, which owns 16 oyster and fish restaurants in London and Brighton, proposes to pay a final net dividend of 4.33p per 10p share, maintaining the payout for the year at 5.88p. Stated earnings per share are 17.1p (17.1p).

After a first half which saw a sharp decline in profits from £237,012 to £173,943 and a fall in the number of customers served, the company managed to maintain profits for the second six months at just below the level of the corresponding period last year.

During the year, the company purchased the remaining 40 per cent minority interests in Wheeler's (Fishmongers) and acquired the business of a wholesale fishmongers in Billingsgate Market. The goodwill purchased or arising from these transactions of £18,202 has

Asprey rises to £4.87m

A satisfactory outcome for the year ended March 31 1982, was expected by the directors of Asprey & Co. at the interim stage, and in the event the full year pre-tax profits improved from £4.33m to £4.87m on higher turnover of £29.95m against £20.09m.

At midway, taxable profits were higher at £2.33m (£0.78m).

The company operates as a goldsmith, silversmith, jeweller, leather worker, antique dealer and bookbinder. It gained a quotation on the unlisted securities market last October.

The final dividend has been lifted from 30p to 27p which raises the total from 30p to 42p. Earnings per 25p share are given as rising from 136.7p to 155.65p.

The directors are proposing a 2-for-1 split issue.

Tax took £1.68m (£1.38m). Extraordinary credits fell from £285,000 to £170,000.

High	Low	Company	Price Change	Gross Yield	Fully Paid
1361-82	124	Asa. Brit. Ind. Ord.	+1	6.4	11.2
132	100	Asa. Brit. Ind. Ord.	+1	10.0	7.5
76	82	Asprey Group	—	8.1	6.8
31	23	Austing Ind.	—	4.3	10.0
228	187	Bardon Hill	22nd	11.5	8.1
110	40	CCC 110c Conv. Pref.	—	15.7	14.3
282	240	Ciniflow Group	285	28.4	10.7
184	50	Deborah Service	65	7.4	9.7
135	97	Frank Horelli	138	6.0	3.2
73	39	Frank Parker	74	6.4	5.6
102	83	George Blair	83	7.3	7.4
175	140</				

Haslemere better than expected

TAXABLE PROFITS OF Haslemere Estates rose from £5.8m to £6.0m for the year to March 31, 1982, and topped the directors' forecast of £5.5m made in their interim statement.

Net rental revenue was in line with expectations at £13.35m (£12.71m). After-tax profits advanced from £4.74m to £5.25m, from which dividend payments absorb £2.01m (£1.74m).

Net asset value per share at year end was 42p (£5.94 basic and £5.63 (£5.36) diluted). The group's properties in the investment portfolio were re-valued at March 31, 1982, stood at £232.02m (£215.1m).

Comment: Forecast a small setback at 25.5m when it floated its £21.6m rights issue last December, Haslemere has turned in a marginal profit gain.

Unigate at £38.3m after meat setback

SECOND-HALF taxable profits of Unigate have fallen from £23.5m last time to £18.2m leaving the full-year figure to March 31 1982 only marginally ahead at £38.3m, against £38m previously. Turnover for the 12 months rose from £1.35bn to £1.5bn.

Mr John Clement, the chairman, says that 1981-82 profits were adversely affected by a major setback in the company's traditional meat processing business, and to a lesser extent by the "disastrous" winter weather.

The final dividend is unchanged at 4p net, but reflecting the increased interim, the total payout is higher at 6.5p (£6.2) per 25p share. Stated earnings per share however, dropped from 14.6p to 13.8p.

Comment: A sharp improvement is shown in interim pre-tax profits at Eurotherm International from £1.17m to £2.25m for the six months to April 30 1982.

profits by activity shows: milk and milk products—UK £21.4m (£22.6m) and overseas £5.5m (£5.3m); meat and meat products £5m (£3.4m profit); transport services £6.2m (£4m); industrial and food services £7.7m (£2.7m).

Associates' contributions improved from £0.4m to £2m, but net interest charges rose sharply to £10.4m (£3.4m). Tax took £7.9m (£6.5m), minorities £0.2m (£0.3m), and there was an extraordinary charge of £14.5m (£13.1m credit)—the costs of rationalisation, closures and sales of businesses.

Comment: A sharp improvement is shown in interim pre-tax profits at Eurotherm International from £1.17m to £2.25m for the six months to April 30 1982.

indicating he still has take-over anxiety. Mr Clement says "it is our intention to grow by acquisitions where they fit with the business plans of existing operations or the group as a whole."

Comment: A sharp increase in pre-tax profits for the year to March 31 1982 from £95,000 to £1.58m is reported by Marling Industries.

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LMI profits down £1m but dividend maintained

TAXABLE profits of London and Midland Industrial, engineering and industrial services and consumer products group, fell from £3.01m to £2.03m, for the year ended March 31 1982, with most of the downturn coming in the first six months—some £760,000 to £1.06m.

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Bank of Ireland

The Annual General Court of Proprietors was held in the Bank of Ireland, College Green, on 14th July 1982.

Mr. William Finlay, Governor

Table with 3 columns: Results, 1982, 1981. Rows include Accounts presented on Current Cost, Accounting basis, etc.

SUMMARY OF GROUP RESULTS—Year ended 31st March. Table with 3 columns: 1982, 1981, IREm. Rows include Capital and Reserves, Deposit, Current and other Accounts, etc.

Bank of Ireland advertisement featuring a large image of the bank building and text: "The Bank of Ireland is a public limited company."

Eurotherm expands to £2.25m

A SHARP improvement is shown in interim pre-tax profits at Eurotherm International from £1.17m to £2.25m for the six months to April 30 1982.

Comment: A sharp increase in pre-tax profits for the year to March 31 1982 from £95,000 to £1.58m is reported by Marling Industries.

lited from 1.5p to 3p. Last year a total of 5p was paid. Earnings per 10p share for the first six months were given as rising from 3.78p to 11.31p.

Comment: A sharp increase in pre-tax profits for the year to March 31 1982 from £95,000 to £1.58m is reported by Marling Industries.

Marling Inds. pushes ahead to £1.58m

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Jones, Stroud up £1.3m

SLIGHTLY BETTER than expected results have been shown for the second half at Jones, Stroud, maker of fabrics, accessories and materials.

Comment: A sharp increase in pre-tax profits for the year to March 31 1982 from £95,000 to £1.58m is reported by Marling Industries.

Yeoman Inv.

Net earnings of Yeoman Investment Trust rose to £401,654 for the six months to June 30 1982, against £376,711 last time.

BOARD MEETINGS table listing companies and dates.

EVANS OF LEEDS PLC PROPERTY INVESTMENT GROUP

- ★ Profits now exceed £3m. ★ Shareholders' Funds £28.8m. ★ Dividend increased from 2.00p to 2.25p.

COMPARATIVE FIGURES table with columns for 1982 and 1981. Rows include Total Revenue, Net Revenue before tax, etc.

To the Holders of FUJITSU FANUC LTD (now FANUC LTD) 4 1/2% Convertible Bonds Due 1996

W. S. Yeates jumps 180%

PRE-TAX profits rose by 180 per cent at W. S. Yeates in the six months to April 30 1982, from £255,000 to £718,000, on turnover up by 40 per cent from £10.55m to £14.77m.

Comment: A sharp increase in pre-tax profits for the year to March 31 1982 from £95,000 to £1.58m is reported by Marling Industries.

George Dew at £910,000

PRE-TAX profits of George Dew emerged at £910,000 for the half year to May 3 1982 from turnover of £13.54m.

Comment: A sharp increase in pre-tax profits for the year to March 31 1982 from £95,000 to £1.58m is reported by Marling Industries.

Symonds profit recovers to £254,000

A recovery in pre-tax profits from £24,009 to £234,016 in the year to March 31, 1982, is reported by Symonds Engineering.

Comment: A sharp increase in pre-tax profits for the year to March 31 1982 from £95,000 to £1.58m is reported by Marling Industries.

Associated Heat on target

PROFITS in line with forecast were returned by Associated Heat Services for the year ended March 31 1982.

Comment: A sharp increase in pre-tax profits for the year to March 31 1982 from £95,000 to £1.58m is reported by Marling Industries.

TR Trustees moves ahead to £2.87m

Net revenue of investment trust TR Trustees Corporation moved marginally ahead from £2.73m to £2.87m in the year to May 31 1982.

Recovery at G. M. Firth

ACTION at steel stockist and developer G. M. Firth (Holdings) to rationalise the stockholding business, reduce overheads and replace non-income bearing properties.

Oil and Assoc. slightly ahead to £609,640

Pre-tax revenue of Oil and Associated Investment Trust in the year to March 31 1982 lifted slightly from £592,550 to £609,640.

Comment: A sharp increase in pre-tax profits for the year to March 31 1982 from £95,000 to £1.58m is reported by Marling Industries.

UK COMPANY NEWS

MINING NEWS

BIDS AND DEALS

Berisfords inserts equity as Commission ponders

By RAY MAUGHAN

S & W Berisford has inserted a part equity alternative into its £282m cash bid for sugar beet processor, British Sugar Corporation. The terms of this new share element are very much in line with Berisford's closing market price of 137p, up 2p yesterday for the bid now contains the right to elect for new new Berisford share to revery 136p of the 470p cash terms.

cash consideration payable for the British Sugar shares for which the offer is accepted, Berisford said, each accepting British Sugar shareholder would receive two new Berisford shares and 200p in cash for each British Sugar share.

clear understanding that British Sugar's evidence to the Commission would not stand in the way of a takeover. It is understood that the directorate is preparing to make an interim judgment today on new evidence presented by the beet group and a third party, although it is by no means certain whether this would add up to anything more than a stay of execution.

Out of court settlement in Christopher Moran case

Sun Life decline in group pensions

By John Moore, City Correspondent

Christopher Moran and Co. the insurance broker and part of the Christopher Moran Group, has reached an out of court agreement with Willis Faber and Dumas (Agencies) and other parties relating to a long running insurance litigation.

NEW LIFE BUSINESS

Sun Life decline in group pensions

THE DECLINE in group pension operations has severely restricted the new business growth of Sun Life Group during the first half of this year. New annual premiums dropped nearly 3 per cent to £17.1m, while single premiums fell 2 per cent to £24m.

MINING NEWS

Guinea diamond venture due to start in 1984

By KENNETH MARSTON, MINING EDITOR

TWO YEARS ago this column reported a new diamond mining venture planned for Guinea which aimed to sell its output outside the auspices of the De Beers Central Selling Organisation which handles the marketing of some 80 per cent of world diamond production.

Pioneer Concrete offers 155p cash for Mixconcrete shares

Pioneer Concrete (Holdings), ultimate parent company of which is Pioneer Concrete Services (PCS) of Australia, is making a 155p cash bid for each Mixconcrete (Holdings) ordinary share. Pioneer currently holds 105,000 Mixconcrete shares.

1981, but the dividend was maintained at 4.05p net of tax. Turnover was down from £45.7m to £42.8m.

mixed concrete production, the direct explanation. The PCS group's pre-tax profit after minority interests was £88.2m for the year ended June 30 1981 and amounted to £84.6m (33.4m) for the six months to December 31 1981.

Trust Secs. edges ahead to £442,000

Taxable profits of Trust Securities Holdings edged ahead from £430,000 to £442,000 for the six months to May 31 1982 in spite of a £1.44m drop in turnover to £3.11m. The net interim dividend is maintained at 0.71875p per 10p share.

Satisfactory growth for Equity & Law

Satisfactory growth in new life and pensions business during the first half of 1982 is reported by Equity and Law Life Assurance Society. New annual premiums rose by one-fifth from £9.2m to £10.5m, while single premiums jumped by one quarter to £10.2m, against £8.1m and single premiums by 30 per cent to £14.5m.

EUROPEAN OPTIONS EXCHANGE

Table with columns: Series, Vol., Aug. Last, Nov. Last, Vol., Feb. Last, Stock. Lists various options like GOLD C, 10% N, 10% N, etc.

Mercantile House in £4.8m sale

Mercantile House Holdings, the UK money-broker group, yesterday announced the sale of its Far East interests to the local management team for £4.8m cash.

The assets involved had a net book value of about £800,000 on March 31. The deal is due to be completed in August.

Mercantile House in March for the entire Charles Fulton group. "We are entirely sympathetic to management buy-outs," said Mr. John Barshire, the Mercantile House chairman.

Burtonwood rises and pays more

An advance in pre-tax profits from £2.7m to £2.85m is reported by Burtonwood Brewery Company (Forshaws) for the year ended March 31 1982. Turnover also improved, rising from £18.43m to £19.3m.

BANK RETURN

Table with columns: Wednesday July 14 1982, Increase (+) or Decrease (-) for week.

BANKING DEPARTMENT

Table with columns: £, £. Lists liabilities like Capital, Public deposits, etc.

ISSUE DEPARTMENT

Table with columns: £, £. Lists liabilities like Notes issued, Government Securities, etc.

CU sells Danish subsidiary for £1.3m

Commercial Union Assurance Company is selling its Danish subsidiary Forsikrings-Aktieselskabet Vidar to the Danish insurance group Forsikringsaktieselskabet Hafnia for Dkr 15m (£1.3m) cash.

Mr Leslie Hamrick, general manager of CU's overseas division, said Hafnia had already agreed to purchase a policy of co-operation and had already signed a technical assistance agreement relating to large commercial and industrial risks.

trade under the name Freeman Fabrics. CHRISTY BROS. Christy Bros. has purchased from Beken Engineering various fixed assets comprising plant and equipment, together with the stock and work in progress and design rights and liabilities, for £72,000 (book value).

Tribune Inv. Trust makes £0.8m pre-tax

FOR the half year to June 30 1982, gross revenue of Tribune Investment Trust amounted to £908,000 and pre-tax revenue came to £886,000. For the same period last year the respective figures were £771,000 and £705,000.

LONDON TRADED OPTIONS

Table with columns: Option, Exercise price, Closing offer, Vol., Closing offer, Vol., Equity close. Lists options like SP 100, SP 150, etc.

CONSULT ACQUIRES FINANCE COMPANY

Consult International (Mr R. A. Shuck), through its wholly-owned subsidiary North Wales Trust has acquired 93 per cent of the Portsmouth Finance Corporation.

Mr Henry Butt and Mr Paul Hainsworth of Price Waterhouse, the receivers of William Pickles, have announced that the must-have shares of Freeman and Shuck, a subsidiary, have been sold to R. Mould of Nottingham. The business will continue to

WM. PICKLES SUBSIDIARY SOLD

WM. PICKLES SUBSIDIARY SOLD. Mr Henry Butt and Mr Paul Hainsworth of Price Waterhouse, the receivers of William Pickles, have announced that the must-have shares of Freeman and Shuck, a subsidiary, have been sold to R. Mould of Nottingham. The business will continue to

PANTHER SECS.

The Stock Exchange has cancelled the listing of both the preference and the ordinary shares in Panther Securities plc, which has agreed to place the company's shares to take place under the provisions of SE Rule 163 (2).

DIVIDENDS ANNOUNCED

Table with columns: Company, Date, Corpn. Div., Total Div., Total Div. per share. Lists companies like Asprey and Co., Assnc. Newspapers, etc.

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On capital increased by 10p per share to 1.00. A US\$ Stock & Financial

BASE LENDING RATES

Table with columns: Bank, Rate. Lists banks like A.B.N. Bank, Allied Irish Bank, Amro Bank, etc.

UK fowlpest rules declared illegal

BY LARRY KLINGER IN BRUSSELS

THE EUROPEAN COURT ruled yesterday that Britain's restrictions on Continental poultry imports were illegal. The "turkey war" health regulations have for nearly a year effectively hampered the bulk of poultry imports from Continental producers.

still awaiting receipt of the full Britain's National Farmers' Union said that it believed that the UK regulations were "entirely justifiable on health grounds, hearing in mind our island status and our reputation for healthy stock which is second to none, and we shall be considering what steps to take to maintain the benefits which the current policy has achieved."

Newcastle disease, a viral infection more generally known as fowl pest.

Depressed sugar outlook

By Terry Povey

AN INCREASED prediction for world sugar production over the 1961-62 season has led to a drop in prices on the London futures market yesterday.

FARMER'S VIEWPOINT

Farming à la Russe

A fact worth bearing in mind, is that when the Turks closed the Dardanelles to 1914, some 370 grain ships were locked into the Black Sea. They had been awaiting the Russian harvest.

and their satellite countries. One speaker even questioned the real need of the Soviet Union to export natural gas through the projected pipeline to Western Europe.

another to get it executed. Nor does a mass of fertilizer, machinery, seed and labour, necessarily guarantee a single extra bushel of wheat or kilo of beef.

execution, almost every mistake, both practical and economic, that come to mind. I pointed some of them out to the official who showed me round, who pooh poohed the ideas, as indeed he had every right to do.

U.S. bankruptcy bill passed

WASHINGTON — Congress gave final approval to a Bill that clarifies and broadens protection of commodities and securities markets in the event of a bankruptcy of an investor.

Concern at Dairy Crest losses

BY A CORRESPONDENT

THE ANNUAL report of the Milk Marketing Board of England and Wales reveals a substantial loss by Dairy Crest of £12.8m for the year ended March 31.

AN INCREASED prediction for world sugar production over the 1961-62 season has led to a drop in prices on the London futures market yesterday.

Copper values fall back

By Our Commodities Staff

COPPER PRICES fell back on the London Metal Exchange in what dealers saw as a technical correction following the recent strong upsurge.

Campaigners seek end to whaling

BY RICHARD MOONEY

RENEWED EFFORTS to bring an end to whaling will be made at the annual meeting of the International Whaling Commission, which opens in Brighton next Monday.

Farm loans rate reduced

By Our Commodities Staff

THE Agricultural Mortgage Corporation has reduced the rate of interest for new variable rate loans with effect from today.

in a way that supported their government's policies. Mr Forton-Gouin's doubts about the value of available scientific data were shared by Mr William de la Mare, a member of the scientific committee.

THE rate for new fixed rate loans remains at 15 per cent. The rate for new fixed rate loans remains at 15 per cent.

LONDON OIL SPOT PRICES

Table with columns for Oil Type, Price, and Change. Includes items like Arabian Light, Arabian Heavy, and North Sea Forties.

GAS OIL FUTURES

Table with columns for Month, Yesterday's, and Business. Includes items like Gas Oil, Kerosene, and Fuel Oil.

BRITISH COMMODITY MARKET

Table with columns for Commodity, Price, and Change. Includes items like Tin, Copper, Silver, and Gold.

PRICE CHANGES

Table with columns for Commodity, Price, and Change. Includes items like Wheat, Flour, and Sugar.

AMERICAN MARKETS

Table with columns for Commodity, Price, and Change. Includes items like Wheat, Corn, and Soybeans.

GOLD MARKETS

Table with columns for Gold Type, Price, and Change. Includes items like Gold Bullion and Gold Bars.

LONDON FUTURES

Table with columns for Commodity, Price, and Change. Includes items like Wheat, Flour, and Sugar.

COFFEE

Table with columns for Coffee Type, Price, and Change. Includes items like Arabica and Robusta.

SOYABEAN MEAL

Table with columns for Soyabean Meal Type, Price, and Change. Includes items like Full Fat and Skimmed.

INDICES

Table with columns for Index Name, Value, and Change. Includes items like FTSE 100 and Industrial Production.

TRAVEL

OVERSEAS... List of travel agencies and services.

ART GALLERIES

SKIPWORTH GALLERY... List of art galleries and exhibitions.

THE LYALL FORMULA - A Radical Approach to Commodity Investment. Advertisement for a financial service.

ART GALLERIES - SKIPWORTH GALLERY. Advertisement for art galleries.

COFFEE, SOYABEAN MEAL, INDICES, TRAVEL, ART GALLERIES. A collection of small advertisements.

COFFEE, SOYABEAN MEAL, INDICES, TRAVEL, ART GALLERIES. A collection of small advertisements.

COFFEE, SOYABEAN MEAL, INDICES, TRAVEL, ART GALLERIES. A collection of small advertisements.

PLATIGNUM

The cost of ignoring product design

By Christopher Cameron-Jones

FOR ABOUT the price of a Bic ball-point pen it is possible to buy a Bic fountain pen. Last week they were trading at 91p per share—valuing the troubled group at £4.2m. Platignum—whose pens have been used by generations of UK schoolchildren—has seen its sales and profits fall sharply in recent years. But under a new managing director and an injection of £1m of additional capital it is trying to reverse the trend.

Platignum, the former Montmore Manufacturing Company, which pioneered low-cost steel-nibbed fountain pens in Britain in the 1920s, is still the major supplier of pens to schools in this country. But its "get 'em young" policy has been proving less and less effective in a UK market worth around £100m a year.

Ten years ago the company held 20 per cent of the retail pen market by value. But by the start of this decade its share had fallen to 10 per cent.

felt-tipped pens. It has not penetrated the disposable market. But Platignum admits that a major factor in the decline has been its inattention to new designs and new products. Like the schoolchildren who use them, its products have aged.

Amid the recession, the writing instruments market has been relatively resilient. Overall UK market volume has changed little in the last few years. But Platignum's profits have plummeted. In all but one year of the 1970s its profits topped £500,000 pre-tax, with a peak of £655,000 in 1978/79. But in the 12 months to the end of January 1981 the group was showing a loss of over £444,000 and was cutting the workforce.

Last year sales plummeted 24 per cent and total group turnover slid from £10.5m to £7.7m. The loss climbed to over £600,000 and for the second year running shareholders had to forgo any real dividend.

But earlier this month shareholders were being told by David Leeming, the company's new managing director, that plans aimed at revitalising the group were under way.

Mr Leeming, 34, a former senior marketing executive with Parker Pen in Europe, joined the board three months ago along with a friend, Mr Rodney Collier, 38, who is injecting his point-of-sale material designing and manufacturing company into Platignum.

Platignum's takeover of R. P. Collier, involving a £200,000 share deal, was part of a £1m cash injection arranged in March this year by way of a rights issue and a placing mainly with City institutions.

Along with two new non-executive directors, Mr Leeming and Mr Collier bring the average age of the Platignum board down to 41.

The new capital will be used mainly for the introduction of



MR DAVID LEEMING
1 per cent of world market

fresh products in an attempt to catch up with foreign competitors whose new designs flooded the UK market in the late 1970s while Platignum was resting on its laurels.

By the time Platignum's management realised it was not devoting enough attention to the problem profits were contracting so fast that it was wary of venturing into pastures new. As the losses mounted cash was needed to maintain the existing business.

When Mr Leeming arrived he discovered that the company's designers had drawers full of projects which had been abandoned because of lack of funds—and a good many of them offered exciting possibilities.

The company now plans to launch two or three new products a year.

Platignum has also been re-examining the structure of demand. Some 30 per cent of the UK market in value terms is represented by gifts, ranging

from packs of felt tips for children's birthday presents to £1,000 gold fountain pens. But at Platignum, aside from those pens bought retail for children to use in school, gifts represent only a tenth of sales.

While the fountain pen retains its image as the instrument to use to write with style, in unit sales terms—some 6m are sold a year—it has been pushed far into the shadows by 200m ball points, and 200m felt and fibre tipped pens. Recently introduced roller ball wet inkers have meant further competition.

The company believes there is no logic in attempting a major assault on the disposable ball point market. As for felt tips and fibre tips, sales are hampered by foreign competition, chiefly from Italy where, subsidies mean producers can make plastic components cheaper than Platignum can buy the raw materials. So the company's main drive will be on middle priced ball-points and fountain pens.

Mr Leeming is aiming for a 70 per cent volume increase over the next three years. "This is not asking for much in the context of a worldwide market of over £1bn. We are going for 1 per cent of this in areas that we are good at," he says.

Most of the growth is seen coming from exports. The group had already good distributor links with the old Commonwealth countries and the U.S. and is currently improving its links with the Middle East and hopes to create a good network in Europe, where it has performed very poorly in the past.

In its last financial year exports fell from £1.6m to just over £1m, about 13 per cent of total turnover, with North America becoming the largest customer at £0.3m, while the Middle East business collapsed,

mainly as a result of the war between Iran and Iraq, from £0.7m to £0.12m and trade with other EEC countries was down from £0.14m to £0.1m.

Future success will also depend on Platignum containing costs. Over the past two years the workforce has been more than halved from 1,000 to 450 and automation has been introduced at its 160,000 sq ft factory and offices block at Stevenage.

Half the factory space is occupied by plastics moulding, which, as well as providing pen

No real growth in plastics moulding

components, handles sub-contract work for such companies as Black and Decker and Electrolux. But the plastics moulding industry generally was running at 42 per cent below capacity last year and Platignum's turnover here fell 35 per cent. No real growth can be expected in moulding in the medium term.

But Mr Leeming believes that measures taken have put the group back on course for recovery. The point-of-sale business Cullier, where pre-tax profits jumped from £27,000 to £100,000 last time, is seen as becoming a major contributor.

The company is hoping to approach breakeven in the year to the end of January 1983 with an upturn to profits of the order of £700,000 for the following 12 months. Mr Leeming has underwritten his optimism by raising around £35,000 secured against his home to buy a 1.2 per cent stake.

In 12 months' time he should know if he would have been better to have spent his money elsewhere, if not on Bic pens.

Competition from products at the cheap end

The market leader now is Parker Pen, with 20 per cent, while Papermate, owned by Gillette, holds around 18 per cent. Bic of France, holds 10 per cent, Pentel of Japan 8 per cent and Sheaffer, of the U.S., about 5 per cent.

Why the decline in Platignum's share? To some extent it may be due to competition from products at the cheap end of the market—disposable ball points such as the Bic. For while Platignum has diversified away from its traditional fountain pens—which now account for only 25 per cent of its sales—into refillable ballpoints and

APPOINTMENTS

Ulster Bank chairman joins NatWest board

Mr Frank O'Reilly, chairman of Ulster Bank, has been appointed a director of NATIONAL WESTMINSTER BANK, its parent bank. Mr O'Reilly served on Ulster Bank's advisory committee from 1959 before becoming a director in 1961 and deputy chairman in 1974. He became chairman earlier this year. Since 1955 he has been chairman of Irish Distillers, although he will be retiring at next February's annual meeting. He is also chairman of the Royal Dublin Society.

Mr Michael Finn, Dr Jim Pearson, Mr John Bradbury, Mr Reg Dahbs and Mr Jim Kelle have been appointed to the board of LONDON AND SCANDINAVIAN METALLURGICAL COMPANY.

Schroder Wagg and Co., has been appointed an executive director of the London-based operation which is subject to approval by Sweden and the UK. SKANDINAVISKA ENSKILDA BANKEN is setting up to develop its role in the international capital and corporate finance markets. He will be responsible for corporate finance.

SEALED MOTOR CONSTRUCTION, a member of the Advest Group, has appointed Mr John P. M. Derham financial director. He has been company secretary for the past three years.

THE CHARTERED INSTITUTE OF TRANSPORT has elected the following for the year commencing October 1:

MORISON STONEHAM INVESTMENT MANAGEMENT has appointed Mr Michael Boyd-Carpenter to the board. The company is the investment management business of Morison Stoneham and Co.

Mr Max Blackston, currently chairman of CER (the Research International agency in Italy), will be returning to the UK on August 1 to become chairman of one of the RI UK companies, MARPLAN. Mr John Fuller of Marplan will take on general responsibilities for account development. Mr David Cahn, resources director of RI's other main UK agency, RBL, will shortly be transferring to Italy to succeed Mr Blackston as chairman of CER. Mr Cahn's place on the RBL board will be taken by Mr John Wilkinson, currently an operations director.

BPCO has appointed Mr Roger Hutton as group sales director. He will continue to be sales and marketing director of Waterlow.

Mr Eric C. Reed, director of engineering for the THAMES WATER AUTHORITY, has decided to take early retirement from November 19.

The Earl of Euston, an assistant director of J. Henry

president-elect: Mr I. S. Payne, director, J. Sainsbury; vice-president: Mr R. Brook, chief executive, National Bus Company; Mr G. C. Edmunds, formerly British Transport Staff College; Mr J. F. Higgins, general manager, Coras Iompair Eireann; Mr G. Myers, member, British Railways Board; Mr J. K. Stuart, chairman, British Transport Docks Board; and Mr P. A. Thompson, chief executive, National Freight Consortium. Treasurer: Mr A. J. Tomsett, finance director, British Transport Docks Board. Librarian: Mr N. J. Payne, chairman, British Airports Authority. Secretary: Mr T. L. Beagley, past president.

THE INSTITUTION OF PRODUCTION ENGINEERS has elected principal officers for the year 1982-83: president: Sir Robert Teiford; vice-presidents: Professor Martin Farley and Mr Alex Houseman; chairman of council: Mr Alan MacGregor; vice-chairman: Mr Keith Williams.

CONTRACTS
£14m pipelaying order

PRESS CONSTRUCTION has secured a major share of the Thames Water Authority's periodical pipelaying and repair contracts. Under a contract valued at more than £14.5m the company's Swindon-based distribution region will lay new pipes and carry out alterations, repairs and emergency tasks on Thames Water's clean-water systems throughout three large zones in Greater London. The contract will run for three years.

CHARTERSET INSULATION, Grantham, has been awarded a £7.5m contract for the new Yarmouth University Campus in Jordan. The order is for the supply and installation of about 16 km of an underground heating main distribution complex using a patented pre-stressed steel pipe-in-pipe system complete with a computer alarm system. Main contractor is Hanbo General Construction Company of Seoul.

METHODIST HOMES for the Aged has placed a £1.1m contract with BOVIS for the conver-

sion of Wesley Methodist Church, Lancaster, into five floors of sheltered housing. This will result in 36 one and two-person flats, together with warden's accommodation, and a passenger lift installed in the church tower.

GEC RECTIFIERS has received an order worth £2m for the supply of 26 power conditioning units for Canadian built light rail vehicles. The contract was obtained through GEC Canada of Toronto who negotiated an order from Metro Canada for a bulk purchase arrangement to supply up to a total of 200 units for use in Intermediata Capacity Transit System (ICTS) contracts handled by Metro Canada. These variable frequency, variable voltage high power transistor inverters rated at 570kVA and mounted on the underside of each railcar, provide power to the linear induction motor drives. Speed control of the vehicle is achieved by frequency variation which is governed by a computerised automatic control system.

How Pilkington continues to grow and build worldwide sales—even in times of recession

These four illustrations show some of the innovations that have kept Pilkington a worldwide leader in the manufacture of glass and allied products.

With a full year's results of Flachglas included for the first time, world sales of £959 million are a record for the Group.

Adverse conditions in the United Kingdom led to depressed results, but these were partly offset by record trading profits overseas and increased licensing income.

Our electro-optical companies had a good year.

Cernfil AR (alkali resistant) glass fibre has made important technical progress and we are convinced that it is now the best available replacement for asbestos in industrial cladding and roofing products.

There are signs that the worst of the recession is over in the United Kingdom, and the company expects to benefit from any recovery. Overseas, prospects are for a good performance overall.

The Group's balance sheet remains strong with a debt to equity ratio of 1 to 3.2.

To find out how we are making progress just fill in the coupon and send it to us.

Financial Highlights	£m	1982	1981
Sales to outside customers	858.9	786.8	
Trading profit	26.7	48.2	
Licensing income	39.4	35.3	
Group profit before taxation	53.4	81.0	
Group profit after taxation	3.5	48.8	
Dividends	17.6	17.6	
Retained profit (loss)	(6.9)	18.7	
Earnings per share	(3.8)p	24.6p	
Dividends per share	10.5p	10.5p	

To: The Secretary, Pilkington Brothers PLC, Prescott Road, St. Helens, Merseyside, WA10 3TT.

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Top left: Pilkington glass fibre in a glass/nylon composite cladding.

Top right: Pilkington at the World Cup. Pilkington Cernfil AR (alkali resistant) glass fibre reinforces the new facade at the Real Madrid stadium, scene of the 1982 World Cup Final.

Bottom left: 'Future Home 2000', featured on 'The Money Programme', uses many Pilkington insulation products.

Bottom right: Fibrelase, made by Group member Barr & Stroud, treats internal bleeding without surgery.



PILKINGTON



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A FINANCIAL TIMES SURVEY

REINSURANCE

SEPTEMBER 6 1982

The Financial Times is planning to publish a survey on Reinsurance in its issue of September 6 1982. The provisional editorial synopsis is set out below.

Introduction: World insurance markets are flooded with available reinsurance capacity. The numbers of risk carriers specialising in reinsurance continues to grow despite the prospect of huge underwriting losses as competitive pressures become more intense. An assessment of the underlying economics of reinsurance and why the sector shows no sign of contraction in the numbers of participants.

Editorial coverage will also include:

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- Captives—Companies
- Pools
- The Americas—Canada
- The U.S.
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- Bermuda
- Regional round ups of latest development in—The Far East
- Continental Europe
- Life reinsurance
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Companies and Markets

INTERNATIONAL COMPANIES AND FINANCE

Manny Hanny boosts income

By Our New York Staff
MANUFACTURERS HANOVER, the large New York bank, managed to overcome losses from last May's Drysdale affair to report a 16 per cent increase in profits for the second quarter of this year.

Earnings for the first half of this year were \$126.3m or \$3.60 a share, up 10 per cent from \$115m, or \$3.42 a share in the first half of 1981.

The bank's final losses from the default of Drysdale Government Securities amounted to \$21.5m or \$3.5m after tax. This was partly responsible for the sharp 74 per cent increase in the bank's operating expenses during the quarter, to \$35.5m.

Chase Manhattan, which suffered the largest losses from Drysdale, has not yet reported for the second quarter. Its results are expected next week.

J. P. Morgan shows 10% first-half gain

By Our New York Staff
J. P. MORGAN, parent of Morgan Guaranty Trust, the large New York bank, reported little change in earnings for the second quarter of 1982, as higher costs offset profits. Net income before securities transactions was \$96.5m, compared to \$96.5m in the second quarter last year, equivalent to \$2.35 a share in both cases.

Morgan, which specialises in wholesale banking, said that earnings from its leading business rose to \$27.1m from \$23.2m, as both the volume of lending and the net yield improved. Income from bond and foreign exchange trading was also up.

The stresses which high interest rates are placing on borrowers showed up in a sharply increased loan loss provision. Morgan allowed for \$311m, up from \$250m last year.

Non-performing loans increased from \$87.1m to \$93.4m. These are not necessarily loans which Morgan means to write off, but it means borrowers are failing to keep up payments. The results brought Morgan's half-year earnings to \$196.3m or \$4.76 a share, up 10 per cent from \$177.8m or \$4.33 a share.

Allis-Chalmers incurs further heavy fall

FRESH TRADING losses were suffered in the second quarter at Allis-Chalmers, the Milwaukee machinery manufacturer and the directors warn that there will be a continued erosion of earnings in the latter half of the year.

Mr David C. Scott, chairman and chief executive, said that the half-year had seen demand for farming equipment at its lowest level for a decade, the lift-truck industry in its worst slump for new orders since 1975, and demand for capital goods generally still depressed.

The second quarter loss amounted to \$129m, equal to \$1.45 a share, compared with a profit of \$4.6m or 37 cents a share last year. At the halfway stage the loss totalled \$182.4m, also \$1.45 a share, against a profit of \$7.19m or 57 cents a share previously. Allis incurred a loss of \$28.8m for the whole of 1981.

The latest figures include preferred dividend requirements of \$2.5m in the second quarter and \$5m in the half-year. The latest six months also includes a gain of \$16.7m or \$1.33 a share from the first quarter sale of shares in Siemens-Allis to Siemens AG of West Germany. Returns for 1981 include preferred dividend requirements of \$1.6m for the second quarter and \$2.2m for the half-year.

Penn Square losses lead Seafirst to redeploy 400

BY DAVID LASCOLES IN NEW YORK

SEAFIRST, the Seattle bank which suffered large losses through the recent collapse of Penn Square Bank in Oklahoma, confirmed yesterday that up to 400 people, some 4-5 per cent of its staff, are to be "redeployed".

The bank will also postpone major reviews and will probably eliminate all 1982 management bonuses and profit-sharing.

The bank, which employs 8,000 people, said that many of the staff affected would find other positions within the corporation. Every effort will be made to place as many of these people as possible.

Seafirst revealed earlier this week that its losses from Penn Square could run as high as \$128-165m, or \$88-90m after tax. As a result, the bank will announce a loss for the first half of this year.

Mr William Jenkins, the Seafirst chairman, said the measures were being taken to achieve cost reductions in the light of poor economic conditions and higher funding costs, as well as loan losses.

Meanwhile the collapse of Penn Square has had its expected ripple effect in the energy region. Several banks in Texas have reported un-

usually large deposit outflows in the last few days, prompting U.S. bank regulators to issue assurances that certain banks at the centre of rumours are not about to close their doors.

The Federal Deposit Insurance Corporation has also announced that uninsured deposits - at Penn Square amounted to \$550m, substantially more than the \$100m it had originally calculated. Most of these deposits were placed by financial institutions such as credit unions. It is unclear as yet how much they will recover. The FDIC itself guarantees only deposits of up to \$100,000.

Kuwait payment aids Reynolds

BY OUR NEW YORK STAFF

R. J. REYNOLDS INDUSTRIES, leader in U.S. cigarette sales and fourth in the world tobacco market, boosted second quarter earnings from \$197m, or \$1.82 per share, to \$209m or \$2.74 per share. Revenue rose from \$297m to \$313m.

The company said, however, that the quarter included a non-recurring gain of \$173m, or 87 cents, from an arbitration award paid by the Government of Kuwait for nationalising its oil reserves.

The half-year figures showed a gain of 24 per cent to \$450m, or \$4.43 a share, compared to \$387m, or \$3.54. Sales were

4.3 per cent up at \$5.99bn, compared to \$5.74bn. Mr J. Sticht, chairman and chief executive, said record domestic cigarette sales for the first half year reflected higher prices and also strong sales trends in such favoured brands as Camel and Vantage.

On the international side, operating earnings were down despite higher sales. Mr Sticht blamed this on the strength of the U.S. dollar against other currencies and also on a fall in U.S. exports.

Del Monte, which is Reynolds' food industry subsidiary, has seen lower sales in the U.S.

Earnings have been hurt also by higher costs.

Sea-Land Industries Investments, the transportation unit which includes the world's largest container operation, continues to push both sales and earnings ahead.

Mr Sticht disclosed that the compensation payments from Kuwait will be used to "increase marketing activities" in Reynolds' proven performers in the tobacco business and to bring forward new products to support Del Monte in its further penetration of consumer markets. About \$17m has been so committed to date.

Searle lifts earnings and sales

BY OUR NEW YORK STAFF

G.D. SEARLE, the pharmaceutical and optical products group, has reported second quarter net profits of \$32.5m, or 64 cents a share. A year earlier loss of \$3.2m included a \$35m write-off of a medical products business which was closed.

Net profits from continuing operations rose by 11 per cent while second quarter sales rose by 9.7 per cent to \$257.4m from \$234.7m a year earlier.

This brings Seale at the half-way stage to net profits of \$60.8m, or \$1.20 a share, on sales of \$492.3m, compared with

net profits of \$18.9m, or 38 cents, or \$45.7m. Last year's net income total of \$28m of provisions associated with the discontinued medical products activities.

Sales this year have been boosted by such new products as Ntrasweet, which Searle says has already taken 10 per cent of the \$200m market for sweeteners.

Wall Street analysts are forecasting full-year profits from continuing operations of \$2.80 a share, compared with \$2.52. Searle plans to spend about \$100m on research and develop-

ment of new drugs this year, an increase of about one-fifth over 1981. Although the results of this expenditure may not appear on the bottom line for four or five years, it is seen as a strong point for the shares, which are trading at an eight-year high of about \$36.

By comparison with the drug side, Searle's optical division, which operates nearly 1,000 retail stores, has been hit by recession and its effect on consumer spending. However, the board is expanding the opticals side and expects sales to recover sharply.

Downturns for Grace and Allied

BY OUR NEW YORK STAFF

W. R. GRACE and Allied Corporation, two diversified chemicals and natural resources companies, reported yesterday lower second-quarter earnings, reflecting the general downturn in their industries.

Grace's net earnings declined 23 per cent to \$76.9m from a year earlier. Sales totalling \$1.6bn were 4 per cent lower. Profits per share were \$1.58, against \$2.08.

The company's first-half net earnings were 20 per cent up at \$221m, against \$184m, but the latest figure included a \$65m gain from the sale of its Chemed subsidiary. Six months' sales were \$3.1bn, against \$3.18bn.

Grace said second-quarter operating earnings of its specialty chemicals business rose 7 per cent, but the cyclical downturn in the agricultural

industry caused a 29 per cent fall in operating income of Grace's farm chemicals division.

Allied reported second-quarter earnings of \$82m, down from \$87m year earlier. Six months' earnings declined 15 per cent to \$145m from \$171m.

Sales in the second quarter were virtually flat at \$1.6bn. First-half sales totalled \$3.21bn compared with \$3.18bn.

Signal hit by depressed market in heavy trucks

BY OUR FINANCIAL STAFF

THE depressed condition of the heavy truck market has taken its toll on the results of Signal Company, the multi-industry company which has an 80 per cent stake in Mack Trucks.

Second quarter earnings declined from \$57.3m or 79 cents a share to \$37m or 51 cents a share on sales marginally ahead at \$1.4bn against \$1.34bn.

This left first half results 35 per cent lower at \$88.2m or 94 cents a share against \$105.1m or \$1.45 on revenues of \$2.62bn compared with \$2.58bn.

Mr Forrest Shumway, chairman and chief executive, said: "It is impossible at this time to forecast confidently Signal's performance for the remainder of the year."

However, he expected declines in income for the next two quarters which would probably exceed the size of the earnings fall of the first six months, mainly because of the depressed condition of the heavy truck market.

Advance at Raytheon

By Our Financial Staff

RAYTHEON, the maker of air defence missile systems and other U.S. Government electronics products, has continued its consistent record of earnings growth.

Second quarter profits rose from \$83.9m or \$1 a share to \$85.8m or \$1.02 on sales static at \$1.4bn. This brought first half results of \$165.16m or \$1.96 a share, up from \$157.17m or \$1.88 on sales slightly ahead at \$2.84bn against \$2.73bn.

The company said Government electronics systems, energy services and educational publishing performed well, but demand was still weak for aviation products and major appliances, because of high interest rates and the lagging economy.

CSFB director resigns

By Our Euromarkets Staff

Mr DAVID MCCUTCHEON, an executive director of Credit Suisse First Boston, has resigned to join Salomon Brothers in London. Mr McCutcheon had been in charge of CSFB's Canadian business and had been with the Credit Suisse White Weld group before CSFB was founded in 1978; he joined White Weld 13 years ago.

Mr. Ian Malcolm, a CSFB manager, will take charge of Mr McCutcheon's responsibilities on a temporary basis.

GTE reports second quarter rise

BY PAUL BETTS IN NEW YORK

A STEADY increase of 13 per cent in second quarter profits is also reported by GTE, the large U.S. telecommunications company or previously known as General Telephone and Electronics Corporation, and the group looks set for a record year.

Net earnings for the period improved from last year's corresponding \$178.4m or \$1.08 a share to \$200.9m or \$1.14 a

share on revenues up from \$2.67bn to \$3.03bn. Half-year earnings improved 12 per cent, from \$386.7m to \$438.5m, or from \$2.16 to \$2.28 a share, on revenues increased from \$5.24bn to \$5.93bn.

For the whole of 1981, earnings reached a record \$738m or \$4.32 a share on peak revenues of \$11bn. The company said both its

telephone operations and communications products businesses reported increased sales and earnings in the latest period. Telephone revenues rose 17 per cent while telephone profits increased 20 per cent over the same period last year. The company's communications products operations had a 20 per cent increase in sales and a 17 per cent rise in profits.

Alcoa suffers sharp reverse

By Terry Byland in New York

LATEST results from ALUMINUM Company of America (Alcoa), the world's largest producer of aluminium with 15 per cent of the global total, confirm the dire state of the industry.

Mr Jerome George, chairman and chief executive, made no forecast for the immediate future but commented that Alcoa's customers report that their inventories are at the lowest level for nine years.

Alcoa has managed a profit of \$15.1m for the second quarter, down from \$81.5m in the comparative quarter, or from \$1.09 to 19 cents a share per share level. The effects of price-cutting in the industry are reflected in lower sales of \$1.24bn, against \$1.30bn.

For the half-year the \$39m operating profit is 79 per cent down on last year despite help from an extraordinary gain of \$19.5m. Six months' sales of \$2.45bn, compare with \$2.60bn.

Mr George commented that the company has been hit by low selling prices and high costs, and has been forced to shut down about 9 per cent of its productive capacity to date, the most recent being the permanent closure of its 145,000 tonnes a year smelter in Texas.

Mr George would not speculate on the outlook for the company in the industry, saying only that Alcoa is "concentrating on reducing expenses and positioning itself to take advantage of the upturn when it comes."

Recent months have shown some indication that U.S. inventories of aluminium are declining. Earlier this week, Mr. Kenneth Miller, chairman of Kaiser Aluminum said he saw some signs of a turnaround in the industry.

Alcoa's shipments fell to 399,000 metric tonnes in the second quarter compared with 412,000 tonnes a year ago, and 397,000 tonnes in the first quarter of this year. This suggests that Alcoa may be curbing sales rather than sell at prices often well below official posted levels.

Apple Computer growth slows in third quarter

By Louise Kehoe in San Francisco

APPLE COMPUTER, the personal computer maker, has reported a 28 per cent rise in third quarter net profits of \$15.2m, or 26 cents a share, from \$11.9m, or 21 cents a year earlier. Sales rose by 57 per cent to \$142.7m from \$90.7m.

For the nine months ended June 23, net profit was \$42.8m or 74 cents on sales of \$487.25m, compared with \$28.4m, or 51 cents, on \$327.1m. These represented profit and sales growth rates of 50 per cent and 72 per cent respectively.

Apple's performance pleased analysts who had anticipated that sales would be hit hard by increasing competition in the personal computer market. Apple's strength in distribution and the wide variety of software programmes for its machines helped to keep sales up, suggested Mr Gregory L. Kelsey of Hambrecht and Quist, a San Francisco stockbroker.

Apple's research and development spending has almost doubled over last year to total \$11.4m in the quarter and \$28.3m in the nine months.

The company is expected to introduce a new version of its Apple II personal computer later this year and a business oriented computer early next year.

CSEFB director resigns

By Our Euromarkets Staff

Mr DAVID MCCUTCHEON, an executive director of Credit Suisse First Boston, has resigned to join Salomon Brothers in London. Mr McCutcheon had been in charge of CSFB's Canadian business and had been with the Credit Suisse White Weld group before CSFB was founded in 1978; he joined White Weld 13 years ago.

Table with columns: U.S. DOLLAR STRAIGHTS, Issued, Bid, Offer, Day week Yield, etc.

Dollar bonds up slightly as markets' optimism wanes

BY ALAN FRIEDMAN

EUROPE'S INTERNATIONAL bond markets slowed almost to a halt yesterday as dealers reported extremely limited buying or selling activity. Prices of fixed-interest bonds in the Euro-dollar market closed slightly higher, while prices in the Euro-D-Mark and Swiss franc bond sectors were unchanged on the day.

The lack of activity was attributed to the market's uncertainty over the path of interest rates, and its guessing game over the exact size of the forecast jump in the U.S. M-1 money supply due to be announced today; estimates of the increase range from 4.4bn to

\$12bn. Sumitomo Bank launched its \$50m 15 1/2 per cent issue as expected yesterday, and Mexico's \$100m bond was increased to \$150m last night through lead-manager Merrill Lynch. There is an option to increase the amount further to \$175m through Merrill Lynch before the end of the month. The coupon was fixed at 18 1/2 per cent and a price of par was set.

All eyes in West Germany this morning will be on the new foreign bond calendar, which was set last night. The D-mark bond market held back from trading in the afternoon, waiting for the results of the meeting of the Capital Markets Sub-

committee. Throughout Europe, the undertone of bond markets has turned from cautious optimism earlier this week to nervousness.

The new American Medical zero coupon bonds appeared to be attracting buyers yesterday, with the 20-year issue priced at 82.5 per cent selling better than the 15-year priced at 74 per cent. Dalva Securities, which had placed its allotment in Europe, and not in Japan as had been suggested by the lead-manager, Dean Witter, Mr Gary Klesch, president of Dean Witter Reynolds Overseas, said: "We did learn that Daiwa had placed its bonds in Europe and not in Japan as we earlier indicated."

Dominion Textile expects deficit

BY ROBERT GIBBENS IN MONTREAL

DOMINION TEXTILE, Canada's largest textile group, expects to show a loss for the year ended June 30. Sales will be down by about 15 per cent.

The group, which also has plants in the U.S., Europe, Latin America and Hong Kong, blames the world recession and severe labour troubles in Canadian plants in the fourth quarter.

Domtex has recently settled its union contracts covering nearly 10,000 workers in Canada. As a result, its labour

costs will rise by nearly 40 per cent over the next three years. However, the company has won the principle of seven-day working in its Quebec plants, and this will help to offset wage increases.

Mr Thomas Bell, president, said Domtex's primary and secondary markets should stabilise in the first half of the current year ending June 30, 1983.

The company was cutting overheads further and had reduced capital spending by 50

per cent this year. All operations were being closely scrutinised, particularly those making products for the apparel industry. "We could emerge from this very difficult period looking somewhat different."

In fiscal 1981, Domtex earned C\$42.9m (US\$ 33.8m), or C\$3.93 a share on sales of C\$864m. Including sales of U.S. and other foreign subsidiaries, sales reached about C\$1bn. In the first nine months of fiscal 1982, the company earned C\$5.6m, or 43 cents a share.

Steep recovery in profits at Safeway

BY OUR FINANCIAL STAFF

SAFEMART STORES, the biggest supermarket chain in the U.S., has announced an increase of more than 60 per cent in second quarter earnings after a disappointing first quarter.

Profits rose from \$62.2m or \$1 a share to \$142.1m or \$1.61, but sales were adversely

affected by currency factors and rose only marginally from \$3.78bn to \$4.04bn.

This left first half earnings ahead at \$58.1m or \$2.22 against \$45.47m or \$1.74 on sales of \$8.03bn compared with \$7.57bn.

The second quarter increase reflects a particularly weak

second quarter last year. It also includes extraordinary gain of \$6.2m or 24 cents a share from the closure of its Omaha, Nebraska, division. Last year's interim results were restated for FASB accounting regulations which reduced them by \$61.0m or three cents.

FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. For further details of these or other bonds see the complete list of Eurobond prices which will be published next on Wednesday August 18.

Large table listing international bond issues with columns: U.S. DOLLAR STRAIGHTS, Issued, Bid, Offer, Day week Yield, etc.

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German chemicals group closes plants and cuts workforce

By Kevin Done in Frankfurt

CHEMISCHE Werke Hüls, the chemical subsidiary of Veba and the third largest plastics producer in West Germany, is being forced to cut its workforce, impose short-time working and close some plants in order to halt a drastic decline in profitability.

Hüls produced its worst financial performance for more than 10 years in 1981, only just avoiding the drop into loss with an after-tax profit of DM 600,000 (\$240,000), compared with a surplus of DM 82.1m in 1980 and DM 84.1m in 1979. The company has operated at a loss so far this year.

While turnover increased modestly by 4.9 per cent to DM 5,980m, the volume of sales dropped sharply by 13.3 per cent to 51m tonnes. The volume of domestic sales plunged by 17.9 per cent, while foreign sales fell by 1.7 per cent. Hüls is suffering mostly in commodity plastics, especially PVC (polyvinyl chloride), and its fertiliser businesses.

Around 1,500 workers involved in PVC and polystyrene production at the company's Marl plant are being put on

short-time work for two months and a further 70 engaged in urea production at Brunsbüttel are to go on short-time working for four months until the end of November.

Overall Hüls is aiming to reduce its workforce by around 2,200 by the end of 1984—800 jobs have already gone—chiefly through early retirement, voluntary redundancy and a stop on new recruiting. At the end of 1981 the company had a workforce of 17,747.

Hüls plants worked last year at 77 per cent of capacity compared with 79 per cent in 1980. In the first five months of 1982, capacity utilisation was down to 70 per cent.

The costs of manufacturing several products have risen much faster than selling prices in the last 18 months and for PVC prevailing prices last year were 1 per cent below the 1979 level. Energy costs account for 55 per cent of the manufacturing costs of PVC, and petrochemicals feedstock prices rose by 30-70 per cent last year, biting deeply into Hüls profit margins.

Hüls is still being hit by falling volume sales.

New structure for Italian power equipment industry

By James Buxton in Rome

THE TWO leading companies in Italian power station equipment, Ansaldo and Franco Tosi, have agreed in principle on a new structure for the troubled industry.

Ansaldo, which is part of the state owned IRI-Finmeccanica group, and Franco Tosi, which is a private sector concern, have put to the Government proposals both to try to strengthen the position of Italian companies in export markets and to help those Italian electro-mechanical companies which are in difficulties.

The proposals appear likely to be accepted and should lead to the Government giving finan-

cial assistance to the industry which has been weakened by government delays in going ahead with new power station orders. Only one large plant has been started since 1975.

Under the proposals a consortium of public and private sector electro-mechanical concerns called GIE, which has the capacity to deliver complete plants in export markets, will be dissolved and reconstituted under the leadership of the Genoa-based, Ansaldo.

At the same time a second company, also dominated by Ansaldo, would be set up to help the private sector concerns

Hapag climbs out of the red

By Our Frankfurt Staff

HAPAG-LLOYD, the West German shipping and travel company, achieved a significant recovery last year, producing a group after-tax profit of DM 13.2m (\$5.3m) compared with a loss of DM 31.5m in 1980—although it is still deeply dissatisfied with its financial performance.

The concern was helped by the strength of the dollar against the D-mark as well as by a marked improvement in the performance of its cargo liner services, which added DM 56m more to pre-tax profits than in 1980.

Last year's recovery came after the company's worst 12 months in the post-war period. The parent company remained in deficit in 1981 with an after-tax loss of DM 7.5m compared with a loss of DM 21.6m in 1980.

Group turnover jumped by 24 per cent to DM 4.3bn last year, chiefly as a result of the strength of the dollar and through the inclusion for the first full year of the cargo route to the Middle East and the Indian Ocean, which was taken over from the bankrupt DDC Hansa group in September 1980.

Hapag-Lloyd remains financially weak with shareholders' funds amounting for only 10.8 per cent of total liabilities compared with 10.7 per cent in 1980.

The company continued to suffer from the "desolate" state of the world tanker market and again had to make provisions against the sizeable risks in this sector.

Of total sales last year of DM 4.4bn, about DM 3bn was derived from cargo liner services. DM 189m came from harbour and coastal services, DM 123m from ship building and ship repair, DM 714m from tourism, including the Hapag-Lloyd airline, and DM 271m from haulage.

The company's haulage activities continued to run up considerable losses despite measures to streamline the operations, and losses of DM 5.2m were also accumulated by the shipyard activities. Book profits from the planned sale of aircraft helped to keep the airline narrowly out of deficit.

The main hope for further improving profits in 1982, said the company, lay in efforts to cut costs and increase productivity. With world trade stagnating or in recession there was little hope of increasing sales revenues.

Orders decline at Hochtief

By Our Financial Staff

ORDER books at Hochtief, the West German construction group, had fallen to DM 4.1bn (\$1.64bn) at the end of June, from DM 5.3bn at end-June 1981 and DM 4.4bn at the end of 1981.

Herr Enno Vocke, managing board chairman, told the annual meeting that foreign construction output totalled DM 1.1bn after DM 2.85bn in the whole of 1981. Foreign orders totalled DM 2.1bn, against DM 2.45bn at end 1981.

Domestic building completed fell by 12 per cent in the six months to DM 1.12bn, following lower income orders in 1981. But domestic incoming orders revived in the half year to stand at DM 1.3bn at end-June. However, no end is in sight to the domestic building crisis which is being made worse by public sector building cuts, Herr Vocke said.

Elf transfers \$200m to service takeover loans

By David Marsh in Paris

ELF AQUITAINE, the French state-controlled oil company, faces a cash drain of about \$200m this year to pay interest charges on bank loans arranged last year to finance its takeover of Texasgulf, the U.S. energy and mining concern.

The need to transfer funds abroad to finance the takeover—carried out a year ago to build up Elf's transatlantic energy business—carries the risk of embarrassing the French Government, which has a two-thirds stake in Elf.

Concerned with protecting the franc, the French Finance Ministry originally asked that the deal should be carried out without sparking off capital outflows. But, according to reports in Paris, the Government has been forced to give reluctant authorisation to the transfers because of worse-than-expected financial results at Texasgulf, which has been hit by weak phosphate sales—a major component of its raw materials business.

Elf is now expected to trans-

fer to foreign banks about FFR 1.4bn (\$202m) during the course of this year in the form of interest charges on dollar loans. The original plan was for the debt servicing to be covered from Texasgulf's profits.

Elf has already been involved in controversy with the state this month over the Government plans to limit increases in domestic petrol prices this summer.

ABN expects rise in bad debts

By Our Financial Staff

ALGEMENE Bank Nederland, one of the big three Dutch commercial banks, expects first half net profit to be little changed from the F1 186.3m (\$71.4m) of the same 1981 period, despite a "major rise" in general risk provisions.

In a prospectus for a F1 100m

bond issue, the bank says additions to its general risk provisions will again be substantial. These rose to F1 495m in 1981 from F1 300m in 1980.

Despite the need to provide substantially greater cover against bad debts, ABN managed to improve its earnings

last year. After tax, these rose by an eighth to F1 342m, against F1 302m.

The bank's planned bond issue is a 20-year offering on a coupon of 11 per cent. The bond will be priced next Tuesday and subscriptions have to be in two days later.

Douwe Egberts sees hard year

By Walter Ellis in Amsterdam

DOUWE EGBERTS, the leading Dutch coffee trader, expects extremely difficult trading conditions over the next 12 months, with net profits falling as low as F1 125m (\$45.9m). In the 12 months to the end of June, DE made a net profit of F1 202m, with 51 per cent of sales generated overseas.

It forecasts a bigger proportion of foreign business but worldwide demand will continue to fall. DE is part of the Consolidated Foods of the U.S. Two months ago, DE sold its U.S. subsidiary, Superior Foods, to the parent company and opened a new, aggressive phase in its marketing in the Netherlands by announcing that it intended to undercut the coffee prices of its Dutch competitors.

It is too early yet to say what effect the price war has had. DE already held close to 60 per cent of the domestic market for coffee and could only expect real gains at the expense of Van Nelle, which last year made a profit of just over F1 30m.

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Companies and Markets INTL. COMPANIES & FINANCE

Heavy research spending weighs on Honda results

By RICHARD C. HANSON IN TOKYO

HONDA MOTOR Company, the Japanese car and motorcycle group, has reported a 33 per cent drop in consolidated net profit to ¥17,178bn (\$67.1m) in its first quarter, ended May 31. The company, however, attributed most of the decline to a steep rise in its spending on research and development and to seasonally high inventory costs in advance of a peak sales period. Sales advanced 13 per cent to a record quarterly high of ¥340.7bn. Domestic sales jumped 23 per cent, while exports (70 per cent of the total) gained only 7.5 per cent. Honda's overseas unit sales of motorcycles and cars actually fell 20 per cent and 3 per cent respectively, in the first quarter compared with a year earlier. Shipments were hurt by a drop in demand in parts of Southeast Asia, Iran and other markets.

An agreement to restrain exports to the U.S. market, announced in June last year, kept U.S. sales flat. Honda plans to start up production of cars in the U.S. in November this year. It aims to produce 70,000 units in 1983, or about one-fifth of its current sales volume in America. Domestic car sales rose 21 per cent to 84,000 units (compared with 181,000 cars sold overseas). This was partially the result of brisk sales of the City, a 1,200cc model, introduced late last year. Honda sold 94,000 City units. The steep drop in not income reported for the quarter reflected a ¥7.1bn increase in R & D costs (to ¥18.9bn). A steep rise in interest costs and a drop in equity income from unconsolidated subsidiaries were recorded. Honda cites the expenses associated with an "aggressive" schedule for introducing new products this year in accounting for the decline in its earnings. About 30 new motorcycle models have been put on sale in anticipation of the summer sales season. Honda is the world's largest manufacturer of motorcycles.

Australia tops rush for freed yen loans

By Our Tokyo Correspondent

A LONG-TERM loan to ¥20bn (\$80m) to Australia, the largest single yen loan to a sovereign borrower since Japanese rules were relaxed in May, has been completed with 40 banks and financial institutions participating, it is understood. This brings the total estimate for sovereign calls on the Japanese yen long-term loan market to a record ¥192bn (\$75bn) for the April-September half year. An unprecedented scramble to arrange syndications occurred after the Ministry of Finance opened the market to all types of borrowers on May 13. It is believed that banks have now used up virtually all of their loan programmes for the half year. Under such circumstances, bankers had expressed concern over whether the market could absorb smoothly a loan the size of the Australian borrowing (Australia initially aimed at raising ¥30bn). The Long-Term Credit Bank of Japan led the Australian syndication. Meanwhile, the signing ceremony was held yesterday for one of the largest of the other yen loans to be marketed this half-year. Caisse Nationale des Antoroutes (CNA), a French public financial agency, has borrowed ¥12bn for 10 years. France ranks as the top national borrower for the half-year, with four deals totalling ¥37bn. CNA is the largest borrower of the four. Both the Australian and CNA loans carry the terms specified by the authorities for fixed rate long term yen loans of 0.2 per cent over the Japanese long term prime rate (currently 8.4 per cent). The CNA loan includes a five-year grace period.

Bahrain awards more banking licences

By Mary Frings in Bahrain

THE BAHRAIN Monetary Agency has approved 11 applications for banking licences from among nearly 40 applications. Artoc Bank and Trust, a mainly Arab-owned institution registered in the Bahamas in 1977, was the only applicant to be granted a full offshore Banking Licence (OBL). Nomura Investment Banking (Middle East) EC, a Bahrain-registered subsidiary of the Japanese securities house, was granted an Investment Banking Licence (IBL). Manufacturers Hanover Trust Company, which already has an OBL in Bahrain, obtained a licence to open a regional office. Other representative office licences went to Deutsche Bank, Yasuda Trust and Banking Company, European American Bank and Trust Company, Marine Midland Bank, Banco de Comercio e Industria de Sao Paulo (COMIND), International Commercial Bank of China (Taiwan) Bank, Negan Indonesia, and Hokkaido Takushoku Bank.

Toyota Motor forecasts growth of world markets

TOKYO — Toyota Motor Corporation hopes to sell 2m vehicles a year in Japan by 1985 compared with 1.5m last year. Mr Shoichiro Toyota, president, said.

Sales in the Japanese market, already the world's second largest after the U.S., are over 5m vehicles annually and will be 30 per cent bigger by the 1990s. Worldwide demand will also increase 30 per cent by then, with expansion particularly noteworthy in the Middle East, Africa and Central and South America, he added. Over the next few years Toyota will pay greater attention to markets in Asia, Africa, Oceania and Central and South America. It will also expand overseas facilities, especially knock-down production operations.

Mr Toyota hoped that talks with General Motors of the U.S. on joint production of a Toyota-designed small car in the U.S. would be successful soon, but he gave no details on the current state of negotiations. Toyota is looking at ways to supply alternate energy sources such as hydrogen and battery driven engines. Meanwhile, he criticised proposed legislation in the U.S. to ensure vehicles sold there have a percentage of locally made parts. The legislation could have the effect of not only restricting competition and running contrary to the best interests of American customers, but in the long-term being disadvantageous to the U.S. economy. Reuter.

\$300m credit planned by Gulf Petrochemical

By Our Bahrain Correspondent

A CONSORTIUM of Arab banks and investment companies led by Gulf International Bank (GIB) has been awarded the mandate for a \$300m credit for Gulf Petrochemical Industries Company, a joint-venture between Bahrain, Kuwait and Saudi Arabia. The lead management group include Arab Banking Corporation (ABC), Arab Petroleum Investment Corporation (Apicorp), Kuwait Foreign Trading Contracting and Investment Company (KFTCIC) and the National Bank of Bahrain.

Dr Tawfeeq Almoayed, chairman of GIPC, said the terms for a proposed five-year loan, with a two-year grace period, were the lowest achieved for a project in Bahrain. The margin is believed to be 1 per cent over the Bahrain inter-bank offered rate. Dr Almoayed in addition said to export credit offers from Italy and Japan, GIPC is seeking further offers from the UK, France, Germany and the U.S. Reclamation from the sea of a 600,000 sq metre site for GIPC's ammonia and methanol complex has been completed and topographical surveys and soil analyses are now in progress. The plant is due for completion by the end of 1984. The 617 users of ammonia upon getting of Italy.

Moët-Hennessy

The Annual General Meeting of shareholders held in Paris on 24th June 1982 and chaired by Mr. Frederic Chandon de Briailles approved the consolidated accounts and balance sheet for the year ended 31st December 1981.

A dividend of FF 16 per share was declared for the year, together with a tax credit of FF 8, so that the total dividend amounts to FF 24.

An interim dividend of FF 7 per share was paid on 1st February 1982. The balance of FF 9 per share will be paid on or about 5th July 1982 against Coupon No. 34.

The Annual General Meeting also re-appointed as directors for six years Mr. Killian Hennessy and Mr. Jacques Mercier.

Mr. Frederic Chandon de Briailles informed the meeting that he intended to resign as Chairman and asked the Board to consider appointing Mr. Alain Chevalier, at present Vice-Chairman and Managing Director, in his stead.

In a meeting held after the AGM, the Board of Directors expressed regrets at Mr. Frederic Chandon de Briailles' decision and thanked him for his leadership of the Group over the past six years. The Board then appointed Mr. Alain Chevalier as Chairman of Moët-Hennessy.

The Board also re-appointed Mr. Alain de Pracomtal as Managing Director.

Lastly, the Board appointed Mr. Killian Hennessy as President and Mr. Frederic Chandon de Briailles and Mr. Alain de Pracomtal as Vice-Chairmen.

The Annual Report, which is available in both French and English, can be obtained from the Company's registered office at 30 Avenue Hoche 75008 Paris.

Base Rate Change BANK OF BARODA

Bank of Baroda announce that, for balances in their books on and after 16th July, 1982 and until further notice their Base Rate for lending is 12% per annum. The deposit rate on all monies subject to seven days' notice of withdrawal is 9% per annum.

Notice to the Holders of ORIENT LEASING (CARIBBEAN) N.V. U.S. \$20,000,000 8 1/4% Guaranteed Notes Due 1983

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June, 1982

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June 1, 1982



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Société Générale de Banque S.A.

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- Banca Commerciale Italiana Bank Gutzwiller, Kurz, Duingener (Overseas) Bank/Banque Ippa S.A. Bank Mees & Hope NV Bankverein Bremen AG Banque Générale du Luxembourg S.A. Banque de Paris et des Pays-Bas Banque de Paris et des Pays-Bas pour le Grand-Duché de Luxembourg S.A. Banque de Paris et des Pays-Bas Belgique S.A. Banque de l'Union Européenne Caisse d'Épargne de l'État Luxembourg Creditanstalt-Bankverein Chase Manhattan CIBC Commerzbank Aktiengesellschaft Continental Bank S.A. Crdit Commercial de Belgique/Gemeentekrediet van België Crdit Général S.A. de Banque Crdit Industriel d'Alsace et de Lorraine Crdit Suisse First Boston Daiwa Europe DG Bank Dominion Securities Ames European Banking Company International Bank of Japan (Deutschland) Irish Intercontinental Bank Istituto Bancario San Paolo di Torino KB Luxembourg (Asia) Ltd. Kleinwort, Benson Kredietbank S.A. Luxembourgaise Kredietbank (Suisse) S.A. Ewan Lamschot Bankiers N.V. Lehman Brothers Kuhn Loeb International, Inc. Lévesque, Beaubien Inc. Merrill Lynch International & Co. Samuel Montagu & Co. Nederlandse Middenstandsbank N.V. Nederlandse Credietbank NV The Nikko Securities Co. (Europe) Ltd. Nippon European Bank S.A. Orion Royal Bank Société Générale Société Générale Alsacienne de Banque Swiss Bank Corporation International Westdeutsche Landesbank Girozentrale Wood Gundy Limited

WORLD STOCK MARKETS

Wall St edges up at midday

PRICES EDGED higher at mid-session with buyers starting to re-enter the market after an erratic morning performance. The Dow Jones Industrial Average was up about 2.5 points at mid-session at around 330.92, after falling more than three points earlier. Advances led Declines by about seven to five and volume stalled some 32m.

The NYSE All Common Index stood at about 63.43 at mid-session. Analysts said the M1 measure of the money supply was expected to be up sharply, which would mean the Federal Reserve from easing its monetary policy. The money supply figures are due to be released today.

Drug stocks were among the better performers, with SmithKline Beckman up 1 1/2 to \$55, Eli Lilly to \$67, Pfizer 1 to \$57 and Syntex 1 to \$39. Speculation that all supplies could be disrupted in the Middle East boosted Domestic Oil shares, with Atlantic Richfield 1 to \$34, Standard Oil Ohio 1 to \$30 and Union Oil California 1 to \$30.

Volume leader IBM rose 1 to \$67. The stock continues to gain following the news of larger than expected second quarter earnings, reported on Tuesday. Raytheon shed 1 to \$38 in heavy trading after reporting a modest gain in second quarter earnings.

THE AMERICAN SE Market Value Index rose 1.20 to 249.71, up from 248.51, on turnover of about 1.8m shares. The Hang Seng Index closed up 13.95 points to 1,313.37. Blue Chips were generally higher while second and third liners developed on a selective basis.

Canada Gold and Metal stocks led a small gain as the recent firming in commodity prices continued to bolster share values. The Toronto Composite Index was up four points at 1,935.51, on turnover of 2.15m shares. Advances led declines by 169 to 105.

Closing prices for North America were not available for this edition. The metal index rose up 13.7 to 1,315.77 and Gold rose 15.3 to 1,755.0.

Among gaining Metal and Gold issues, Noranda lines rose 1 to \$37, Fluor Development 1 to \$38, Gibraltar Mines 1 to \$38, Teck Class "B" 1 to \$36, and Campbell Bell Lake 1 to \$34. Dofasco Class "A" was up 1 to \$29. The company said it would lay off 2,100 workers indefinitely in November because of a drop in demand for steel products.

Among losing Metal and Gold issues, Fluor Development 1 to \$38, Gibraltar Mines 1 to \$38, Teck Class "B" 1 to \$36, and Campbell Bell Lake 1 to \$34. Dofasco Class "A" was up 1 to \$29. The company said it would lay off 2,100 workers indefinitely in November because of a drop in demand for steel products.

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NEW YORK Stock table with columns for Stock, July 14, July 15, and July 16.

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Companies and Markets

LONDON STOCK EXCHANGE

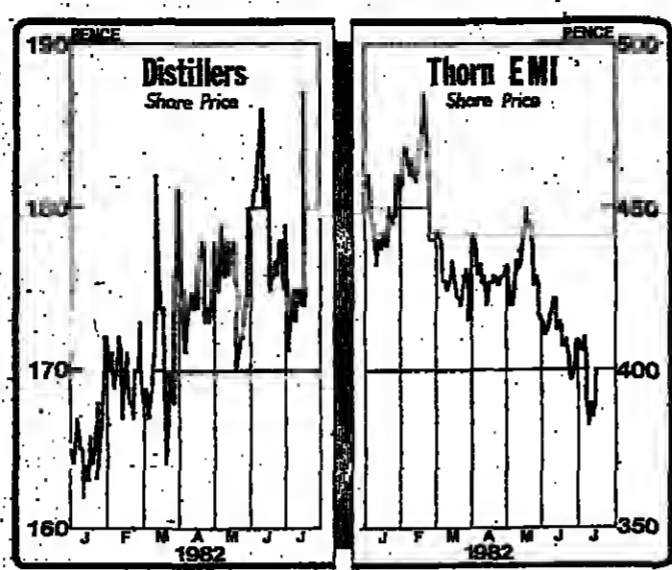
Company statements illuminate drab equity market Flickering interest rate hopes nudge Gilts higher

Account Dealing Dates
First Declared Last Account Dealing Dates: July 15 July 16 July 17 July 18 July 19 July 20 Aug 2 Aug 3 Aug 4 Aug 5 Aug 6 Aug 7 Aug 8 Aug 9 Aug 10 Aug 11 Aug 12 Aug 13 Aug 14 Aug 15 Aug 16 Aug 17 Aug 18 Aug 19 Aug 20 Aug 21 Aug 22 Aug 23 Aug 24 Aug 25 Aug 26 Aug 27 Aug 28 Aug 29 Aug 30 Aug 31

The bleak prospect of a total rail shutdown from midnight on Tuesday continued to curtail investment activity in London stock markets yesterday. All main sectors, however, presented firm underpinnings with equity markets bolstered by company trading announcements and bid situations. Following Hanson Trust's overnight offer for United Gas, a subsidiary of Pioneer Concrete Services of Australia announced its intention to make a cash bid for Mirconcrete.

other influence, was responsible for the index losing an early gain of about a point and showing a small loss around noon, the close was a net 2.6 up at 556.4. City-edged investors ignored starting slightly earlier than yesterday, favouring hopes of lower U.S. interest rates and the chance of another small cut next month in UK clearing bank base rates. The latest U.S. industrial production figures appeared to support U.S. bond prices which augmented London's firmness. Gains of 1 occurred throughout the list with the recently exhausted short tap, 250-paid Treasury Convertible 12 1/2 per cent 1986, gaining that much to 304. The longer-dated Exchange 13 1/2 per cent 1992, at 1031, was among a few stocks to rise 1.

Insurance dull
Insurers succumbed to end-account profit-taking. Lloyd's Brokers well supported on bid hopes, led the retreat with Sedgwick closing 7 down at 167 1/2 and C. E. Heath 6 cheaper at 357 1/2. The liquidation of speculative positions in the absence of the rumoured bid from Allianz left Eagle Star 6 lower at 359 1/2. Elsewhere in Composites, General Accident gave up 4 to 299 and Revals retreated 3 to 342. Hamlyn Life fell 5 for a two-day decline of 13 at 272 on fears ahead of today's new business figures. Still reflecting publicity given to a broker's adverse circular, the major clearing banks continued easier. Falls were limited



to 6, as in NatWest at 432 1/2. Preliminary profits in excess of market estimates and an unexpected dividend increase prompted an active trade in Distillers which advanced 13 to 157 1/2 after 185p. Arthur Bell rose 4 to 174 in sympathy. Leading Breweries retained a slightly firmer bias with Arthur Guinness a penny lower at 359. Elsewhere, P. Palmer continued to respond to the excellent full-year figures and improved 15 for a two-day gain of 4 to 478 1/2. Mizconcrete jumped 6 1/2 to 178p on the cash offer worth 165p per share from Pioneer Concrete Holdings and highlighted an otherwise unimpressive Building sector. Occasional investment demand lifted Benford Machinery 4 to 54p while Phoenix Timber also gained 4 to 60p.

4p. A dull market of late on the profit-taking, Granada "A" rallied 6 to 189p, while investment demand prompted a rise on the day of 1 to 514 1/2 among the lower-priced issues. Diploma found renewed support at 185p, up 8, but Christie-Fryer were marked down 2 to 22p, after 21p, on the dividend omission and near-52m loss for the year.

Down to 152p immediately in front of the announcement, Dowry rallied strongly following better-than-expected annual earnings and closed 9 up on balance at a 1982 peak of 144p. In contrast, Lucas continued to slip to 151p, while Dunlop eased a couple of pence to 64p. Distributors featured Henlys which jumped 9 for a two-day gain of 12 to 89p on renewed speculative demand.

4.3 to 227.9, and the metal closed at 350, up 50 cents. Southval returned with an advance on the day of 1 to 514 1/2 among the lower-priced issues. Grovite closed at 52p, 13 to the good, while Free State Development put on 25 to 175p. Falls were registered by President Brand at 51 1/2, Free State Geduld at 51 1/2, and Western Holdings at 21 1/2, all about half lower.

Harmony lost 14 to 464p, and the holding company Zandpan followed suit with a decline of 27 to 345p. South African Financials were not so badly hit by the U.S. selling, and "Amgold" closed 11 to the good at 230, while Gold Fields of South Africa gained 11 to 223.

Table with columns for various stock indices: Government Spec., Flood Interest, Industrial Ord., Gold Mines, etc. It shows values for July 15, 14, 13, 12, 11, 10, 9, 8, 7, 6, 5, 4, 3, 2, 1, and a 1A year ago column.

10 am 554.9, 11 am 554.2, Noon 555.5, 1 pm 553.5, 2 pm 554.8, 3 pm 555.8, Basil 100 Govt. Secs. 18/10/78, Fixed Int. 1928, Industrial 17/7/36, Gold Mines 12/9/86, BE Activity 1974, Latest Index 01-246 2026, *Nil = 2.80.

Table titled 'HIGHS AND LOWS' and 'S.E. ACTIVITY' showing price ranges and activity for various stocks like Govt. Secs., Flood Int., Ind. Ord., and Gold Mines.

United Gas up bid
Milkington came on offer among the miscellaneous industrial leaders, falling 9 to 193p after comment on the annual report. Bowater were also dull, ending 7 off at 193p, after 190p, following sporadic offerings and lack of support. Glaxo, however, surged forward again to touch an all-time peak of 800p before closing a net 3 dearer on balance at 786p, with sentiment still buoyed by a broker's upgraded profits forecast.

Thorn EMI below best
Preliminary profits at the top end of the range and the absence of the much-rumoured rights issue prompted a good rise in recently unsettled Thorn EMI, which touched 433p before closing 10 up on the previous day's New York dealings, but the apparent steadiness of the bullion price around the \$380 level brought in some buying and prices rallied during the day.

Oil shares opened lower in London in line with the previous day's New York dealings, but the apparent steadiness of the bullion price around the \$380 level brought in some buying and prices rallied during the day. News of further selling in the U.S. at the Wall Street 'opening' took some of the steam out of the recovery, and many prices closed a little below the previous day's levels.

Table titled 'RISES AND FALLS YESTERDAY' showing percentage changes for various stock categories like British Shares, Foreign Bonds, etc.

Oil shares opened lower in London in line with the previous day's New York dealings, but the apparent steadiness of the bullion price around the \$380 level brought in some buying and prices rallied during the day.

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RECENT ISSUES

Table titled 'EQUITIES' listing various stocks with columns for issue price, amount, date, and high/low prices.

Table titled 'FIXED INTEREST STOCKS' listing various fixed interest securities with columns for issue price, amount, date, and high/low prices.

Table titled 'RIGHTS OFFERS' listing various rights issues with columns for issue price, amount, date, and high/low prices.

Table titled 'RISES AND FALLS YESTERDAY' showing percentage changes for various stock categories.

Table titled 'WEDNESDAY'S ACTIVE STOCKS' listing active stocks with columns for stock name, closing price, and change.

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FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Large table showing FT-Actuaries Share Indices for various equity groups and sub-sections as of Thursday July 15, 1982. Includes columns for index number, day's change, and year's change.

NEW HIGHS AND LOWS FOR 1982

Table listing new highs and lows for various stocks in 1982, categorized by sectors like Chemicals, Building, Engineering, etc.

WORLD VALUE OF THE DOLLAR

Bank of America NT & SA, Economics Department, London

Table showing the world value of the dollar, listing various countries and their currencies with columns for value of dollar and percentage change.

Table titled 'FIXED INTEREST' showing average gross redemption yields for various fixed interest securities.

Table titled 'OPTIONS' showing details for various options contracts, including first, last, and deal dates.

The table below gives the rates of exchange for the U.S. dollar against various currencies as of Wednesday, July 14, 1982. The exchange rates listed are middle rates between buying and selling rates as quoted between London and New York.

Table showing exchange rates for various countries and currencies, including Afghanistan, Albania, Algeria, etc.

Companies and Markets

CURRENCIES and MONEY

Dollar nervous

The dollar was little changed in this foreign exchange trading. Figures for U.S. industrial production in June were in line with market expectations, and had little impact. Attention continued to centre on the weekly money supply figures to be announced today, which are expected to show a large rise, although the weekly range pre-market estimates, ranging from \$40 to \$100m, added to the quiet, nervous conditions.

Starting traded within a fairly narrow base, failing to gain any benefit from fears of disruptions to oil supplies because of the conflict between Iraq and Iran.

DOLLAR - Trade-weighted index (Bank of England) 121.3 against 121.3 on Wednesday, an 10.0 six months ago. Three-month Treasury bills 11.80 per cent (12.14 per cent six months ago). Annual inflation 6.7 per cent (6.5 per cent previous month). The dollar rose to DM 2.4955 from DM 2.4940 against the D-mark, and to FF 6.9225 from FF 6.9220 against the French franc.

On the other hand, it was unchanged at Y256.10 in terms of the Japanese yen, and fell to SwFr 2.1225 from SwFr 2.1275 against the Swiss franc.

STERLING - Trade-weighted index 91.6 against 91.5 at noon, in the morning, and at the previous close, and 90.6 six months ago. Three-month interbank 12.1 per cent (15.7 per cent six months ago). Annual inflation 9.5 per cent (9.7 per cent previous month). The pound fell to 30.5 points to \$1,730.1720 in quiet foreign exchange trading. It opened at \$1,725.517265, the highest level in the day, and fell to \$1,715.17165 in the afternoon. Sterling fell to DM 4.3500 from DM 4.30; to SwFr 3.6525 from SwFr 3.6675, but rose to FF 11.8450 from FF 11.83.

D-MARK - EMS member (weakest). Trade-weighted index was unchanged at 124.2 against 121.7 six months ago. French franc to month interbank 8.75 per cent

(10.50 per cent six months ago). Annual inflation 5.3 per cent (5.3 per cent previous month). The Deutsche Mark declined against most major currencies at the Frankfurt fixing. The Bundesbank sold \$13.9m when the dollar rose to DM 2.4970 from DM 2.4955 at the fixing. Sterling improved to DM 4.3040 from DM 4.3020, and the Swiss franc to DM 1.1730 from DM 1.1731. On the other hand, the French franc fell to DM 39.970 per 100 francs from DM 39.010. Nervousness about the conflict in the Middle East and future U.S. interest rate trends ahead of this week's money supply figures kept the market cautious.

FRENCH FRANC - EMS member (central position). Trade-weighted index 73.5 against 73.6 on Wednesday, and 80.2 six months ago. Three-month interbank 14.5 per cent (15.7 per cent six months ago). Annual inflation 13.8 per cent (12.9 per cent previous month). The French franc weakened against the dollar at the Paris fixing, but was unchanged against the D-mark, and improved slightly against the Swiss franc. The dollar rose to FF 6.9415 from FF 6.9410, and sterling to FF 11.9685 from FF 11.8930. The D-mark was unchanged against the FF 2.7795, but the Swiss franc rose to FF 3.2815 from FF 3.2870.

ITALIAN LIRA - EMS member (strongest). Trade-weighted index 53.6 against 53.5 on Wednesday and 55.3 six months ago. Three-month interbank 20.1 per cent (21.1 per cent six months ago). Annual inflation 15.2 per cent (15.5 per cent previous month). The lira recorded a record high against the dollar, losing ground to the dollar and Japanese yen, but improving against sterling, the D-mark and Swiss franc. The U.S. currency rose to L1,394.95 from L1,394.45, and the yen to L5.45 from L5.434. Sterling fell to L2,404.10 from L2,404.60, and the Swiss franc to L654.78 from L655.90. Within the EMS the D-mark eased to L533.78 from L535.80, and the French franc to L201.03 from L201.12.

EMS EUROPEAN CURRENCY UNIT RATES

Table showing EMS European Currency Unit Rates with columns for currency, ECU amount, and percentage change.

EXCHANGE CROSS RATES

Table showing Exchange Cross Rates for various currencies including Pound Sterling, Deutschmark, French Franc, etc.

FT LONDON INTERBANK FIXING (11.00 a.m. JULY 15)

Table showing FT London Interbank Fixing rates for 3 months and 6 months U.S. dollars.

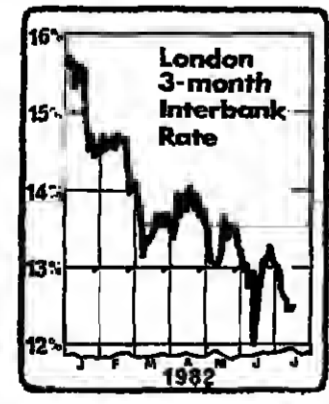
EURO-CURRENCY INTEREST RATES (Market closing rates)

Table showing Euro-Currency Interest Rates for various terms and currencies.

MONEY MARKETS

UK rates show little change

UK clearing bank base lending rate 12 per cent (since July 4). Interest rates showed little change in the London money market yesterday in generally featureless trading. There was little influence from U.S. interest rates which were virtually unchanged ahead of today's U.S. money supply figures. In the interbank market overnight money opened at 12-12 1/2 per cent and rose to 12-13 1/2 per cent before coming back to 10-11 per cent in the afternoon. Closing balances were taken at 12-12 1/2 per cent hence.



The Bank of England forecast a shortage of around £500m with facilities affecting the market including bills maturing in official hands and a net take up of Treasury bills £15m. Exchange transactions - £380m and a rise in the note circulation of £30m. The bank gave assistance in the morning of £450m, comprising purchases of £25m of eligible bank bills in hand 1 (up to 14 days) at 12 1/2 per cent and

THE POUND SPOT AND FORWARD

Table showing The Pound Spot and Forward rates for various currencies.

THE DOLLAR SPOT AND FORWARD

Table showing The Dollar Spot and Forward rates for various currencies.

CURRENCY MOVEMENTS

Table showing Currency Movements for various currencies.

CURRENCY RATES

Table showing Currency Rates for various currencies.

OTHER CURRENCIES

Table showing Other Currencies rates for various currencies.

The fixing rates are the arithmetic means, rounded to the nearest one-sixteenth of the bid and offered rates for \$10m quoted by the market to the reference bank at 11 am each working day. The banks are Citicorp, Citibank, Bank of Tokyo, Deutsche Bank, Banque Paribas and Morgan Guaranty Trust.

EUROCURRENCIES

Eurodollars steady

The afternoon of ERM, making a grand total of £33m. The afternoon help comprised purchases of \$10m of eligible bank bills in hand 1 at 12 per cent and \$57m in hand 4 at 11 1/2 per cent.

Euro-dollar rates were mostly unchanged yesterday. Some periods did show very modest increases but the mood of the market was reflected in uncertainty as to how interest rates were likely to move in the immediate future. Money supply figures due for release today will reflect the expected '70y' hike with estimates ranging from a \$40m to \$100m increase. Much of this will already have been discounted but there was little activity yesterday as the market awaited today's figures. There may also be some hesitancy ahead of next Tuesday's speech by Mr Paul Volcker, U.S. Treasury secretary, which should provide some enlightenment on the U.S. medium term policy. Elsewhere European interest rates showed little change in featureless trading and quotations in the forward market barely moved.

MONEY RATES

Table showing Money Rates for New York, Germany, France, and Japan.

LONDON MONEY RATES

Table showing London Money Rates for various currencies and terms.

FT UNIT TRUST INFORMATION SERVICE

Large section containing 'AUTHORISED TRUSTS' and a detailed list of various trust funds, their managers, and performance data.

Notes and disclaimers regarding the information provided in the FT Unit Trust Information Service.

INSURANCES

Table listing various insurance companies and their products, including Life Assurance, Health Insurance, and Pension Funds.

INSURANCE & OVERSEAS MANAGED FUNDS

Table listing insurance and managed funds, including Life Assurance Co. of Pennsylvania, Norwich Union Insurance Group, and various international funds.

Table listing insurance and managed funds, including Standard Life Assurance Company, Sun Alliance Insurance Group, and various international funds.

Table listing insurance and managed funds, including Granville Management Limited, Best Fund Man. (Jersey) Ltd., and various international funds.

OFFSHORE AND OVERSEAS

Table listing offshore and overseas managed funds, including Fidelity International, Adly Investment, and various international funds.

NOTES: Prices are in pence unless otherwise indicated and where they refer to sterling refer in U.S. dollars.

INDUSTRIALS—Continued

Table of industrial stocks including companies like British Petroleum, Shell, and ICI, with columns for stock price, price change, and volume.

LEISURE—Continued

Table of leisure stocks including companies like British Airways, British Telecom, and British Gas, with columns for stock price, price change, and volume.

PROPERTY—Continued

Table of property stocks including companies like British Land, Wimpey, and Bovis Lend Lease, with columns for stock price, price change, and volume.

INVESTMENT TRUSTS—Cont.

Table of investment trusts including companies like British American Trust, British Investment Trust, and British Venture Trust, with columns for stock price, price change, and volume.

OIL AND GAS—Continued

Table of oil and gas stocks including companies like British Petroleum, Shell, and Esso, with columns for stock price, price change, and volume.

DAIWA BANK advertisement with logo and contact information for London and Frankfurt branches.

MINES—Continued

Table of mining stocks including companies like Anglo American, De Beers, and Anglo Coal, with columns for stock price, price change, and volume.

MOTORS, AIRCRAFT TRADES

Table of motor and aircraft trade stocks including companies like British Aerospace, Rolls Royce, and BHP, with columns for stock price, price change, and volume.

Commercial Vehicles

Table of commercial vehicle stocks including companies like Leyland, Daimler, and Iveco, with columns for stock price, price change, and volume.

Components

Table of component stocks including companies like Lucas, Lucas Industries, and Lucas Variator, with columns for stock price, price change, and volume.

Garages and Distributors

Table of garage and distributor stocks including companies like Halfords, Halfords Stores, and Halfords Services, with columns for stock price, price change, and volume.

SHIPPING

Table of shipping stocks including companies like British Shipways, British Shipways, and British Shipways, with columns for stock price, price change, and volume.

SHOES AND LEATHER

Table of shoes and leather stocks including companies like Clarks, Clarks, and Clarks, with columns for stock price, price change, and volume.

SOUTH AFRICANS

Table of South African stocks including companies like Anglo American, De Beers, and Anglo Coal, with columns for stock price, price change, and volume.

TEXTILES

Table of textile stocks including companies like British Textiles, British Textiles, and British Textiles, with columns for stock price, price change, and volume.

NEWSPAPERS, PUBLISHERS

Table of newspaper and publisher stocks including companies like News International, News International, and News International, with columns for stock price, price change, and volume.

PAPER, PRINTING

Table of paper and printing stocks including companies like Newsprint, Newsprint, and Newsprint, with columns for stock price, price change, and volume.

ADVERTISING

Table of advertising stocks including companies like British Advertising, British Advertising, and British Advertising, with columns for stock price, price change, and volume.

TOBACCO

Table of tobacco stocks including companies like British American Tobacco, British American Tobacco, and British American Tobacco, with columns for stock price, price change, and volume.

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land stocks including companies like British American Trust, British American Trust, and British American Trust, with columns for stock price, price change, and volume.

OVERSEAS TRADERS

Table of overseas trader stocks including companies like Anglo Siam, Anglo Siam, and Anglo Siam, with columns for stock price, price change, and volume.

RUBBERS AND SISALS

Table of rubber and sisal stocks including companies like British Rubber, British Rubber, and British Rubber, with columns for stock price, price change, and volume.

TEAS

Table of tea stocks including companies like British Tea, British Tea, and British Tea, with columns for stock price, price change, and volume.

INSURANCE

Table of insurance stocks including companies like British Insurance, British Insurance, and British Insurance, with columns for stock price, price change, and volume.

LEISURE

Table of leisure stocks including companies like British Leisure, British Leisure, and British Leisure, with columns for stock price, price change, and volume.

REGIONAL AND IRISH STOCKS

Table of regional and Irish stocks including companies like Anglo Irish, Anglo Irish, and Anglo Irish, with columns for stock price, price change, and volume.

OPTIONS

Table of options including companies like British Options, British Options, and British Options, with columns for stock price, price change, and volume.

Precision in motion
FAI

Friday July 16 1982

BELLS
 SCOTCH WHISKY
BELLS

British Shipbuilders plans job cuts

By HAZEL DUFFY AND JOHN LLOYD

BRITISH SHIPBUILDERS announced plans yesterday to cut its shiprepair workforce by 1,500 in an attempt to stem losses, which have been running at £1m a month.

Tyneside will be most severely affected—up to 1,400 jobs will go at Tyneside Shiprepair. Other facilities involved are Grange-mouth Dockyard, where the labour force will be reduced by between 40 and 95, and Smith's Dock in Middlesbrough, where BS wants to stop repair work, putting 100 jobs at risk.

BS was consulting officials of the Confederation of Shipbuilding and Engineering Unions (CSEU) yesterday. Union officials were informed of the cuts on Wednesday. The unions plan to stress their resistance to compulsory redundancies at yard meetings in the next few days. They fear that the cuts cannot be achieved by voluntary means.

The principle of achieving job cuts by voluntary redundancy has been held generally since the 1979 Blackpool agreement between BS and the CSEU. Any breach of the pact on Tyneside would sour the stability of industrial relations in the industry. BS said yesterday it would, as far as possible, offer transfer or voluntary redundancy.

BS says that it "firmly intends to remain in the ship-repair business," following implementation of the plan, which would reduce the total workforce in shiprepairing from just under 4,000 to about 2,500.

The corporation attributes its losses in shiprepairing to the severe recession in shipping, and to the fact that some repair and facilities are in rivers and estuaries where the traditional shipping trade has been reduced.

BS will next week announce its figures for 1981-82. It is expected to show a loss within the limit of £25m set by the Government. The loss limit has been reduced to £10m for the current year, and the corporation says it would have difficulty in meeting the target if it did not take action on shiprepairing.

The CSEU's shipbuilding negotiating committee has called a meeting of delegates from the shiprepair section in Newcastle on August 23 to discuss a response.

However, the unions are inhibited from taking industrial action at Tyneside Shiprepair because a no-strike agreement has been made a condition if the yard is to win a shiprepair order from Delta Shipping, a subsidiary of Holiday Inns of the U.S.

The contract with Delta was to have been concluded in March, but is still pending. Officials fear any disruption on the Tyneside yard could lead to the loss of the order and a further loss of jobs, or even the closure of the yard.

Wiggins Teape redundancies, Page 6

Reagan in plea to Arabs for PLO refuge

By Anatole Kaletsky in Washington

HOPES that a bloody Israeli attack on West Beirut can be avoided seemed last night to depend mainly on Arab leaders' response to personal letters from President Ronald Reagan, urging them to accept the 6,000 Palestine Liberation Organisation guerrillas trapped in the city.

U.S. administration officials described Syria's refusal earlier this week to provide a refuge for the PLO fighters as "the major stumbling block" to a peace agreement.

All other aspects of a disengagement between the PLO and Israeli forces would be easy to resolve if there was a clear promise from an Arab nation to accept the guerrillas.

But the negotiations in Beirut by Mr Philip Habib, the U.S. special envoy in the Middle East, have come to a standstill for the moment because no country seems willing to receive the PLO, according to officials. If Mr Habib gives up his attempt to negotiate a PLO evacuation, the Israeli army is almost certain to attack West Beirut.

One official said yesterday: "The Israelis have received a death sentence from the whole Arab world. The only obstacle to a peaceful settlement is that nobody will take them."

Other officials believe, however, that Syria is likely to announce its willingness to accept the PLO when Mr Khalid Hamud, the Syrian foreign minister, visits Washington early next week or even this weekend. The fact that the PLO sent the Syrian Government a formal request for refuge on Wednesday may indicate that an understanding has been reached between Syria and the PLO.

President Reagan's willingness to take part personally in the talks between Mr Khalid Hamud and Mr George Shultz, the new U.S. Secretary of State, is also regarded as a hopeful sign.

However, officials in Washington still fear the PLO may seek a last-minute concession from the U.S. before agreeing to evacuation.

Some officials say Mr Habib may even be willing to meet PLO leaders. If this could be arranged, however, another Administration official warned that any PLO hopes of obtaining some form of recognition in exchange for leaving Beirut were founded on "complete confusion" about U.S. policy.

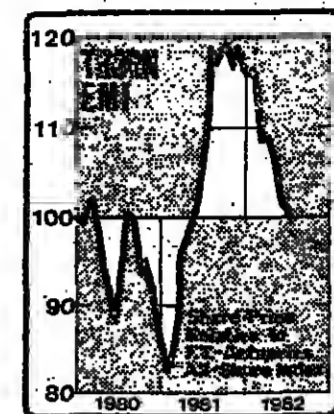
There is not a chance on earth that the U.S. will recognise the PLO as a condition for withdrawal from Beirut," he said. "The PLO has no cards to play." Its only alternative was to remain in West Beirut and fight.

Yesterday, a senior PLO leader was quoted in Beirut as saying that a battle in the city with the Israelis was a "foremost probability."

THE LEX COLUMN

Sound of cash at Thorn EMI

Index rose 2.6 to 556.4



EMI must rank as one of the cheapest corporate acquisitions of the decade — at least in retrospect and hardly for the reasons put forward by Thorn at the time. The price was £145m, and subsequently Thorn EMI realised £60m through business disposals; still more dramatically in two years it has squeezed no less than £100m cash out of what was meant to be an ailing music business.

Indeed, thanks to the way the music business has been turned round, Thorn EMI has so far been able to fund comfortably the accelerating capital investment programme in its rental business. In the current year spending on this side alone may reach £200m, net debt may rise by no more than £70m. So the rights issue that is so regularly forecast is by no means inevitable.

The music business has been the driving force behind a 12 per cent increase in overall pre-tax profits for the year to March to £105.4m. Once again, the main difficulties have been experienced in the original Thorn divisions, where re-organisation costs taken above the line have been in the region of £20m for the second year running. In particular the engineering and domestic appliances businesses have found the going tough and if anything the trend appears to have deteriorated in the current year, although lighting should show a pick-up after a clear-out of inventory. The pre-tax outcome may be about £120m. The shares rose 10p yesterday to 400p, where the yield is 5.4 per cent.

Unigate

The guarded optimism expressed by Unigate at the interim stage has not been fulfilled, and after being £51m ahead after six months pre-tax profits closed the year at £38.3m against £38.0m. The bad weather is said to have cost £2m of profits in milk and transport, but the real problem continues to be the meat business. This turned round into £5m of loss at the trading level (from £24m of profit) after absorbing £21m of balance sheet provisions—and that is before £141m of below-the-line charges which leave the group with no retained earnings.

The equity market is so thoroughly disenchanted with Unigate that only bid rumours are improbable, so far-awakened much interest in the shares. But it would be wrong to ignore both what is happening in the re-organised milk business, where operational efficiencies are pushing profits ahead this year despite unsatisfactory prices, and the decent performance of Giltspur and Wincanton. Meat will be dragged painfully back into profit over the next couple of years, and although Unigate is not awash with obvious growth businesses, that is nothing unusual in the food sector. The 11.4 per cent yield on the shares at 86p is more or less saying that a £27m a year capital investment programme, much of it in milk,

is a waste of money. It is up to Unigate now to prove the market wrong.

Dowry

Dowry's share price has turned in one of the more erratic performances on the Stock Exchange over the last couple of years. From a glamour rating in the spring of 1981, when it peaked at 204p, it tumbled to a low of 115p earlier this year. Yesterday after an 8 per cent rise in pre-tax profits to £38.3m was reported for the year to March (in spite of an 18 per cent decline at the interim stage) the shares rose 9p to close at 144p.

The aerospace division has recouped the strike-affected decline of the first half, but the underlying picture is fairly flat and there is unlikely to be much of an improvement in the current year. Mining equipment is also back on a plateau, having completed its redundancy programme. Both the electronics and industrial divisions may push ahead cautiously. With demand stagnant, the pre-tax outcome may be up 5 per cent or so this year. The yield is 8.7 per cent and p/e about 15. Fully-taxed, say the rating looks appropriate—at last—for a well managed company with solid, if not dramatic, long term growth prospects.

Assd. Newspapers

The revamped Mail on Sunday vouchers for the many editorial skills of the Associated Newspaper Group. Perhaps it is now time that the company applied those skills in its own statement of earnings.

One patty sheet informed the City yesterday that pre-tax profits had halved to £5.4m for the six months to March. Eye-brows quickly began to arch as this worrying period ended before Mail on Sunday arrived. The company had previously announced a £12m budget for the new paper's start-up costs and initial losses, but yesterday's uncommunicative missive left it completely unclear whether the paper was on target or not.

One thing is definitely off-target. The Mail on Sunday's circulation has not yet exceeded 800,000, which is significantly short of the paper's initial goal of 1.5m. Perhaps FT readers would care to play our Casino game — no prizes — of guess the Associated Newspapers' full-year results? The shares yield 8.8 per cent at 175p.

Egypt in military deal with Spain

By Robert Graham in Madrid

EGYPT HAS agreed to buy naval vessels, military trucks, and armoured personnel carriers from Spain worth \$1bn (£550m).

The deal is Spain's biggest military export order. There are prospects of Egypt's taking further options, increasing its value, with spares, to around \$1.4bn.

The order comes with Spain itself about to announce its own biggest foreign military purchase — £1.5bn multi-purpose combat aircraft from McDonnell-Douglas of the U.S., costing over \$2bn.

The Egyptian deal is expected to be finalised by the end of the month. The principal details outstanding are reported to be financial.

Egypt will spend \$600m on two corvettes and six patrol boats from Spain's state-controlled naval shipyard, Bazan. The remaining \$400m will go on 3,000 military trucks and 600 four-wheel drive amphibious armoured personnel carriers, all to be supplied by the state-run commercial vehicle producer, Enasa.

The Egyptian Government is also understood to be anxious to take out options on two more corvettes and up to 300 personnel carriers.

The order will provide an important cash injection into these two companies, which have been experiencing financial losses and also operating under capacity.

This is Bazan's first breakthrough into the Egyptian market.

The size of the deal means special Cabinet approval will be necessary. This is because Spain has low limits on the level of export guarantees available for any one country. These would not cover the sums at risk.

AP adds: Spain's final decision to order the F-18A aircraft could come at a cabinet meeting next week.

Nott may face fresh battle with Treasury over Falklands costs

By PETER RIDDELL

THE COST of the Falklands operation of more than £500m to the current financial year may come partly from within the existing £14.1bn defence budget and not in addition to it, as argued by Mr John Nott, the Defence Secretary.

These signs of renewed conflict between Mr Nott and Treasury ministers appeared when the Cabinet yesterday had its usual July preliminary discussion about public spending plans.

The discussion was intended to set the framework for the bilateral discussions during the summer between the Treasury and other departments about individual programmes, leading to final decisions in the late autumn.

All the indications last night were that the existing broad strategy of trying to contain the size of the public sector was confirmed. Treasury ministers will now attempt to eliminate the £5bn additional expenditure being sought by spending ministers and try to get as close as possible to the figure of £121bn for 1983-84 proposed in last March's white paper.

However, no revised total has yet been agreed. Several ministers are believed to have been expressing concern about the weak state of the economy and the absence of the recovery promised by the Treasury. Mr Patrick Jenkin, the Industry Secretary, backed by the Scottish and Welsh Secretaries, is believed to have urged government action in the autumn to help reduce industry's costs as a priority, ahead of any cut in income tax.

On the defence budget, it has become increasingly clear that the concordat reached between Mr Nott and the Treasury is open to several interpretations. Mr Nott has claimed that the estimate of £500m this year and of £250m for replacement of lost equipment in each of the following two years is on top of the existing budget and should be financed out of the contingency reserve.

Treasury ministers have argued that the cost of the operations will come out of the contingency reserve, only "if necessary." The Treasury has pointed to substantial under-spending by the Ministry of Defence as argued that any

margin below the £141bn ceiling should be used up before any commitment of the contingency reserve.

A further battle is developing between the Treasury and Mr Michael Heseltine, the Environment Secretary, over local authority spending. The Treasury is concerned about the signs of very large over-spending by councils, both in the current year and in their plans for next year. It is even raising the possibility of further central controls to eliminate the over-spending.

Mr Heseltine has argued that it would be very difficult to reduce spending by the local authorities themselves and that the best solution may be to reduce the grant which councils receive from Whitehall. This would switch the burden of financing on to the councils themselves, while reducing Central Government's commitment.

There is also concern about the potential financial course of nationalised industries, notably British Rail and British Steel. Restoring grip on spending, Page 8; defence package for Falklands, Page 6

Continued from Page 1

BR plans workforce ballot

seems to be too low to avert a strike.

However, further efforts to avert the closure will be made today at a specially-convened meeting of the TUC's inner cabinet, the finance and general purposes committee.

This is rarely called to consider individual disputes. The last recorded instance was during the lorry drivers' strike in the 1979-79 "winter of discontent."

The committee, which includes Mr Ray Buckton, Aslef general secretary, seems likely to issue a statement giving only qualified support to Aslef. Many senior TUC figures are known to disapprove of the union's rigid stance.

Mr Len Murray, TUC general secretary, completed his round of talks with the unions yesterday, seeing Mr Tom Jenkins, general secretary of the white-collar Transport Salaried Staffs' Association.

Both Mr Buckton and Mr Sid Weigbell, NUR general secretary, yesterday also met Mr Michael Foot, the Labour Party leader. Mr Weigbell denied in a letter to Mr David Hewell, the Transport Secretary, that he had clashed with Mr Foot over the strike at a private meeting earlier this week.

There were indications in Labour circles yesterday that Aslef might be ready to relax slightly its rigid opposition to flexible rostering.

The Labour hope is that BR will improve sufficiently on its proposals. It agreed to talk this week with the Advisory, Conciliation and Arbitration Service and enable Aslef's policy-making national conference to be recalled.

Aslef leaders are believed to be ready to recall the conference if they receive an offer which they feel stands a chance of being accepted. However, BR seems unlikely to deviate far from the proposals it was prepared to accept at Acas, which Aslef did not accept.

Hazel Duffy, Transport Correspondent writes: British Rail is expected to have to continue paying substantial sums to salaried staff and possibly also to members of the National Union of Railwaymen if the threatened rail shutdown materialises.

BR will have to meet the salaries and wages bill by borrowing against its £150m temporary borrowing limit set by

BR plans workforce ballot

the Government and speeding up the sale of property and other assets. To date, it has drawn between £75m and £80m against this limit.

Money is still coming in to BR in payment for freight carried in the past month, but as this source of finance dries up BR will have recourse only to borrowing.

The Government has made it clear to BR that it will act as the final guarantor to enable BR to continue borrowing, which it is doing mainly from the banks and local authorities. The temporary borrowing limit is thought to be flexible, so that if the strike continues for several more weeks, BR will be able to exceed its limit.

Employees who have contracts with BR, including many of the salaried staff, would have the right to sue BR if it decided to cease paying them. BR could also find itself having to pay NUR members if the union decided to take out an injunction against BR following the suspension of its guaranteed working week.

If the courts ruled in favour of the union, the wages would have to be paid.

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Battle for Basra Continued from Page 1

assault was led by waves of infantry at night. Iran seemed willing to take "massive casualties," according to the U.S. assessment.

Richard Johns writes: Following a month of stagnation and decline, oil spot market prices rose yesterday in reaction to the Iranian invasion of Iraq. That proved to be only an apprehensive twiggle, however, and price movements were not large. Loading in Iran was reported to have been unaffected.

Arabian Light was up by 55 U.S. cents \$31.50 (£18.29) per barrel, still well below the official selling price of \$34. Iranian selling, which should command a slight premium, rose only by 23 cents and was quoted at an average of \$30.75.

from Kuwait to Baghdad, which run close to Basra. One report yesterday said the Iranians had already blocked the main road south of Basra, presumably by air attacks. Severance of the road from Kuwait would leave Iraq totally dependent for supplies from abroad on its other two overland routes, from Jordan and Turkey.

U.S. officials said the Iranian

assault was led by waves of infantry at night. Iran seemed willing to take "massive casualties," according to the U.S. assessment.

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Bunzl abandons £16m bid for Bemrose

By CHARLES BATCHELOR

BUNZL, the London-based paper and packaging group, yesterday abandoned its £16.1m bid for Bemrose, the Derby security printer. Within hours of the bid lapsing, Mr Robert Maxwell's British Printing and Communication Corporation (BPCC) said it had placed its entire Bemrose holding—2.343m shares or 19.97 per cent of the equity—with institutions.

Mr Maxwell said he had decided not to make a "hostile bid" for Bemrose. BPCC placed the shares at 142p each, after paying an average 135p,

to show a profit of £202,000 on the transaction.

The Bunzl bid began with an unsuccessful "dawn raid" nearly two months ago. It foundered on the opposition of Bemrose's board and counter-bidding from BPCC. N. M. Rothschild, advising Bunzl, believed the company's bid would have been successful but for the actions of BPCC.

The Bunzl offer was increased from £18.5m, or 120p a share, to £16.1m, or 135p a share nominal, in the course of the bid. It received acceptance from holders of only 65,842 shares, or 0.8 per cent

of the ordinary equity.

Bunzl held no shares prior to its offer and failed to gain any in its early morning raid on May 18. It did pick up 1.58m shares, 13.8 per cent of the Bemrose equity, however, last Friday.

Under the City Take-over and Merger Code Bunzl may not now make another bid for Bemrose for one year, though it may respond if another bidder emerges.

Kleinwort Benson, advisers to Bemrose, said they made a bid for Mr Maxwell's shares as soon as the Bunzl offer lapsed and

arranged for their placement with institutions. Kleinwort said: "Mr Maxwell has made a nice profit."

Kleinwort also plans to approach Bunzl to see if it is interested in placing its holding.

Bemrose said the lapsing of Bunzl's bid was "a great success for the company and demonstrated the tremendous loyalty of the shareholders."

Bemrose's shares traded at 86p before the bid. They fell 4p to 140p yesterday after the lapse of the Bunzl offer but before news of the BPCC placement. Bunzl's shares rose 2p yesterday to 163p.

Weather

UK TODAY
 BRIGHT INTERVALS with showers.
 S.W. and E. Scotland, N.W. and E. England
 Cloudy, outbreaks of rain, with bright intervals. Max 17C (63F), but cooler in north. S. England, Midlands, Wales, N. Ireland and N.W. Scotland
 Sunny intervals, scattered showers. Max 19C (66F).
 Outlook: drier and brighter but rain in north west.

WORLDWIDE			
	Y'day	Today	Y'day
	midday	midday	midday
Algeria	20	20	18
Algiers	20	20	18
Athens	24	24	22
Bahra	28	28	26
Beirut	28	28	26
Bombay	28	28	26
Brussels	18	18	16
Buenos Aires	18	18	16
Burton	24	24	22
Cardiff	18	18	16
Cairo	28	28	26
Canberra	18	18	16
Cape Town	22	22	20
Cebu	22	22	20
Colombo	27	27	25
Conhgan	22	22	20
Corfu	24	24	22
Dublin	17	17	15
Edinburgh	18	18	16
Faro	22	22	20
Florence	20	20	18
Frankfurt	18	18	16
Geneva	18	18	16
Glasgow	18	18	16
Guwahati	22	22	20
Helsinki	18	18	16
Hong Kong	28	28	26
Imbabra	18	18	16
Islamabad	18	18	16
Jakarta	22	22	20
Johannesburg	22	22	20
London	20	20	18

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Get the full facts from Douglas Smith, Industrial Adviser, Civic Offices, Swindon.

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